

Shire of Perenjori

Embrace Opportunity

Shire of Perenjori – Ordinary Council Meeting

MINUTES

Thursday 24 September 2026

Shire of Perenjori
Embrace Opportunity

NOTICE OF AN ORDINARY COUNCIL MEETING

Dear Council Member,

The next Ordinary Meeting of the Shire of Perenjori will be held on Thursday, 24 September 2026 in the Shire of Perenjori Council Chambers, Perenjori WA 6620, commencing at 3.00 pm.

Clinton Strugnell

CHIEF EXECUTIVE OFFICER

Date: 27 August 2026

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Council Roles

Advocacy:

When Council advocates on its own behalf or on behalf of its community to another level of government / body /agency.

Executive/Strategic:

The substantial direction setting and oversight role of the Council e.g. Adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

Legislative:

Includes adopting local laws, town planning schemes and policies.

Review:

When Council reviews decisions made by Officers.

Quasi-Judicial:

When Council determines an application/matter that directly affects a person's rights and interests. The Judicial character arises from the obligations to abide by the principles of natural justice.

Examples of Quasi-Judicial authority include town planning applications, building licences, applications for other permits/licences (e.g.: under Health Act, Dog Act or Local Laws) and other decisions that may be appealable to the State Administrative Tribunal.

Disclaimer

"Any statement, comment or decision made at a Council or Committee meeting regarding any application for an approval, consent or licence, including a resolution of approval, is not effective as an approval of any application and must not be relied upon as such.

Any person or entity that has an application before the Shire must obtain, and should only rely on, written notice of the Shire's decision and any conditions attaching to the decision and cannot treat as an approval anything said or done at a Council or Committee meeting.

Any advice provided by an employee of the Shire on the operation of a written law, or the performance of a function by the Shire, is provided in the capacity of an employee, and to the best of that person's knowledge and ability. It does not constitute, and should not be relied upon, as legal advice or representation by the Shire. Any advice on a matter of law, or anything sought to be relied upon as a representation by the Shire should be sought in writing and should make clear the purpose of the request."

Shire of Perenjori

Agenda for the Shire of Perenjori Ordinary Meeting of Council to be held on Thursday, 24 September 2026 in the Shire of Perenjori Council Chambers, Perenjori WA 6620, commencing at 3.00 pm.

1. Declaration of Opening/Acknowledgement of Traditional Custodians/Audio Recording:

The Shire President to declare the meeting open and welcome those in attendance.

In accordance with r.14I of the *Local Government (Administration) Regulations 1996*, this meeting will be recorded and made publicly available on the Shire's website, with publication of meeting minutes.

Acknowledgement of Traditional Custodians: -

As per the Shire of Perenjori Policy (N° 1021) we wish to acknowledge the traditional owners of the land upon which the Shire of Perenjori is situated and to demonstrate respect for the original custodians.

I respectfully acknowledge the past and present traditional owners of the land on which we are meeting, the Badimia people. It is a privilege to be standing on Badimia country.

2. Opening Prayer/Acknowledgement of Pioneers:

The Shire President to read the opening prayer.

Acknowledgement of Pioneers;

I acknowledge the pioneers who settled this country, developed the land and turned it into the productive country we know today.

3. Disclaimer Reading:

As printed.

4. Record of Attendance/Apologies/Leave of Absence:

4.1 ATTENDANCE:

Elected Members:	Cr Jude Sutherland (Shire President) Cr Daniel Bradford (Deputy Shire President) Cr Andrew Fraser Cr Brian Campbell Cr Dakota Curtin Cr Leslie Hepworth
Staff:	Clinton Strugnell (Chief Executive Officer) Marty Noordhof (Manager Infrastructure Services) Bobbie Van Rensburg (Executive Assistant) Dominica Curtin (Finance Officer – Minute Assistant)
Distinguished Visitors:	Nil
Members of The Public:	Nil
Leave of Absence:	Cr Roger Dring
Apologies:	Nola Comerford (Manager Corporate and Community Services) Ally Bryant (Finance Manager)

5. Public Question Time:

5.1 RESPONSE TO QUESTIONS TAKEN ON NOTICE:

Nil

5.2 QUESTIONS WITHOUT NOTICE:

Nil

6. Applications for Leave of Absence:

6.1 APPLICATION/S FOR LEAVE OF ABSENCE:

Nil

7. Confirmation of Minutes of Previous Meetings:

7.1 ORDINARY COUNCIL MEETING HELD ON 27 AUGUST 2026

COUNCIL DECISION

Council Resolution Number: 240926.1

Moved: Cr Campbell **Seconded: Cr Bradford**

That the Minutes of the Ordinary Meeting of Council held on 27 August 2026, be confirmed as true and correct subject to no corrections.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

7.2 AUDIT RISK & IMPROVEMENT MEETING HELD ON 27 AUGUST 2026

COUNCIL DECISION

Council Resolution Number: 240926.2

Moved: Cr Curtin **Seconded: Cr Fraser**

That the Minutes of the Audit, Risk & Improvement Committee meeting held on 27 August 2026, be confirmed as true and correct subject to no corrections.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

8. Announcements by Presiding Member Without Discussion:

The Shire President acknowledged the recipients of the National Bushfire Service Medals awarded earlier in the day.

9. Petitions/Deputations/Presentations:

Nil

10. Announcements of Matters for Which Meeting May Be Closed:

In accordance with section 5.23(2) of the *Local Government Act 1995*, the meeting was closed to members of the public at 3.50pm to consider confidential items:

16.2 RFT02-2026-2027 DISPOSAL OF (LOT 344) 12 JOHN STREET - PERENJORI
16.3 PERENJORI SUPERMARKET – BUSINESS PLAN
16.4 RFT01-2026.27 – SUPPLY AND DELIVERY OF 16-18 TONNE LOADER WITH ATTACHMENTS

As the matters contain confidential information relating to sections 5.23(2)(b), and 5.23 (4) (c) (i) of the *Local Government Act 1995*

11. Declaration of Interest:

Nil

"Members should fill in Disclosure of Interest forms for items in which they have a financial, proximity or impartiality interest and forward these to the Presiding Member before the meeting commences."

12. Finance:

12.1 MONTHLY FINANCIAL REPORT – JULY 2026

Applicant:	Shire of Perenjori
File:	ADM 0082
Date:	24 September 2026
Disclosure of Interest:	Nil
Voting Requirements:	Simple Majority
Author:	Ally Bryant – Finance Manager
Responsible Officer:	Clinton Strugnell - Chief Executive Officer
Attachments:	12.1.1 Monthly Statement of Financial Activity for July 2026

Summary
This item recommends that Council receives the Financial Activity Statements for the periods ending 31 July 2026.

Background
Regulation 34 of the Local Government (Financial Management) Regulations 1996 requires local governments to prepare a Monthly Statement of Financial Activity.
Recent changes to the Regulations require a focus on reporting and variance analysis by nature and type rather than by program. The Shire's reports have historically been prepared by both nature and type and program with the variance analysis done by program. All reports for 2026-27 to date have been prepared by both nature and type and program, but with the variance analysis being done by nature and type in compliance with the revised Regulations.

Statutory Environment
Regulation 34 of the Local Government (Financial Management) Regulations 1996 requires local governments to prepare a Monthly Statement of Financial Activity.

Policy Implications
Nil

Consultation
Nil

Financial Implications
Shown in the attached data.

Strategic Community Plan
Goal 4: A strong and diverse Council working closely with the proactive and involved community.
Strategic Objectives
4.6. The organisation, assets and finances of the Shire are managed responsibly

Officer Comment
The opening surplus for the year prior to the finalisation of the 2025-26 financial statements is $3,782,014. As previously advised, this surplus is notionally deceiving as the State Government transferred 80% of its 2026-27 financial assistance grants (totalling $2.654m) to the Shire in June 2026.

Operating revenue YTD is $223,753 over budget by $76,328

Operating expenditure YTD is $883,527 over budget by $536

Key variances between the YTD budget and actuals are explained in the attached report on pages 2-3.

COUNCIL DECISION

Council Resolution Number: 240926.3

Moved: Cr Bradford **Seconded: Cr Hepworth**

That the Monthly Financial Report to 31 July 2026 as attached be received.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

SHIRE OF PERENJORI

MONTHLY FINANCIAL REPORT

(Containing the required statement of financial activity and statement of financial position)

For The Period Ended 31 July 2026

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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SHIRE OF PERENJORI
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

	Supplemei Informat	Adopted Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* $ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.	Explanation of Variance
		$	$	$	$	%		
OPERATING ACTIVITIES								
Revenue from operating activities								
General rates	10	3,783,846	0	28,088	28,088	0.00%	▲	ExGratia rates have been invoiced
Grants, subsidies and contributions	13	1,086,296	8,159	9,084	925	11.34%	▲	Timing
Fees and charges		1,111,662	88,841	164,097	75,256	84.71%	▲	Caravan Park up by 39k, Standpipe Water up by 24k
Interest revenue		139,900	11,365	20,994	9,629	84.73%	▲	Interest higher than YTD Budget
Other revenue		434,136	39,060	1,490	(37,570)	(96.19%)	▼	CESM reimbursements not claimed for July and sundry revenue timing of budget
Profit on asset disposals	6	100,635	0	0	0	0.00%		
		6,656,475	**147,425**	**223,753**	76,328	51.77%		
Expenditure from operating activities								
Employee costs		(3,721,842)	(399,291)	**(496,064)**	(96,773)	(24.24%)	▼	July had 3 pay days
Materials and contracts		(2,474,452)	(213,321)	**(100,110)**	113,211	53.07%	▲	Timing
Utility charges		(454,481)	(75,008)	0	75,008	100.00%	▲	Timing of Utility payments
Depreciation		(4,808,226)	0	0	0	0.00%		
Finance costs		(176,901)	(366)	**(13,099)**	(12,733)	(3478.96%)	▼	Timing
Insurance		(209,044)	(104,503)	**(107,310)**	(2,807)	(2.69%)		
Other expenditure		(303,047)	(90,502)	**(166,944)**	(76,442)	(84.46%)	▼	Timing
Loss on asset disposals	6	(319,856)	0	0	0	0.00%		
		(12,467,849)	**(882,991)**	**(883,527)**	(536)	(0.06%)		
Non-cash amounts excluded from operating activities	ote 2(I	5,027,447	0	0	0	0.00%		
Amount attributable to operating activities		**(783,927)**	**(735,566)**	**(659,774)**	75,792	10.30%		
INVESTING ACTIVITIES								
Inflows from investing activities								
Proceeds from capital grants, subsidies and contributions	14	2,619,999	0	0	0	0.00%		
Proceeds from disposal of assets	6	275,500	0	0	0	0.00%		
		2,895,499	**0**	**0**	0	0.00%		
Outflows from investing activities								
Payments for property, plant and equipment	5	(1,670,255)	0	0	0	0.00%		Refer to note 5
Payments for construction of infrastructure	5	(4,171,948)	0	(808)	(808)	0.00%		Refer to note 5
		(5,842,203)	**0**	**(808)**	(808)	0.00%		
Amount attributable to investing activities		**(2,946,704)**	**0**	**(808)**	(808)	0.00%		

SHIRE OF PERENJORI
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

	Supplemei Informat	Adopted Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* $ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.	Explanation of Variance
		$	$	$	$	%		
FINANCING ACTIVITIES								
Inflows from financing activities								
Transfer from reserves	4	1,005,414	0	0	0	0.00%		See note 4
		1,005,414	0	0	0	0.00%		
Outflows from financing activities								
Repayment of borrowings	11	(137,928)	(16,038)	(16,038)	0	0.00%		
Transfer to reserves	4	(918,869)	0	(13,703)	(13,703)	0.00%	▼	See note 4
		(1,056,797)	(16,038)	(29,741)	(13,703)	(85.44%)		
Amount attributable to financing activities		(51,383)	(16,038)	(29,741)	(13,703)	(85.44%)		
MOVEMENT IN SURPLUS OR DEFICIT								
Surplus or deficit at the start of the financial year		3,782,014	3,782,014	4,050,223	268,209	7.09%	▲	
Amount attributable to operating activities		(783,927)	(735,566)	(659,774)	75,792	10.30%	▲	
Amount attributable to investing activities		(2,946,704)	0	(808)	(808)	0.00%		
Amount attributable to financing activities		(51,383)	(16,038)	(29,741)	(13,703)	(85.44%)	▼	
Surplus or deficit after imposition of general rates		0	3,030,410	3,359,903	329,493		▲	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

* Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF PERENJORI
STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM
FOR THE PERIOD ENDED 31 JULY 2026

	Ref Note	Adopted Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* $ (c) - (b)	Variance* % ((c) - (b))/(b)
		$	$	$	$	%
OPERATING ACTIVITIES						
Income excluding grants, subsidies and contributions						
Governance	10	2,200	181	**0**	(181)	(100.00%)
General purpose funding - other		3,928,839	11,610	**49,309**	37,699	324.71%
Law, order and public safety	13	203,764	16,646	**0**	(16,646)	(100.00%)
Health		724	0	**0**	0	0.00%
Housing		285,135	25,245	**34,430**	9,185	36.38%
Community amenities		108,925	11,140	**33**	(11,107)	(99.70%)
Recreation and culture	6	39,600	3,298	**840**	(2,458)	(74.53%)
Transport		178,490	641	**1,045**	404	63.03%
Economic services		679,528	56,626	**120,452**	63,826	112.72%
Other property and services		212,129	13,797	**8,459**	(5,338)	(38.69%)
		5,640,334	**139,266**	**214,670**	75,404	54.14%
Grants, subsidies and contributions						
Governance		0	0	0	0	0.00%
General purpose funding - other		663,504	0	0	0	0.00%
Law, order and public safety		130,304	7,576	9,084	1,508	19.90%
Health		0	0	0	0	0.00%
Education and welfare		7,000	583	0	(583)	(100.00%)
Housing		0	0	0	0	0.00%
Community amenities		22,000	0	0	0	0.00%
Recreation and culture		45,528	0	0	0	0.00%
Transport		2,817,959	0	0	0	0.00%
Economic services		20,000	0	0	0	0.00%
Other property and services		0	0	0	0	0.00%
		3,706,295	**8,159**	**9,084**	925	11.34%
Expenditure from operating activities (including depreciation)						
Governance		(512,071)	(155,939)	**(98,396)**	57,543	36.90%
General purpose funding		(206,747)	(16,431)	**(30,692)**	(14,261)	(86.79%)
Law, order and public safety		(513,119)	(44,769)	**(49,579)**	(4,810)	(10.74%)
Health		(277,926)	(22,967)	**(22,799)**	168	0.73%
Education and welfare		(143,643)	(10,399)	**(9,041)**	1,358	13.06%
Housing		(594,505)	(46,488)	**(47,861)**	(1,373)	(2.95%)
Community amenities		(1,022,037)	(73,943)	**(79,120)**	(5,177)	(7.00%)
Recreation and culture		(1,825,670)	(154,053)	**(125,281)**	28,772	18.68%
Transport		(5,824,179)	(162,293)	**(191,320)**	(29,027)	(17.89%)
Economic services	6	(1,376,891)	(123,422)	**(125,312)**	(1,890)	(1.53%)
Other property and services		(171,061)	(72,287)	**(104,126)**	(31,839)	(44.05%)
		(12,467,849)	**(882,991)**	**(883,527)**	(536)	(0.06%)

SHIRE OF PERENJORI
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 31 JULY 2026

	Supplementary Information	31 July 2026	30 June 2026
		$	$
CURRENT ASSETS			
Cash and cash equivalents	3	7,102,720	7,884,740
Trade and other receivables		452,817	450,059
Inventories	8	38,458	38,458
TOTAL CURRENT ASSETS		7,593,995	8,373,257
NON-CURRENT ASSETS			
Other financial assets		79,620	79,620
Inventories		104,000	104,000
Property, plant and equipment		26,593,568	26,593,568
Infrastructure		146,828,231	146,827,423
TOTAL NON-CURRENT ASSETS		173,605,419	173,604,611
TOTAL ASSETS		181,199,414	181,977,868
CURRENT LIABILITIES			
Trade and other payables	9	397,581	533,202
Other liabilities	12	140,841	107,865
Borrowings	11	(16,039)	0
Employee related provisions	12	282,237	282,237
TOTAL CURRENT LIABILITIES		804,620	923,304
NON-CURRENT LIABILITIES			
Borrowings	11	3,037,901	3,037,901
Employee related provisions		90,350	90,350
TOTAL NON-CURRENT LIABILITIES		3,128,251	3,128,251
TOTAL LIABILITIES		3,932,871	4,051,555
NET ASSETS		**177,266,543**	**177,926,313**
EQUITY			
Retained surplus		25,593,916	26,267,389
Reserve accounts	4	3,695,670	3,681,967
Revaluation surplus		147,976,957	147,976,957
TOTAL EQUITY		**177,266,543**	**177,926,313**

This statement is to be read in conjunction with the accompanying notes.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

1 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the Local Government Act 1995 read with the *Local Government (Financial Management) Regulations 1996,* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supporting information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY
All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

Judgements and estimates
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:
- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, infrastructure and investment property
- estimation uncertainties made in relation to lease accounting
- estimated useful life of intangible assets

SIGNIFICANT ACCOUNTING POLICES
Significant acccounting policies utilised in the preparation of these statements are as described within the 2025-26 Annual Budget. Please refer to the adopted budget document for details of these policies.

PREPARATION TIMING AND REVIEW
Date prepared: All known transactions up to 31 July 2026

SHIRE OF PERENJORI
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

2 STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Net current assets used in the Statement of Financial Activity

	Supplementary Information	Adopted Budget Closing 30 June 2027	Last Year Closing 30 June 2026	Year to Date 31 July 2026
Current assets		$	$	$
Cash and cash equivalents	3	4,016,170	7,884,740	7,102,720
Trade and other receivables		483,095	450,059	452,817
Inventories	8	17,715	38,458	38,458
		4,516,980	8,373,257	7,593,995
Less: current liabilities				
Trade and other payables	9	(769,645)	(533,202)	(397,581)
Other liabilities	12	(151,914)	(107,865)	(140,841)
Borrowings	11	0	0	16,039
Employee related provisions	12	(282,236)	(282,237)	(282,237)
Other provisions	12	0	0	0
		(1,203,795)	(923,304)	(804,620)
Net current assets		**3,313,185**	**7,449,953**	**6,789,375**
Less: Total adjustments to net current assets	lote 2(	(3,313,185)	(3,399,730)	(3,429,472)
Closing funding surplus / (deficit)		**0**	**4,050,223**	**3,359,903**

(b) Non-cash amounts excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

Non-cash amounts excluded from operating activities		Adopted Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: Profit on asset disposals	6	(100,635)	0	0
Add: Loss on asset disposals	6	319,856	0	0
Add: Depreciation		4,808,226	0	0
Total non-cash amounts excluded from operating activities		**5,027,447**	**0**	**0**

(c) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

		Adopted Budget Closing 30-Jun-26	Last Year Closing 30 June 2026	Year to Date 31 July 2026
		$	$	$
Adjustments to net current assets				
Less: Reserve accounts	4	(3,595,422)	(3,681,967)	(3,695,670)
Add: Current liabilities not expected to be cleared at the end of the year:				
- Current portion of borrowings	11	0	0	(16,039)
- Current portion of employee benefit provisions	4	282,237	282,237	282,237
Total adjustments to net current assets	ote 2(	**(3,313,185)**	**(3,399,730)**	**(3,429,472)**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

SHIRE OF PERENJORI

SUPPLEMENTARY INFORMATION

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SHIRE OF PERENJORI
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

1 KEY INFORMATION

Funding Surplus or Deficit Components

Funding surplus / (deficit)

	Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
Opening	$3.78 M	$3.78 M	$4.05 M	$0.27 M
Closing	$0.00 M	$3.03 M	$3.36 M	$0.33 M

Refer to Statement of Financial Activity

Cash and cash equivalents

	$7.10 M	% of total
Unrestricted Cash	$3.41 M	48.0%
Restricted Cash	$3.70 M	52.0%

Refer to 3 - Cash and Financial Assets

Payables

	$0.40 M	% Outstanding
Trade Payables	$0.21 M	
0 to 30 Days		84.1%
Over 30 Days		15.9%
Over 90 Days		0.2%

Refer to 9 - Payables

Receivables

	$0.39 M	% Collected
Rates Receivable	$0.06 M	37.6%
Trade Receivable	$0.39 M	% Outstanding
Over 30 Days		79.3%
Over 90 Days		6.9%

Refer to 7 - Receivables

Key Operating Activities

Amount attributable to operating activities

Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
($0.78 M)	($0.74 M)	($0.66 M)	$0.08 M

Refer to Statement of Financial Activity

Rates Revenue

YTD Actual	$0.03 M	% Variance
YTD Budget	$0.00 M	0.0%

Refer to 10 - Rate Revenue

Grants and Contributions

YTD Actual	$0.01 M	% Variance
YTD Budget	$0.01 M	11.3%

Refer to 13 - Grants and Contributions

Fees and Charges

YTD Actual	$0.16 M	% Variance
YTD Budget	$0.09 M	84.7%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities

Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
($2.95 M)	$0.00 M	($0.00 M)	($0.00 M)

Refer to Statement of Financial Activity

Proceeds on sale

YTD Actual	$0.00 M	%
Adopted Budget	$0.28 M	(100.0%)

Refer to 6 - Disposal of Assets

Asset Acquisition

YTD Actual	$0.00 M	% Spent
Adopted Budget	$4.17 M	(100.0%)

Refer to 5 - Capital Acquisitions

Capital Grants

YTD Actual	$0.00 M	% Received
Adopted Budget	$2.62 M	(100.0%)

Refer to 5 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities

Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
($0.05 M)	($0.02 M)	($0.03 M)	($0.01 M)

Refer to Statement of Financial Activity

Borrowings

Principal repayments	($0.02 M)
Interest expense	($0.01 M)
Principal due	$3.02 M

Refer to 11 - Borrowings

Reserves

Reserves balance	$3.70 M
Interest earned	$0.01 M

Refer to 4 - Cash Reserves

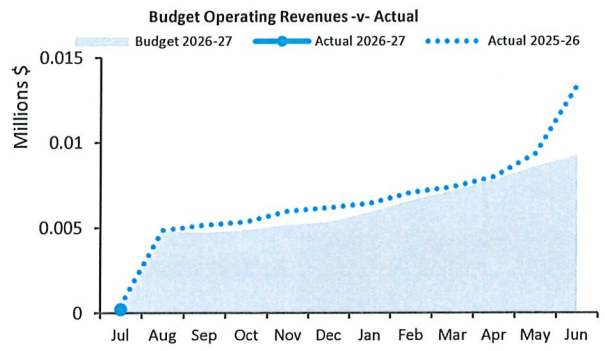
This information is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF PERENJORI
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

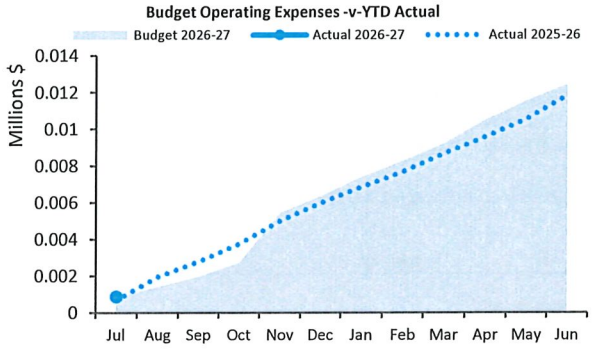
2 KEY INFORMATION - GRAPHICAL

OPERATING ACTIVITIES

OPERATING REVENUE

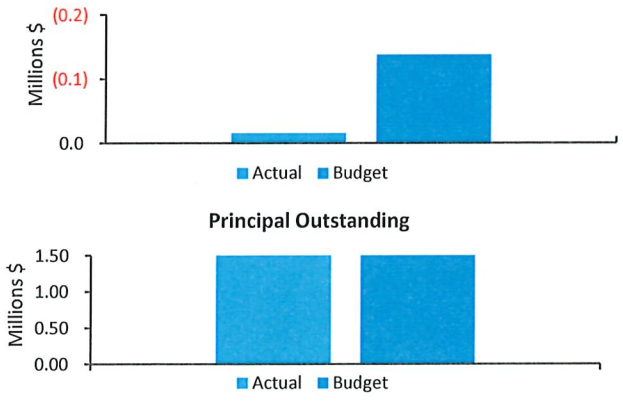


OPERATING EXPENSES

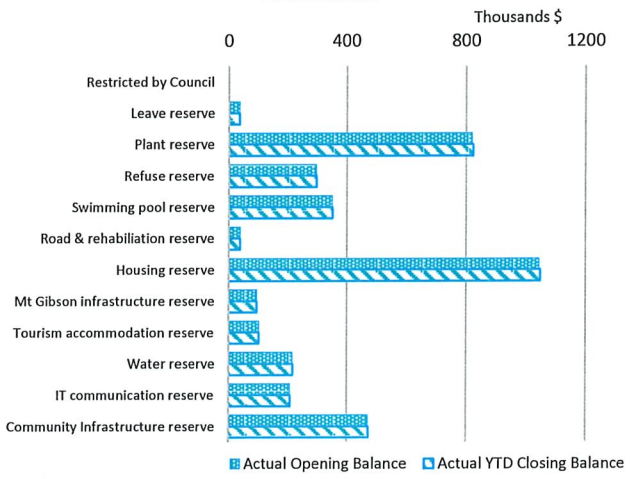


FINANCING ACTIVITIES

BORROWINGS



RESERVES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

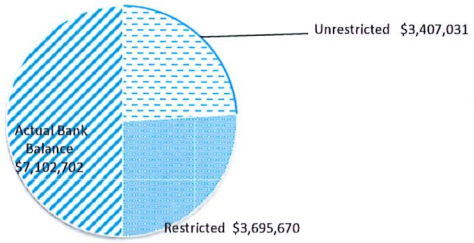
3 CASH AND FINANCIAL ASSETS

Description	Classification	Total as per the Financial Statements Unrestricted	Restricted	Cash	Actual Bank Balance	Institution	Interest Rate	Maturity Date
		$	$	$	$			
Cash on hand								
NAB Municipal Account	Cash and cash equivalents	258,331		258,349	258,331	Bank	0.00%	On Hand
Till Float	Cash and cash equivalents	150		150	150	Bank	0.00%	On Hand
NAB Municipal Telenet Saver Account	Cash and cash equivalents	3,148,550		3,148,550	3,148,550	Bank	1.35%	On Hand
Reserve Funds - Restricted Cash		0	3,695,670	3,695,670				
- Reserve Bank Account 4721	Cash and cash equivalents	0			3,599,846	Bank	3.50%	On Call
- Mt Gibson Mining Reserve Account 6682	Cash and cash equivalents	0			95,824	Bank	3.50%	On Call
Total		**3,407,031**	**3,695,670**	**7,102,720**	**7,102,702**			
Comprising								
Cash and cash equivalents		3,407,031	3,695,670	7,102,720	7,102,702			
		3,407,031	**3,695,670**	**7,102,720**	**7,102,702**			

KEY INFORMATION
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



SHIRE OF PERENJORI
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

4 RESERVE ACCOUNTS

Reserve name	Budget Opening Balance	Budget Interest Earned	Budget Transfers In (+)	Budget Transfers Out (-)	Budget Closing Balance	Actual Opening Balance	Actual Interest Earned	Actual Transfers In (+)	Actual Transfers Out (-)	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$	$
Restricted by Council										
Leave reserve	36,084	600	0	0	36,684	36,084	134	0	0	36,218
Plant reserve	820,229	13,757	477,660	(320,000)	991,646	820,229	3,051	0	0	823,280
Refuse reserve	296,575	4,956	0	(70,000)	231,531	296,575	1,099	0	0	297,674
Swimming pool reserve	350,879	5,875	50,000	(123,930)	282,824	350,879	1,303	0	0	352,182
Road & rehabiliation reserve	38,874	650	0	0	39,524	38,874	145	0	0	39,019
Housing reserve	1,042,882	17,546	50,000	0	1,110,428	1,042,882	3,892	0	0	1,046,774
Mt Gibson infrastructure reserve	95,431	5,000	0	(100,431)	0	95,431	393	0	0	95,824
Tourism accommodation reserv	102,303	1,710	0	(100,000)	4,013	102,303	379	0	0	102,682
Water reserve	217,419	3,634	0	(221,053)	0	217,419	806	0	0	218,225
IT communication reserve	208,900	3,478	0	(70,000)	142,378	208,900	772	0	0	209,672
Community Infrastructure reserv	472,391	7,794	276,209	0	756,394	472,391	1,729	0	0	474,120
	3,681,967	**65,000**	**853,869**	**(1,005,414)**	**3,595,422**	**3,681,967**	**13,703**	**0**	**0**	**3,695,670**

5 CAPITAL ACQUISITIONS

Capital acquisitions	Adopted Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$	$	$	$
Land	10,000	0	0	0
Buildings	562,755	0	0	0
Furniture & equipment	70,000	0	0	0
Plant & equipment	1,027,500	0	0	0
Acquisition of property, plant and equipment	**1,670,255**	**0**	**0**	**0**
Roads	3,509,903	0	808	808
Footpaths	37,200	0	0	0
Other	624,845	0	0	0
Acquisition of infrastructure	**4,171,948**	**0**	**808**	**808**
Total capital acquisitions	**5,842,203**	**0**	**808**	**808**
Capital Acquisitions Funded By:				
Capital grants and contributions	2,619,999	0	0	0
Other (disposals & C/Fwd)	275,500	0	0	0
Reserve accounts				
Plant reserve	320,000	0	0	0
Refuse reserve	70,000	0	0	0
Swimming pool reserve	123,930	0	0	0
Mt Gibson infrastructure reserve	100,431	0	0	0
Tourism accommodation reserve	100,000	0	0	0
IT communication reserve	70,000	0	0	0
Community Infrastructure reserve	0	0	0	0
Contribution - operations	1,941,290	0	808	808
Capital funding total	**5,842,203**	**0**	**808**	**808**

SIGNIFICANT ACCOUNTING POLICIES

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under $5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

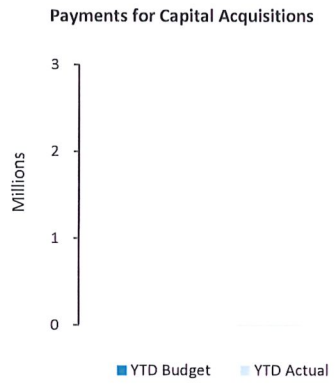
Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

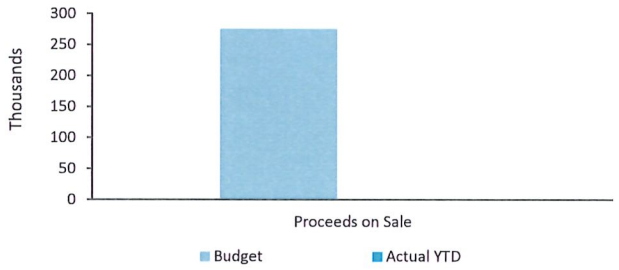


5 CAPITAL ACQUISITIONS - DETAILED

Job - Account	Job/Account Description	Asset Class	Type	Program	Original Budget	Amended Budget	YTD Budget	YTD Actual	YTD Actual Variance	Comments
I017	Waste Site Swipe Card System	Infrastructure - Other	Community Amenities	Upgrade	70,000	70,000	-	-	-	Waste Reserve
I018	Supermarket/CRC Gazebo, Landscaping, Nature Play	Infrastructure - Other	Community Amenities	New	40,000	40,000	-	-	-	
I019	CCTV Upgrades	Infrastructure - Other	Law, Order & Public Saf	New	100,000	100,000	-	-	-	Fully Grant Funded
I020	Perenjori Bowling Green	Infrastructure - Other	Recreation and Culture	Upgrade	280,000	280,000	-	-	-	$35k inc from Bowling Club
BC37	Latham Community Centre Modifications	Buildings	Recreation and Culture	Upgrade	15,000	15,000	-	-	-	
I021	Bowgada History Interpretation	Infrastructure - Other	Recreation and Culture	New	10,000	10,000	-	-	-	
BC38	Museum, Tourist Centre Roof and Ceilings	Buildings	Recreation and Culture	Upgrade	120,000	120,000	-	-	-	
I022	Latham Sports Club Outside Lighting	Infrastructure - Other	Recreation and Culture	Upgrade	14,000	14,000	-	-	-	
BC39	Perenjori Sports Club - Ceiling	Buildings	Recreation and Culture	Upgrade	28,000	28,000	-	-	-	
BC40	Swimming Pool Painting repair Walls and flooring	Buildings	Recreation and Culture	Upgrade	77,000	77,000	-	-	-	Swimming Pool Reserve
BC41	Caravan Park Cleaners Laundry & Ablutions	Buildings	Economic Services	Upgrade	121,980	121,980	-	-	-	Tourism Reserve
BC42	Caravan Park Renovate camp kitchen and old ablutions	Buildings	Economic Services	Upgrade	23,500	23,500	-	-	-	
I014	Swimming Pool Repairs from Report	Infrastructure - Other	Recreation and Culture	Upgrade	46,930	46,930	-	-	-	2 sand filters Swimming Pool Rese
BC43	Caravan Park Managers House Stairs and Decking	Buildings	Housing	Upgrade	30,000	30,000	-	-	-	
BC44	32 Livingstone St Veranda structure repairs	Buildings	Housing	Upgrade	22,000	22,000	-	-	-	
BC45	23 Hesford St Patio Extension	Buildings	Housing	Upgrade	8,000	8,000	-	-	-	
	Unfinished Projects from 25/256Budget									
FE10	New EPR/Finance System Implementation	Furniture & Equipment	Governance	New	70,000	70,000	-	-	-	26/27 $70,000 and 27/28 $30,000
BC33	Disabled Access Pavilion	Buildings	Recreation and Culture	New	8,000	8,000	-	-	-	
HC34	Units 11 A&B Livingstone Patios	Buildings	Housing	Upgrade	14,000	14,000	-	-	-	
BC29	Supermarket Retention	Buildings	Community Amenities	New	95,275	95,275	-	-	-	Retention - Mt Gibson Reserve
LA01	Purchase of Industrial Land	Land	Community Amenities	New	10,000	10,000	-	-	-	
I016	Pavilion Rainwater Harvesting Project	Infrastructure - Other	Recreation and Culture	New	63,915	63,915	-	-	-	
	Road Program									
RRG038	Perenjori Three Springs Rd	Infrastructure - Roads	Transport	Renewal	232,500	232,500	-	-	-	RRG Job
RRG018A	Wanarra Rd	Infrastructure - Roads	Transport	Renewal	450,000	450,000	-	-	-	RRG Job
RRG081	Bunjil Carnamah Rd	Infrastructure - Roads	Transport	Renewal	450,000	450,000	-	-	-	RRG Job
RRG015	Perenjori Rothsay Rd	Infrastructure - Roads	Transport	Renewal	517,500	517,500	-	-	-	RRG Job
RRG141	Warriedar Coppermine Rd	Infrastructure - Roads	Transport	Renewal	225,500	225,500	-	-	-	RRG Job
RRG047	Boundary Rd	Infrastructure - Roads	Transport	Renewal	330,000	330,000	-	-	-	RRG Job
R2R008	Settlement Rd	Infrastructure - Roads	Transport	Renewal	282,960	282,960	-	-	-	R2R
R2R051	Bunjil North East Rd	Infrastructure - Roads	Transport	Renewal	238,713	238,713	-	-	-	R2R
R2R052	Taylor Rd	Infrastructure - Roads	Transport	Upgrade	232,449	232,449	-	808	(808)	R2R
R2R130	Loading St	Infrastructure - Roads	Transport	Upgrade	220,000	220,000	-	-	-	R2R
RC031	Caron Rd	Infrastructure - Roads	Transport	Upgrade	181,690	181,690	-	-	-	Shires Own Funding
MWF047	MWSGFN Retention	Infrastructure - Roads	Transport	Upgrade	68,478	68,478	-	-	-	
RRG018	Wanarra Rd Retention CAT West	Infrastructure - Roads	Transport	Upgrade	46,510	46,510	-	-	-	From 25/26 funding and year
RC032	Coroow Latham Rd WCP Retention	Infrastructure - Roads	Transport	Upgrade	33,603	33,603	-	-	-	Shires Own Funding
	Plant replecement program									
04259	Kia Sportage - CDO	Plant & Equipment	Administration	Renewal	50,000	50,000	-	-	-	
CP55	Triton Ute	Plant & Equipment	Transport	Renewal	44,500	44,500	-	-	-	
CP56	Triton Ute Tipper	Plant & Equipment	Transport	Renewal	53,000	53,000	-	-	-	
CP57	IT Loader	Plant & Equipment	Transport	Renewal	310,000	310,000	-	-	-	
CP58	Isuzu Fuso 110	Plant & Equipment	Transport	Renewal	155,000	155,000	-	-	-	Plant Reserve
CP59	Skid Steer	Plant & Equipment	Transport	Renewal	145,000	145,000	-	-	-	Plant Reserve
CP60	Front Wheel assist Loader with attachment	Plant & Equipment	Transport	Renewal	120,000	120,000	-	-	-	Plant Reserve
CP51	New Latham community Bus	Plant & Equipment	Transport	Upgrade	150,000	150,000	-	-	-	
					5,842,203	5,842,203	-	808	(808)	

6 DISPOSAL OF ASSETS

Asset Ref.	Asset description	Budget Net Book Value	Budget Proceeds	Budget Profit	Budget (Loss)	YTD Actual Net Book Value	YTD Actual Proceeds	YTD Actual Profit	YTD Actual (Loss)
		$	$	$	$	$	$	$	$
	Buildings								
	Latham Hall	331,733	25,000	0	(306,733)	0	0	0	0
	House	0	11,500	11,500	0	0	0	0	0
						0	0	0	0
	Plant and equipment								
PE305	Kia Sportage	10,594	18,000	7,406	0	0	0	0	0
PE023	Triton	12,253	8,000	0	(4,253)	0	0	0	0
PE07	Triton	0	8,000	8,000	0	0	0	0	0
PE018	Hitachi Z180-5 Loader	68,451	80,000	11,549	0	0	0	0	0
PE164	Fuso 1024 Tipper	0	50,000	50,000	0	0	0	0	0
PE17	Cat 239 D3	41,687	50,000	8,313	0	0	0	0	0
PE310	Nifty 120 Boomlift	23,870	15,000	0	(8,870)	0	0	0	0
PE007	Kabota	6,133	10,000	3,867	0	0	0	0	0
		494,721	**275,500**	**100,635**	**(319,856)**	**0**	**0**	**0**	**0**



8 OTHER CURRENT ASSETS

Other current assets	Opening Balance 1 July 2026	Asset Increase	Asset Reduction	Closing Balance 31 July 2026
	$	$	$	$
Inventory				
Stock inventories	38,458	0	0	38,458
Total other current assets	**38,458**	**0**	**0**	**38,458**

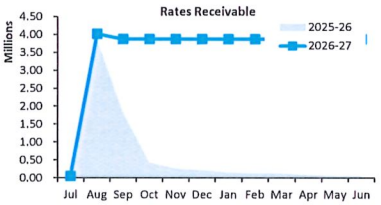
Amounts shown above include GST (where applicable)

KEY INFORMATION

Inventory
Inventories are measured at the lower of cost and net realisable value.
Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

7 RECEIVABLES

Rates receivable	30 Jun 2026	31 Jul 2026
	$	$
Opening arrears previous years	65,292	65,292
Levied this year		28,088
Less - collections to date	(0)	(35,153)
Gross rates collectable	**65,292**	**58,227**
Net rates collectable	**65,292**	**58,227**
% Collected	0.0%	37.6%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$	$
Receivables - general	(2,116)	77,260	235,306	27,687	24,884	363,020
Percentage	(0.6%)	21.3%	64.8%	7.6%	6.9%	
Balance per trial balance						
Sundry debtors						363,020
GST receivable						31,570
Total receivables general outstanding						**394,590**

Amounts shown above include GST (where applicable)

KEY INFORMATION

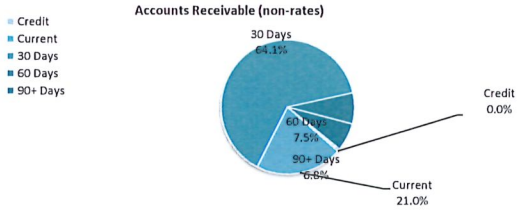
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



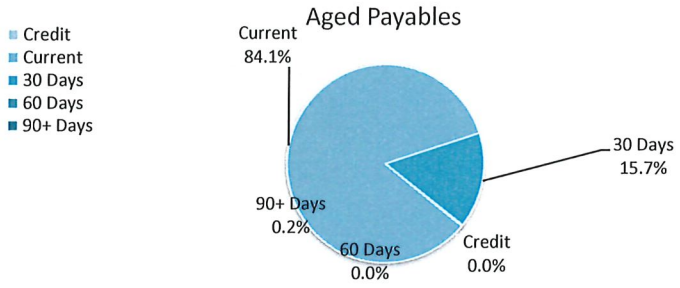
9 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$	$
Payables - general	0	83,387	15,551	0	178	99,116
Percentage	0.0%	84.1%	15.7%	0.0%	0.2%	
Balance per trial balance						
Payables, current	0	207,873	0	0	0	207,873
ATO liabilities	0	74,838	0	0	0	74,838
Prepaid rates	0	56,954	0	0	0	56,954
Licencing	0	1,211	0	0	0	1,211
Accrued loan interest	0	56,705	0	0	0	56,705
Total payables general outstanding						**397,581**

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



10 RATE REVENUE

General rate revenue

RATE TYPE	Rate in $ (cents)	Number of Properties	Rateable Value	Budget Rate Revenue $	Budget Interim Rate Revenue $	Budget Total Revenue $	YTD Actual Rate Revenue $	YTD Actual Interim Rate Revenue $	YTD Actual Total Revenue $
Gross rental value									
Townsite	0.081726	107	1,466,301	119,835	0	119,835	0	0	0
Mining	0.114891	1	2,835,000	325,716	0	325,716	0	0	0
Unimproved value									
Rural	0.009274	257	270,520,000	2,508,802	0	2,508,802	0	0	0
Mining	0.281318	32	3,201,982	900,775	0	900,775	0	0	0
Exploration	0.170731	50	368,593	62,930	0	62,930	0	0	0
Sub-Total		**447**	**278,391,876**	**3,918,058**	**0**	**3,918,058**	**0**	**0**	**0**
Minimum payment	**Minimum Payment $**								
Gross rental value									
Townsite	455	31	35,242	14,105	0	14,105	0	0	0
Mining	455	1	20	455	0	455	0	0	0
Unimproved value									
Rural	455	15	253,655	6,825	0	6,825	0	0	0
Mining	455	1	1	455	0	455	0	0	0
Exploration	455	31	30,354	14,105	0	14,105	0	0	0
Sub-total		**79**	**319,272**	**35,945**	**0**	**35,945**	**0**	**0**	**0**
Discount						(197,700)			0
Amount from general rates						**3,756,303**			**0**
Ex-gratia rates						27,543	28,088		28,088
Total general rates						**3,783,846**			**28,088**

11 BORROWINGS

Repayments - borrowings

Information on borrowings			New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	Loan No.	1 July 2026	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		$	$	$	$	$	$	$	$	$
John Street Subdivision	98	67,585	0	0	(16,038)	(32,635)	51,547	34,950	(2,681)	(4,393)
Council Housing	99	939,525	0	0	0	(32,637)	939,525	906,888	(3,300)	(54,840)
Supermarket	104	1,478,921	0	0	0	(22,211)	1,478,921	1,456,710	(5,140)	(88,483)
Council House 3x2	105	551,870	0	0	0	(50,445)	551,870	501,425	(1,977)	(29,185)
Total		**3,037,901**	**0**	**0**	**(16,038)**	**(137,928)**	**3,021,863**	**2,899,973**	**(13,099)**	**(176,901)**
Current borrowings		137,928					-16,039			
Non-current borrowings		2,899,973					3,037,902			
		3,037,901					**3,021,863**			

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materiallly different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

12 OTHER CURRENT LIABILITIES

Other current liabilities	Note	Opening Balance 1 July 2026	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 31 July 2026
		$	$	$	$	$
Other liabilities						
Contract liabilities		46,966	0	30,000	0	76,966
Capital grant/contributions liabilities		60,899	0	2,976	0	63,875
Total other liabilities		107,865	0	32,976	0	140,841
Employee Related Provisions						
Employee provisions		282,237	0	0	0	282,237
Total Provisions		282,237	0	0	0	282,237
Total other current liabilities		**390,102**	**0**	**32,976**	**0**	**423,078**

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 13 and 14

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.
Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.
The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Program	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
		Liability 1 July 2026	Increase in Liability	Decrease in Liability (As revenue)	Liability 31 Jul 2026	Current Liability 31 Jul 2026	Adopted Budget Revenue	YTD Budget	YTD Revenue Actual
		$	$	$	$	$	$	$	$
Grants and subsidies									
DFES Operating Grant	Law, Order & Public Safety	0	0	0	0	0	30,304	7,576	9,084
Direct Grant	Transport	0	0	0	0	0	350,138	0	0
Grants Commission Grant	General purpose funding	0	0	0	0	0	413,504	0	0
Untied Road Grant	General purpose funding	0	0	0	0	0	250,000	0	0
Doantion Bush Telegraph Committee	General purpose funding	9,376	0	0	9,376	9,376	0	0	0
Volunteers & Seniors Grants	Community Services	0	0	0	0	0	12,000	0	0
DFES - Mitigation Grant	Law, Order & Public Safety	0	2,976	0	2,976	2,976	0	0	0
Main Roads Street Lighting Subsidy	Transport	0	0	0	0	0	3,350	0	0
Youth Grant	Education	0	0	0	0	0	7,000	583	0
Western Power Contribution	Community Services	0	0	0	0	0	0	0	0
CBH Grant	Economic Sewrvices	20,000	0	0	20,000	20,000	20,000	0	0
Main Roads MWSGFR - Morawa	Transport	31,523	0	0	31,523	31,523	0	0	0
		60,899	**2,976**	**0**	**63,875**	**63,875**	**1,086,296**	**8,159**	**9,084**

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Program	Capital grant/contribution liabilities				Capital grants, subsidies and contributions revenue		
		Liability 1 July 2026	Increase in Liability	Decrease in Liability (As revenue)	Liability 31 Jul 2026	Adopted Budget Revenue	YTD Budget	YTD Revenue Actual
		$	$	$	$	$	$	$
Capital grants and subsidies								
Department of Industry (Evacuation Centre Grant)	General Purpose Funding	0	0	0	0	0	0	0
CCTV Grant	Law	0	0	0	0	100,000	0	0
Waste Grant - DWER	Community Amenities	0	30,000	0	30,000	0	0	0
DFES Resiliance Grant	Community Amenities	0	0	0	0	10,000	0	0
Regional Road Group Funding	Transport	0	0	0	0	1,516,843	0	0
Roads To Recovery Funding	Transport	0	0	0	0	934,343	0	0
Mid West Secondary Grain Freight Network Grant	Transport	20,682	0	0	20,682	13,285	0	0
Department of Water and Environment	Recreation and Culture	26,284	0	0	26,284	45,528	0	0
		46,966	**30,000**	**0**	**76,966**	**2,619,999**	**0**	**0**

12.2 MONTHLY FINANCIAL REPORT – AUGUST 2026

Applicant:	Shire of Perenjori
File:	ADM 0082
Date:	24 September 2026
Disclosure of Interest:	Nil
Voting Requirements:	Simple Majority
Author:	Ally Bryant – Finance Manager
Responsible Officer:	Clinton Strugnell - Chief Executive Officer
Attachments:	12.2.1 Monthly Statement of Financial Activity for August 2026

Summary
This item recommends that Council receives the Financial Activity Statements for the periods ending 31 August 2026.

Background
Regulation 34 of the Local Government (Financial Management) Regulations 1996 requires local governments to prepare a Monthly Statement of Financial Activity.
Recent changes to the Regulations require a focus on reporting and variance analysis by nature and type rather than by program. The Shire's reports have historically been prepared by both nature and type and program with the variance analysis done by program. All reports for 2026-27 to date have been prepared by both nature and type and program, but with the variance analysis being done by nature and type in compliance with the revised Regulations.

Statutory Environment
Regulation 34 of the Local Government (Financial Management) Regulations 1996 requires local governments to prepare a Monthly Statement of Financial Activity.

Policy Implications
Nil

Consultation
Nil

Financial Implications
Shown in the attached data.

Strategic Community Plan
Goal 4: A strong and diverse Council working closely with the proactive and involved community.
Strategic Objectives
4.6. The organisation, assets and finances of the Shire are managed responsibly

Officer Comment
The opening surplus for the year prior to the finalisation of the 2025-26 financial statements is $3,782,014. As previously advised, this surplus is notionally deceiving as the State Government transferred 80% of its 2026-27 financial assistance grants (totalling $2.654m) to the Shire in June 2026.

Operating revenue YTD is $4,943,596 over budget by $133,694

Operating expenditure YTD is $1,277,952 under budget by $157,236

Key variances between the YTD budget and actuals are explained in the attached report on pages 2-3.

COUNCIL DECISION

Council Resolution Number: 240926.4

Moved: Cr Bradford **Seconded: Cr Curtin**

That the Monthly Financial Report to 31 August 2026 as attached be received.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

SHIRE OF PERENJORI

MONTHLY FINANCIAL REPORT

(Containing the required statement of financial activity and statement of financial position)

For The Period Ended 31 August 2026

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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Statements required by regulation

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SHIRE OF PERENJORI
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 AUGUST 2026

	Supplemei Informat	Adopted Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* $ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.	Explanation of Variance
		$	$	$	$	%		
OPERATING ACTIVITIES								
Revenue from operating activities								
General rates	10	3,783,846	3,981,546	**3,975,111**	(6,435)	(0.16%)		
Grants, subsidies and contributions	13	1,086,296	524,756	**497,750**	(27,006)	(5.15%)	▼	FAGS grants under budget by 28k will require Budget Review in February
Fees and charges		1,111,662	216,282	**370,241**	153,959	71.18%	▲	Caravan Park up by 100k, Standpipe Water up by 45k
Interest revenue		139,900	22,730	**40,214**	17,484	76.92%	▲	Interest higher than YTD Budget
Other revenue		434,136	64,588	**60,280**	(4,308)	(6.67%)		
Profit on asset disposals	6	100,635	0	**0**	0	0.00%		
		6,656,475	**4,809,902**	**4,943,596**	133,694	2.78%		
Expenditure from operating activities								
Employee costs		(3,721,842)	(701,345)	**(748,331)**	(46,986)	(6.70%)	▼	July had 3 pay days
Materials and contracts		(2,474,452)	(454,419)	**(256,775)**	197,644	43.49%	▲	Budget timing
Utility charges		(454,481)	(75,715)	**(12,783)**	62,932	83.12%	▲	Timing of Utility payments
Depreciation		(4,808,226)	0	**0**	0	0.00%		
Finance costs		(176,901)	(732)	**(52,322)**	(51,590)	(7047.81%)	▼	Timing of repayments
Insurance		(209,044)	(104,503)	**(109,779)**	(5,276)	(5.05%)		
Other expenditure		(303,047)	(98,474)	**(97,962)**	512	0.52%		
Loss on asset disposals	6	(319,856)	0	**0**	0	0.00%		
		(12,467,849)	**(1,435,188)**	**(1,277,952)**	157,236	10.96%		
Non-cash amounts excluded from operating activities	ote 2(I	5,027,447	0	**0**	0	0.00%		
Amount attributable to operating activities		**(783,927)**	**3,374,714**	**3,665,644**	290,930	8.62%		
INVESTING ACTIVITIES								
Inflows from investing activities								
Proceeds from capital grants, subsidies and contributions	14	2,619,999	0	**0**	0	0.00%		
Proceeds from disposal of assets	6	275,500	0	**0**	0	0.00%		
		2,895,499	**0**	**0**	0	0.00%		
Outflows from investing activities								
Payments for property, plant and equipment	5	(1,670,255)	0	**(77,479)**	(77,479)	0.00%	▼	Refer to note 5
Payments for construction of infrastructure	5	(4,171,948)	(243,212)	**(35,762)**	207,450	85.30%	▲	Refer to note 5
		(5,842,203)	**(243,212)**	**(113,241)**	129,971	53.44%		
Amount attributable to investing activities		**(2,946,704)**	**(243,212)**	**(113,241)**	129,971	53.44%		

SHIRE OF PERENJORI
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 AUGUST 2026

	Supplemei Informat	Adopted Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* $ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.	Explanation of Variance
		$	$	$	$	%		
FINANCING ACTIVITIES								
Inflows from financing activities								
Transfer from reserves	4	1,005,414	0	0	0	0.00%		See note 4
		1,005,414	0	0	0	0.00%		
Outflows from financing activities								
Repayment of borrowings	11	(137,928)	(26,999)	(26,999)	0	0.00%		
Transfer to reserves	4	(918,869)	0	(21,004)	(21,004)	0.00%	▼	See note 4
		(1,056,797)	(26,999)	(48,003)	(21,004)	(77.80%)		
Amount attributable to financing activities		(51,383)	(26,999)	(48,003)	(21,004)	(77.80%)		
MOVEMENT IN SURPLUS OR DEFICIT								
Surplus or deficit at the start of the financial year		3,782,014	3,782,014	4,050,223	268,209	7.09%	▲	
Amount attributable to operating activities		(783,927)	3,374,714	3,665,644	290,930	8.62%	▲	
Amount attributable to investing activities		(2,946,704)	(243,212)	(113,241)	129,971	53.44%	▲	
Amount attributable to financing activities		(51,383)	(26,999)	(48,003)	(21,004)	(77.80%)	▼	
Surplus or deficit after imposition of general rates		0	6,886,517	7,554,629	668,112		▲	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

* Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF PERENJORI
STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM
FOR THE PERIOD ENDED 31 AUGUST 2026

	Ref Note	Adopted Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* $ (c) - (b)	Variance* % ((c) - (b))/(b)
		$	$	$	$	%
OPERATING ACTIVITIES						
Income excluding grants, subsidies and contributions						
Governance	10	2,200	362	**0**	(362)	(100.00%)
General purpose funding - other		3,928,839	4,004,766	**4,018,728**	13,962	0.35%
Law, order and public safety	13	203,764	33,292	**0**	(33,292)	(100.00%)
Health		724	0	**236**	236	0.00%
Housing		285,135	47,520	**76,838**	29,318	61.70%
Community amenities		108,925	50,318	**39,533**	(10,785)	(21.43%)
Recreation and culture	6	39,600	6,596	**2,258**	(4,338)	(65.77%)
Transport		178,490	1,282	**36,851**	35,569	2774.49%
Economic services		679,528	113,252	**259,663**	146,411	129.28%
Other property and services		212,129	27,594	**11,561**	(16,033)	(58.10%)
		5,640,334	**4,285,146**	4,445,846	160,700	3.75%
Grants, subsidies and contributions						
Governance		0	0	0	0	0.00%
General purpose funding - other		663,504	165,876	137,528	(28,348)	(17.09%)
Law, order and public safety		130,304	7,576	9,084	1,508	19.90%
Health		0	0	0	0	0.00%
Education and welfare		7,000	1,166	0	(1,166)	(100.00%)
Housing		0	0	0	0	0.00%
Community amenities		22,000	0	1,000	1,000	0.00%
Recreation and culture		45,528	0	0	0	0.00%
Transport		2,817,959	350,138	350,138	0	0.00%
Economic services		20,000	0	0	0	0.00%
Other property and services		0	0	0	0	0.00%
		3,706,295	**524,756**	**497,750**	(27,006)	(5.15%)
Expenditure from operating activities (including depreciation)						
Governance		(512,071)	(164,952)	**(49,692)**	115,260	69.87%
General purpose funding		(206,747)	(32,862)	**(40,781)**	(7,919)	(24.10%)
Law, order and public safety		(513,119)	(79,264)	**(80,507)**	(1,243)	(1.57%)
Health		(277,926)	(44,456)	**(36,525)**	7,931	17.84%
Education and welfare		(143,643)	(18,514)	**(12,736)**	5,778	31.21%
Housing		(594,505)	(73,756)	**(66,107)**	7,649	10.37%
Community amenities		(1,022,037)	(170,173)	**(167,774)**	2,399	1.41%
Recreation and culture		(1,825,670)	(271,821)	**(223,492)**	48,329	17.78%
Transport		(5,824,179)	(326,951)	**(326,839)**	112	0.03%
Economic services	6	(1,376,891)	(217,654)	**(219,212)**	(1,558)	(0.72%)
Other property and services		(171,061)	(34,785)	**(54,288)**	(19,503)	(56.07%)
		(12,467,849)	**(1,435,188)**	**(1,277,953)**	157,235	10.96%

SHIRE OF PERENJORI
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 31 AUGUST 2026

	Supplementary Information	31 August 2026	30 June 2026
		$	$
CURRENT ASSETS			
Cash and cash equivalents	3	8,022,182	7,884,740
Trade and other receivables		4,335,340	450,059
Inventories	8	40,481	38,458
TOTAL CURRENT ASSETS		12,398,003	8,373,257
NON-CURRENT ASSETS			
Other financial assets		79,620	79,620
Inventories		104,000	104,000
Property, plant and equipment		26,671,047	26,593,568
Infrastructure		146,863,184	146,827,423
TOTAL NON-CURRENT ASSETS		173,717,851	173,604,611
TOTAL ASSETS		186,115,854	181,977,868
CURRENT LIABILITIES			
Trade and other payables	9	411,429	533,202
Other liabilities	12	728,974	107,865
Borrowings	11	(26,999)	0
Employee related provisions	12	282,237	282,237
TOTAL CURRENT LIABILITIES		1,395,641	923,304
NON-CURRENT LIABILITIES			
Borrowings	11	3,037,901	3,037,901
Employee related provisions		90,350	90,350
TOTAL NON-CURRENT LIABILITIES		3,128,251	3,128,251
TOTAL LIABILITIES		4,523,892	4,051,555
NET ASSETS		**181,591,962**	**177,926,313**
EQUITY			
Retained surplus		29,912,034	26,267,389
Reserve accounts	4	3,702,971	3,681,967
Revaluation surplus		147,976,957	147,976,957
TOTAL EQUITY		**181,591,962**	**177,926,313**

This statement is to be read in conjunction with the accompanying notes.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 AUGUST 2026

1 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the Local Government Act 1995 read with the *Local Government (Financial Management) Regulations 1996,* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supporting information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY
All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

Judgements and estimates
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:
- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, infrastructure and investment property
- estimation uncertainties made in relation to lease accounting
- estimated useful life of intangible assets

SIGNIFICANT ACCOUNTING POLICES
Significant acccounting policies utilised in the preparation of these statements are as described within the 2025-26 Annual Budget. Please refer to the adopted budget document for details of these policies.

PREPARATION TIMING AND REVIEW
Date prepared: All known transactions up to 31 August 2026

SHIRE OF PERENJORI
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 AUGUST 2026

2 STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Net current assets used in the Statement of Financial Activity

	Supplementary Information	Adopted Budget Closing 30 June 2027	Last Year Closing 30 June 2026	Year to Date 31 August 2026
Current assets		$	$	$
Cash and cash equivalents	3	4,016,170	7,884,740	8,022,182
Trade and other receivables		483,095	450,059	4,335,340
Inventories	8	17,715	38,458	40,481
		4,516,980	8,373,257	12,398,003
Less: current liabilities				
Trade and other payables	9	(769,645)	(533,202)	(411,429)
Other liabilities	12	(151,914)	(107,865)	(728,974)
Borrowings	11	0	0	26,999
Employee related provisions	12	(282,236)	(282,237)	(282,237)
Other provisions	12	0	0	0
		(1,203,795)	(923,304)	(1,395,641)
Net current assets		**3,313,185**	**7,449,953**	**11,002,362**
Less: Total adjustments to net current assets	lote 2(c	(3,313,185)	(3,399,730)	(3,447,733)
Closing funding surplus / (deficit)		**0**	**4,050,223**	**7,554,629**

(b) Non-cash amounts excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

Non-cash amounts excluded from operating activities		Adopted Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: Profit on asset disposals	6	(100,635)	0	0
Add: Loss on asset disposals	6	319,856	0	0
Add: Depreciation		4,808,226	0	0
Total non-cash amounts excluded from operating activities		**5,027,447**	**0**	**0**

(c) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

		Adopted Budget Closing 30-Jun-26	Last Year Closing 30 June 2026	Year to Date 31 August 2026
		$	$	$
Adjustments to net current assets				
Less: Reserve accounts	4	(3,595,422)	(3,681,967)	(3,702,971)
Add: Current liabilities not expected to be cleared at the end of the year:				
- Current portion of borrowings	11	0	0	(26,999)
- Current portion of employee benefit provisions	4	282,237	282,237	282,237
Total adjustments to net current assets	ote 2(c	**(3,313,185)**	**(3,399,730)**	**(3,447,733)**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

SHIRE OF PERENJORI

SUPPLEMENTARY INFORMATION

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SHIRE OF PERENJORI
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2026

1 KEY INFORMATION

Funding Surplus or Deficit Components

Funding surplus / (deficit)

	Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
Opening	$3.78 M	$3.78 M	$4.05 M	$0.27 M
Closing	$0.00 M	$6.89 M	$7.55 M	$0.67 M

Refer to Statement of Financial Activity

Cash and cash equivalents

	$8.02 M	% of total
Unrestricted Cash	$4.32 M	53.8%
Restricted Cash	$3.70 M	46.2%

Refer to 3 - Cash and Financial Assets

Payables

	$0.41 M	% Outstanding
Trade Payables	$0.16 M	
0 to 30 Days		84.1%
Over 30 Days		15.9%
Over 90 Days		0.2%

Refer to 9 - Payables

Receivables

	$0.31 M	% Collected
Rates Receivable	$4.02 M	0.4%
Trade Receivable	$0.31 M	% Outstanding
Over 30 Days		76.0%
Over 90 Days		(8.2%)

Refer to 7 - Receivables

Key Operating Activities

Amount attributable to operating activities

Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
($0.78 M)	$3.37 M	$3.67 M	$0.29 M

Refer to Statement of Financial Activity

Rates Revenue

YTD Actual	$3.98 M	% Variance
YTD Budget	$3.98 M	(0.2%)

Refer to 10 - Rate Revenue

Grants and Contributions

YTD Actual	$0.50 M	% Variance
YTD Budget	$0.52 M	(5.1%)

Refer to 13 - Grants and Contributions

Fees and Charges

YTD Actual	$0.37 M	% Variance
YTD Budget	$0.22 M	71.2%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities

Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
($2.95 M)	($0.24 M)	($0.11 M)	$0.13 M

Refer to Statement of Financial Activity

Proceeds on sale

YTD Actual	$0.00 M	%
Adopted Budget	$0.28 M	(100.0%)

Refer to 6 - Disposal of Assets

Asset Acquisition

YTD Actual	$0.04 M	% Spent
Adopted Budget	$4.17 M	(99.1%)

Refer to 5 - Capital Acquisitions

Capital Grants

YTD Actual	$0.00 M	% Received
Adopted Budget	$2.62 M	(100.0%)

Refer to 5 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities

Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)
($0.05 M)	($0.03 M)	($0.05 M)	($0.02 M)

Refer to Statement of Financial Activity

Borrowings

Principal repayments	($0.03 M)
Interest expense	($0.05 M)
Principal due	$3.01 M

Refer to 11 - Borrowings

Reserves

Reserves balance	$3.70 M
Interest earned	$0.02 M

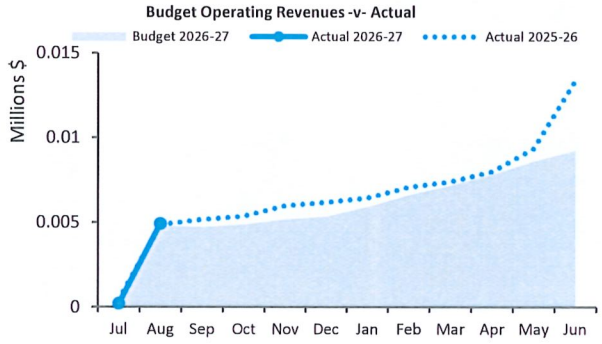
Refer to 4 - Cash Reserves

This information is to be read in conjunction with the accompanying Financial Statements and notes.

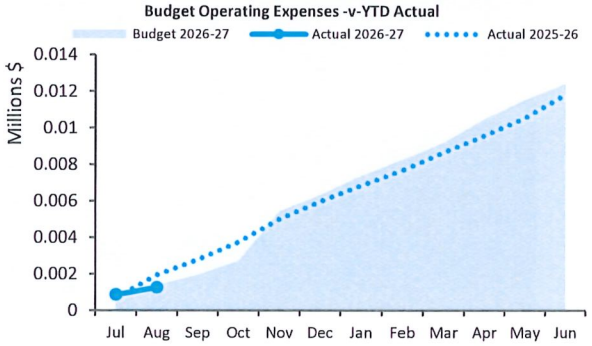
2 KEY INFORMATION - GRAPHICAL

OPERATING ACTIVITIES

OPERATING REVENUE

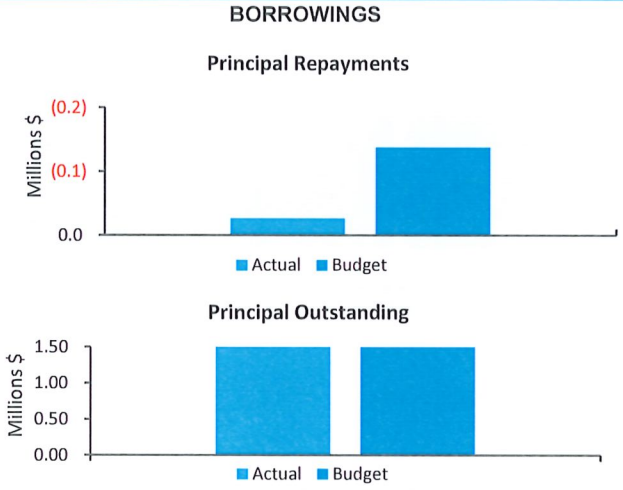


OPERATING EXPENSES

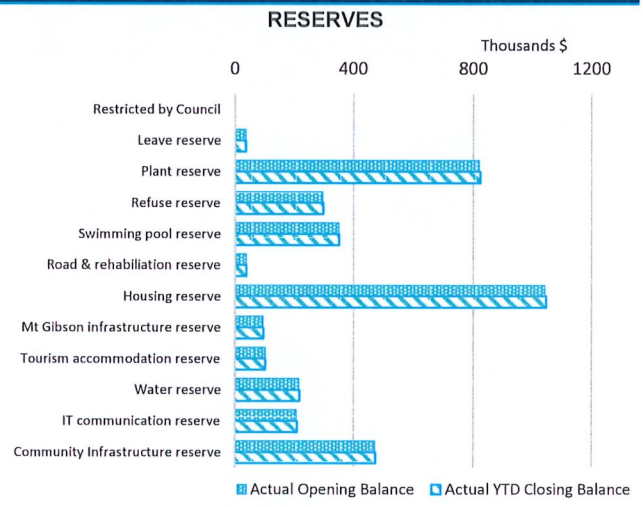


FINANCING ACTIVITIES

BORROWINGS



RESERVES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF PERENJORI
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2026

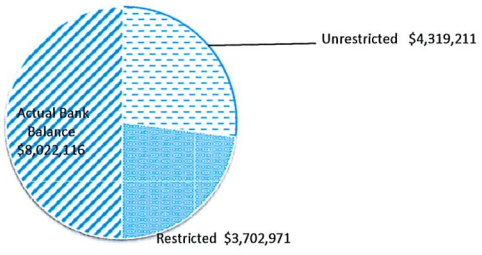
3 CASH AND FINANCIAL ASSETS

Description	Classification	Total as per the Financial Statements			Actual Bank Balance	Institution	Interest Rate	Maturity Date
		Unrestricted	Restricted	Cash				
		$	$	$	$			
Cash on hand								
NAB Municipal Account	Cash and cash equivalents	228,905		228,905	228,839	Bank	0.00%	On Hand
Till Float	Cash and cash equivalents	150		150	150	Bank	0.00%	On Hand
NAB Municipal Telenet Saver Account	Cash and cash equivalents	4,090,156		4,090,156	4,090,156	Bank	1.35%	On Hand
Reserve Funds - Restricted Cash		0	3,702,971	3,702,971				
- Reserve Bank Account 4721	Cash and cash equivalents	0			3,606,789	Bank	4.50%	On Call
- Mt Gibson Mining Reserve Account 6682	Cash and cash equivalents	0			96,182	Bank	3.50%	On Call
Total		**4,319,211**	**3,702,971**	**8,022,182**	**8,022,116**			
Comprising								
Cash and cash equivalents		4,319,211	3,702,971	8,022,182	8,022,116			
		4,319,211	**3,702,971**	**8,022,182**	**8,022,116**			

KEY INFORMATION
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



SHIRE OF PERENJORI
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2026

4 RESERVE ACCOUNTS

Reserve name	Budget Opening Balance	Budget Interest Earned	Budget Transfers In (+)	Budget Transfers Out (-)	Budget Closing Balance	Actual Opening Balance	Actual Interest Earned	Actual Transfers In (+)	Actual Transfers Out (-)	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$	$
Restricted by Council										
Leave reserve	36,084	600	0	0	36,684	36,084	309	0	0	36,393
Plant reserve	820,229	13,757	477,660	(320,000)	991,646	820,229	4,216	0	0	824,445
Refuse reserve	296,575	4,956	0	(70,000)	231,531	296,575	1,989	0	0	298,564
Swimming pool reserve	350,879	5,875	50,000	(123,930)	282,824	350,879	2,056	0	0	352,935
Road & rehabiliation reserve	38,874	650	0	0	39,524	38,874	261	0	0	39,135
Housing reserve	1,042,882	17,546	50,000	0	1,110,428	1,042,882	4,761	0	0	1,047,643
Mt Gibson infrastructure reserve	95,431	5,000	0	(100,431)	0	95,431	751	0	0	96,182
Tourism accommodation reserv	102,303	1,710	0	(100,000)	4,013	102,303	686	0	0	102,989
Water reserve	217,419	3,634	0	(221,053)	0	217,419	1,458	0	0	218,877
IT communication reserve	208,900	3,478	0	(70,000)	142,378	208,900	1,739	0	0	210,639
Community Infrastructure reserv	472,391	7,794	276,209	0	756,394	472,391	2,778	0	0	475,169
	3,681,967	**65,000**	**853,869**	**(1,005,414)**	**3,595,422**	**3,681,967**	**21,004**	**0**	**0**	**3,702,971**

5 CAPITAL ACQUISITIONS

Capital acquisitions	Adopted Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$	$	$	$
Land	10,000	0	0	0
Buildings	562,755	0	7,479	7,479
Furniture & equipment	70,000	0	70,000	70,000
Plant & equipment	1,027,500	0	0	0
Acquisition of property, plant and equipment	**1,670,255**	**0**	**77,479**	**77,479**
Roads	3,509,903	238,713	34,195	(204,518)
Footpaths	37,200	0	0	0
Other	624,845	4,499	1,567	(2,932)
Acquisition of infrastructure	**4,171,948**	**243,212**	**35,762**	**(52,493)**
Total capital acquisitions	**5,842,203**	**243,212**	**113,241**	**24,986**
Capital Acquisitions Funded By:				
Capital grants and contributions	2,619,999	0	0	0
Other (disposals & C/Fwd)	275,500	0	0	0
Reserve accounts				
Plant reserve	320,000	0	0	0
Refuse reserve	70,000	0	0	0
Swimming pool reserve	123,930	0	0	0
Mt Gibson infrastructure reserve	100,431	0	0	0
Tourism accommodation reserve	100,000	0	0	0
IT communication reserve	70,000	0	0	0
Community Infrastructure reserve	0	0	0	0
Contribution - operations	1,941,290	243,212	113,241	(129,971)
Capital funding total	**5,842,203**	**243,212**	**113,241**	**(129,971)**

SIGNIFICANT ACCOUNTING POLICIES

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under $5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

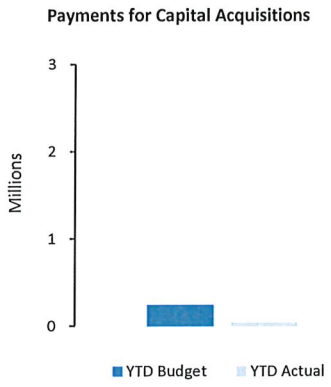
Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

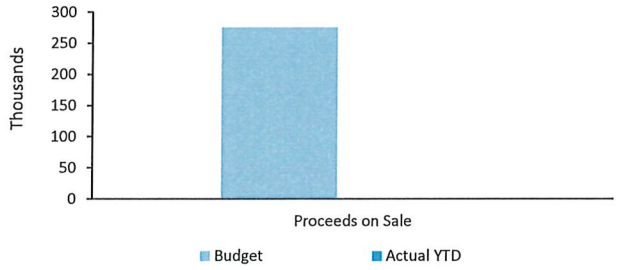


5 CAPITAL ACQUISITIONS - DETAILED

Job - Account	Job/Account Description	Asset Class	Type	Program	Original Budget	Amended Budget	YTD Budget	YTD Actual	YTD Actual Variance	Comments
I017	Waste Site Swipe Card System	Infrastructure - Other	Community Amenities	Upgrade	70,000	70,000	-	-	-	Waste Reserve
I018	Supermarket/CRC Gazebo, Landscaping, Nature Play	Infrastructure - Other	Community Amenities	New	40,000	40,000	-	-	-	
I019	CCTV Upgrades	Infrastructure - Other	Law, Order & Public Saf	New	100,000	100,000	-	-	-	Fully Grant Funded
I020	Perenjori Bowling Green	Infrastructure - Other	Recreation and Culture	Upgrade	280,000	280,000	-	-	-	$35k inc from Bowling Club
BC37	Latham Community Centre Modifications	Buildings	Recreation and Culture	Upgrade	15,000	15,000	-	-	-	
I021	Bowgada History Interpretation	Infrastructure - Other	Recreation and Culture	New	10,000	10,000	-	-	-	
BC38	Museum, Tourist Centre Roof and Ceilings	Buildings	Recreation and Culture	Upgrade	120,000	120,000	-	-	-	
I022	Latham Sports Club Outside Lighting	Infrastructure - Other	Recreation and Culture	Upgrade	14,000	14,000	-	-	-	
BC39	Perenjori Sports Club - Ceiling	Buildings	Recreation and Culture	Upgrade	28,000	28,000	-	-	-	
BC40	Swimming Pool Painting repair Walls and flooring	Buildings	Recreation and Culture	Upgrade	77,000	77,000	-	7,479	(7,479)	Swimming Pool Reserve
BC41	Caravan Park Cleaners Laundry & Ablutions	Buildings	Economic Services	Upgrade	121,980	121,980	-	-	-	Tourism Reserve
BC42	Caravan Park Renovate camp kitchen and old ablutions	Buildings	Economic Services	Upgrade	23,500	23,500	-	-	-	
I014	Swimming Pool Repairs from Report	Infrastructure - Other	Recreation and Culture	Upgrade	46,930	46,930	-	-	-	2 sand filters Swimming Pool Rese
BC43	Caravan Park Managers House Stairs and Decking	Buildings	Housing	Upgrade	30,000	30,000	-	-	-	
BC44	32 Livingstone St Veranda structure repairs	Buildings	Housing	Upgrade	22,000	22,000	-	-	-	
BC45	23 Hesford St Patio Extension	Buildings	Housing	Upgrade	8,000	8,000	-	-	-	
	Unfinished Projects from 25/256Budget									
FE10	New EPR/Finance System Implementation	Furniture & Equipment	Governance	New	70,000	70,000	-	70,000	(70,000)	26/27 $70,000 and 27/28 $30,000
BC33	Disabled Access Pavilion	Buildings	Recreation and Culture	New	8,000	8,000	-	-	-	
HC34	Units 11 A&B Livingstone Patios	Buildings	Housing	Upgrade	14,000	14,000	-	-	-	
BC29	Supermarket Retention	Buildings	Community Amenities	New	95,275	95,275	-	-	-	Retention - Mt Gibson Reserve
LA01	Purchase of Industrial Land	Land	Community Amenities	New	10,000	10,000	-	-	-	
I016	Pavilion Rainwater Harvesting Project	Infrastructure - Other	Recreation and Culture	New	63,915	63,915	4,499	1,567	2,932	
	Road Program									
RRG039	Perenjori Three Springs Rd	Infrastructure - Roads	Transport	Renewal	232,500	232,500	-	-	-	RRG Job
RRG018A	Wanarra Rd	Infrastructure - Roads	Transport	Renewal	450,000	450,000	-	-	-	RRG Job
RRG081	Bunjil Carnamah Rd	Infrastructure - Roads	Transport	Renewal	450,000	450,000	-	-	-	RRG Job
RRG015	Perenjori Rothsay Rd	Infrastructure - Roads	Transport	Renewal	517,500	517,500	-	-	-	RRG Job
RRG141	Warriedar Coppermine Rd	Infrastructure - Roads	Transport	Renewal	225,500	225,500	-	-	-	RRG Job
RRG047	Boundary Rd	Infrastructure - Roads	Transport	Renewal	330,000	330,000	-	-	-	RRG Job
R2R008	Settlement Rd	Infrastructure - Roads	Transport	Renewal	282,960	282,960	-	-	-	R2R
R2R051	Bunjil North East Rd	Infrastructure - Roads	Transport	Renewal	238,713	238,713	238,713	31,289	207,424	R2R
R2R052	Taylor Rd	Infrastructure - Roads	Transport	Upgrade	232,449	232,449	-	1,070	(1,070)	R2R
R2R130	Loading St	Infrastructure - Roads	Transport	Upgrade	220,000	220,000	-	-	-	R2R
RC031	Caron Rd	Infrastructure - Roads	Transport	Upgrade	181,690	181,690	-	1,836	(1,836)	Shires Own Funding
MWF047	MWSGFN Retention	Infrastructure - Roads	Transport	Upgrade	68,478	68,478	-	-	-	
RRG018	Wanarra Rd Retention CAT West	Infrastructure - Roads	Transport	Upgrade	46,510	46,510	-	-	-	From 25/26 funding and year
RC032	Coroow Latham Rd WCP Retention	Infrastructure - Roads	Transport	Upgrade	33,603	33,603	-	-	-	Shires Own Funding
	Plant replecement program									
04259	Kia Sportage - CDO	Plant & Equipment	Administration	Renewal	50,000	50,000	-	-	-	
CP55	Triton Ute	Plant & Equipment	Transport	Renewal	44,500	44,500	-	-	-	
CP56	Triton Ute Tipper	Plant & Equipment	Transport	Renewal	53,000	53,000	-	-	-	
CP57	IT Loader	Plant & Equipment	Transport	Renewal	310,000	310,000	-	-	-	
CP58	Isuzu Fuso 110	Plant & Equipment	Transport	Renewal	155,000	155,000	-	-	-	Plant Reserve
CP59	Skid Steer	Plant & Equipment	Transport	Renewal	145,000	145,000	-	-	-	Plant Reserve
CP60	Front Wheel assist Loader with attachment	Plant & Equipment	Transport	Renewal	120,000	120,000	-	-	-	Plant Reserve
CP51	New Latham community Bus	Plant & Equipment	Transport	Upgrade	150,000	150,000	-	-	-	
					5,842,203	5,842,203	243,212	113,241	129,971	

6 DISPOSAL OF ASSETS

Asset Ref.	Asset description	Budget Net Book Value	Budget Proceeds	Budget Profit	Budget (Loss)	YTD Actual Net Book Value	YTD Actual Proceeds	YTD Actual Profit	YTD Actual (Loss)
		$	$	$	$	$	$	$	$
	Buildings								
	Latham Hall	331,733	25,000	0	(306,733)	0	0	0	0
	House	0	11,500	11,500	0	0	0	0	0
						0	0	0	0
	Plant and equipment								
PE305	Kia Sportage	10,594	18,000	7,406	0	0	0	0	0
PE023	Triton	12,253	8,000	0	(4,253)	0	0	0	0
PE07	Triton	0	8,000	8,000	0	0	0	0	0
PE018	Hitachi Z180-5 Loader	68,451	80,000	11,549	0	0	0	0	0
PE164	Fuso 1024 Tipper	0	50,000	50,000	0	0	0	0	0
PE17	Cat 239 D3	41,687	50,000	8,313	0	0	0	0	0
PE310	Nifty 120 Boomlift	23,870	15,000	0	(8,870)	0	0	0	0
PE007	Kabota	6,133	10,000	3,867	0	0	0	0	0
		494,721	**275,500**	**100,635**	**(319,856)**	**0**	**0**	**0**	**0**



8 OTHER CURRENT ASSETS

Other current assets	Opening Balance 1 July 2026	Asset Increase	Asset Reduction	Closing Balance 31 August 2026
	$	$	$	$
Inventory				
Stock inventories	38,458	2,023	0	40,481
Total other current assets	**38,458**	**2,023**	**0**	**40,481**

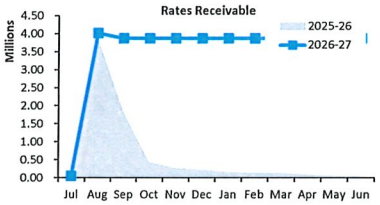
Amounts shown above include GST (where applicable)

KEY INFORMATION

Inventory
Inventories are measured at the lower of cost and net realisable value.
Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

7 RECEIVABLES

Rates receivable	30 Jun 2026	31 Aug 2026
	$	$
Opening arrears previous years	65,292	65,292
Levied this year		3,975,111
Less - collections to date	(0)	(17,486)
Gross rates collectable	65,292	4,022,917
Net rates collectable	**65,292**	**4,022,917**
% Collected	0.0%	0.4%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$	$
Receivables - general	(2,116)	77,260	235,306	27,687	(25,713)	312,423
Percentage	(0.7%)	24.7%	75.3%	8.9%	(8.2%)	
Balance per trial balance						
Sundry debtors						312,423
GST receivable						0
Total receivables general outstanding						312,423

Amounts shown above include GST (where applicable)

KEY INFORMATION

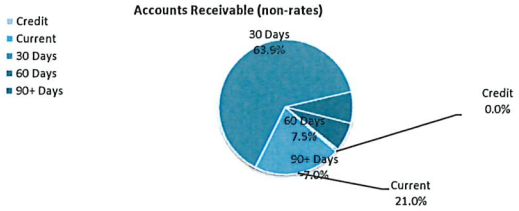
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



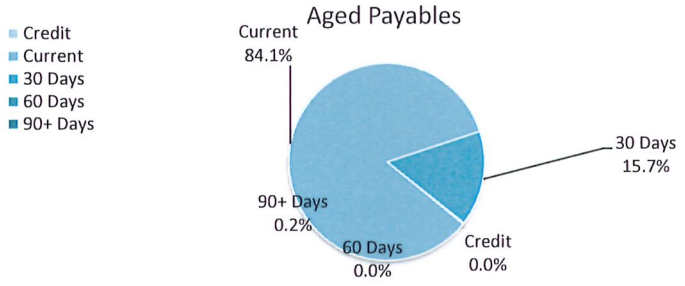
9 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$	$
Payables - general	0	83,387	15,551	0	178	99,116
Percentage	0.0%	84.1%	15.7%	0.0%	0.2%	
Balance per trial balance						
Payables, current	0	162,326	0	0	0	162,326
ATO liabilities	0	111,025	0	0	0	111,025
Prepaid rates	0	44,718	0	0	0	44,718
Licencing	0	36,655	0	0	0	36,655
Accrued loan interest	0	56,705	0	0	0	56,705
Total payables general outstanding						**411,429**

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



10 RATE REVENUE

General rate revenue

RATE TYPE	Rate in $ (cents)	Number of Properties	Rateable Value	Budget Rate Revenue	Budget Interim Rate Revenue	Budget Total Revenue	YTD Actual Rate Revenue	YTD Actual Interim Rate Revenue	YTD Actual Total Revenue
				$	$	$	$	$	$
Gross rental value									
Townsite	0.081726	107	1,466,301	119,835	0	119,835	119,835	0	119,835
Mining	0.114891	1	2,835,000	325,716	0	325,716	325,716	0	325,716
Unimproved value									
Rural	0.009274	257	270,520,000	2,508,802	0	2,508,802	2,508,367	0	2,508,367
Mining	0.281318	32	3,201,982	900,775	0	900,775	900,775	0	900,775
Exploration	0.170731	50	368,593	62,930	0	62,930	61,324	(6,744)	54,580
Sub-Total		**447**	**278,391,876**	**3,918,058**	**0**	**3,918,058**	**3,916,017**	**(6,744)**	**3,909,273**
Minimum payment	**Minimum Payment $**								
Gross rental value									
Townsite	455	31	35,242	14,105	0	14,105	14,105	0	14,105
Mining	455	1	20	455	0	455	455	0	455
Unimproved value									
Rural	455	15	253,655	6,825	0	6,825	7,280	0	7,280
Mining	455	1	1	455	0	455	455	0	455
Exploration	455	31	30,354	14,105	0	14,105	15,925	0	15,925
Sub-total		**79**	**319,272**	**35,945**	**0**	**35,945**	**38,220**	**0**	**38,220**
Discount						(197,700)			(470)
Amount from general rates						**3,756,303**			**3,947,023**
Ex-gratia rates						27,543	28,088		28,088
Total general rates						**3,783,846**			**3,975,111**

11 BORROWINGS

Repayments - borrowings

Information on borrowings			New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	Loan No.	1 July 2026	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		$	$	$	$	$	$	$	$	$
John Street Subdivision	98	67,585	0	0	(16,038)	(32,635)	51,547	34,950	(2,681)	(4,393)
Council Housing	99	939,525	0	0	0	(32,637)	939,525	906,888	(3,300)	(54,840)
Supermarket	104	1,478,921	0	0	(10,960)	(22,211)	1,467,961	1,456,710	(44,364)	(88,483)
Council House 3x2	105	551,870	0	0	0	(50,445)	551,870	501,425	(1,977)	(29,185)
Total		**3,037,901**	**0**	**0**	**(26,999)**	**(137,928)**	**3,010,902**	**2,899,973**	**(52,322)**	**(176,901)**
Current borrowings		137,928					-26,999			
Non-current borrowings		2,899,973					3,037,901			
		3,037,901					**3,010,902**			

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION
Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materiallly different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

12 OTHER CURRENT LIABILITIES

Other current liabilities	Note	Opening Balance 1 July 2026	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 31 August 2026
		$	$	$	$	$
Other liabilities						
Contract liabilities		46,966	0	618,133	0	665,099
Capital grant/contributions liabilities		60,899	0	2,976	0	63,875
Total other liabilities		107,865	0	621,109	0	728,974
Employee Related Provisions						
Employee provisions		282,237	0	0	0	282,237
Total Provisions		282,237	0	0	0	282,237
Total other current liabilities		**390,102**	**0**	**621,109**	**0**	**1,011,211**

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 13 and 14

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.
Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.
The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Program	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
		Liability 1 July 2026	Increase in Liability	Decrease in Liability (As revenue)	Liability 31 Aug 2026	Current Liability 31 Aug 2026	Adopted Budget Revenue	YTD Budget	YTD Revenue Actual
		$	$	$	$	$	$	$	$
Grants and subsidies									
DFES Operating Grant	Law, Order & Public Safety	0	0	0	0	0	30,304	7,576	9,084
Direct Grant	Transport	0	0	0	0	0	350,138	350,138	350,138
Grants Commission Grant	General purpose funding	0	0	0	0	0	413,504	103,376	92,031
Untied Road Grant	General purpose funding	0	0	0	0	0	250,000	62,500	45,497
Doantion Bush Telegraph Committee	General purpose funding	9,376	0	0	9,376	9,376	0	0	0
Volunteers & Seniors Grants	Community Services	0	0	0	0	0	12,000	0	0
DFES - Mitigation Grant	Law, Order & Public Safety	0	2,976	0	2,976	2,976	0	0	0
Main Roads Street Lighting Subsidy	Transport	0	0	0	0	0	3,350	0	0
Youth Grant	Education	0	0	0	0	0	7,000	1,166	0
Western Power Contribution	Community Services	0	0	0	0	0	0	0	1,000
CBH Grant	Economic Sewrvices	20,000	0	0	20,000	20,000	20,000	0	0
Main Roads MWSGFR - Morawa	Transport	31,523	0	0	31,523	31,523	0	0	0
		60,899	**2,976**	**0**	**63,875**	**63,875**	**1,086,296**	**524,756**	**497,750**

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

		Capital grant/contribution liabilities				Capital grants, subsidies and contributions revenue		
Provider	Program	Liability 1 July 2026	Increase in Liability	Decrease in Liability (As revenue)	Liability 31 Aug 2026	Adopted Budget Revenue	YTD Budget	YTD Revenue Actual
		$	$	$	$	$	$	$
Capital grants and subsidies								
Department of Industry (Evacuation Centre Grant)	General Purpose Funding	0	0	0	0	0	0	0
CCTV Grant	Law	0	0	0	0	100,000	0	0
Waste Grant - DWER	Community Amenities	0	30,000	0	30,000	0	0	0
DFES Resiliance Grant	Community Amenities	0	0	0	0	10,000	0	0
Regional Road Group Funding	Transport	0	588,133	0	588,133	1,516,843	0	0
Roads To Recovery Funding	Transport	0	0	0	0	934,343	0	0
Mid West Secondary Grain Freight Network Grant	Transport	20,682	0	0	20,682	13,285	0	0
Department of Water and Environment	Recreation and Culture	26,284	0	0	26,284	45,528	0	0
		46,966	**618,133**	**0**	**665,099**	**2,619,999**	**0**	**0**

12.3 SCHEDULE OF FINANCIAL ACTIVITY FOR THE PERIOD ENDED 31 AUGUST 2026

Applicant:	Shire of Perenjori
File:	ADM 0082
Report Date:	24 September 2026
Disclosure of Interest:	Nil
Voting Requirements:	Simple Majority
Author:	Gypsie Douglas – Finance Officer
Responsible Officer:	Ally Bryant – Finance Manager
Attachments:	12.3.1 – Accounts for Payment August 2026 12.3.2 – Corporate Credit Card Breakdown and Statement

Summary

Council is presented the list of payments made from the Municipal, Trust and Reserve Accounts under delegation since the last Ordinary Council Meeting.

Background

Council delegates authority to the Chief Executive Officer annually:

- To make payments from Trust, Reserve and Municipal Fund;
- To purchase goods and services to a value of not more than $250,000;

Legal Compliance

Local Government Act 1995

S6.5. Accounts and records

Local Government (Financial Management) Regulations 1996

R11. Payments, procedures for making etc.

R12. Payments from municipal fund or trust fund, restrictions on making

(1) A payment may only be made from the municipal fund or the trust fund —

(a) if the local government has delegated to the CEO the exercise of its power to make payments from those funds — by the CEO; or

(b) otherwise, if the payment is authorised in advance by a resolution of the council.

(2) The council must not authorise a payment from those funds until a list prepared under regulation 13(2) containing details of the accounts to be paid has been presented to the council.

S13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

(1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —

(a) the payee's name; and

(b) the amount of the payment; and

(c) the date of the payment; and

(d) sufficient information to identify the transaction.

(2) A list of accounts for approval to be paid is to be prepared each month showing —

(a) for each account which requires council authorisation in that month —

(i) the payee's name; and

(ii) the amount of the payment; and

(iii) sufficient information to identify the transaction; and

(b) the date of the meeting of the council to which the list is to be presented.

(3) A list prepared under sub-regulation (1) or (2) is to be —

(a) presented to the council at the next ordinary meeting of the council after the list is prepared; and

(b) recorded in the minutes of that meeting.

Policy Implications

Nil

Council Policy Compliance

Payments are checked to ensure compliance with Council's Purchasing Policy Number 4007 – Procurement Policy.

Financial Implications

All payments are made in accordance with the adopted annual budget.

Strategic Community Plan

Goal 4: A strong and diverse Council working closely with the proactive and involved community.
4.6. The organisation, assets and finances of the Shire are managed responsibly.

Consultation

Clinton Strugnell – Chief Executive Officer

Ally Bryant – Finance Manager

Officer Comment

Accounts paid for the month ending 31st August 2026

Municipal Account	
EFT 20365 – 20442	$262,114.76
Direct Debits DD15955 – DD15976	$141,742.47
Corporate MasterCard	$6,495.35
Bank Fees	$379.86
Total	**$410,732.44**

Totalling **$410,732.44** from *Municipal* for the month ending **31st August 2026.**

COUNCIL DECISION

Council Resolution Number: 240926.5

Moved: Cr Fraser **Seconded: Cr Hepworth**

That the cheques and electronic payments as per the attached schedules of accounts for payment totaling $410,732.44 (Four hundred and ten thousand, seven hundred and thirty-two dollars and forty-four cents) be accepted.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
500	31/08/2026	EFT GST - EFTPOS FEES WITH GST	EFTPOS FEES WITH GST	M		203.13
500	31/08/2026	EFT GST - EFTPOS FEES WITH GST	EFTPOS FEES WITH GST	M		64.99
500	31/08/2026	BANK FEES - BANK FEES NO GST	ACCOUNT FEE	M		54.00
500	31/08/2026	FEE GST - BANK FEES WITH GST	BPAY CHARGES	M		26.40
500	31/08/2026	FEE GST - BANK FEES WITH GST	NAB CONNECT	M		31.34
EFT20365	04/08/2026	SYNERGY	Electricity usage 29/04/26-26/06/26 - C/Park & 60 Crossing Rd	M		190.72
EFT20366	06/08/2026	AMPAC DEBT RECOVERY	Commission for C/Park invoice 1613- June 26	M		55.00
EFT20367	06/08/2026	ANDREW FRASER	Cr Meeting Attendance Fees 26/27- 1st Qtr	M		2,066.81
EFT20368	06/08/2026	BOC LIMITED	Monthly cylinder fee- July 26	M		58.32
EFT20369	06/08/2026	BRIAN OLIVER WILLIAM CAMPBELL	Cr Meeting Attendance Fees 26/27- 1st Qtr	M		2,066.81
EFT20370	06/08/2026	CANINE CONTROL	Ranger services- 13/07/26	M		978.43
EFT20371	06/08/2026	CNW PTY LTD	Exhaust fan x 31 - Unit 1,2,3 North Rd, C/Park & C/Park Village	M		4,417.41
EFT20372	06/08/2026	DAKOTA CURTIN	Cr Meeting Attendance Fees 26/27- 1st Qtr	M		2,066.81
EFT20373	06/08/2026	DANIEL KEVIN BRADFORD	Cr Meeting Attendance Fees 26/27- 1st Qtr	M		2,066.81
EFT20374	06/08/2026	DRING & CO	Cr Meeting Attendance Fees 26/27- 1st Qtr	M		2,066.81
EFT20375	06/08/2026	FULTON HOGAN	20kg bags pothole repair mix x 98 - Various roads	M		4,096.40
EFT20376	06/08/2026	GH COUNTRY COURIER	Freight – CNW, IQ Tech & Reece	M		225.22
EFT20377	06/08/2026	GREAT SOUTHERN FUEL	Engine oil 205L- Various plant	M		1,530.02

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
EFT20378	06/08/2026	GREENFIELD TECHNICAL SERVICES	Traffic Counter Maintenance - July 26	M		4,053.50
EFT20379	06/08/2026	IKONYX MEDICAL SERVICES PTY LTD	Clinical waste bin disposal- Medical Centre	M		350.00
EFT20380	06/08/2026	INDEPENDENT RURAL PTY LTD	Garden, Hardware & Plant Parts – July 26	M		2,519.44
EFT20381	06/08/2026	INITIAL HYGIENE	Monthly Sanitary Disposal- 26/27 FY	M		8,675.40
EFT20382	06/08/2026	IQTECH SOLUTIONS	Printer toner x 3- Depot	M		554.40
EFT20383	06/08/2026	JUDE SUTHERLAND	Cr Meeting Attendance Fees 26/27- 1st Qtr	M		2,830.75
EFT20384	06/08/2026	KOMATSU	Filter x 3- PJ1530	M		225.60
EFT20385	06/08/2026	LESLIE DEREK HEPWORTH	Cr Meeting Attendance Fees 26/27- 1st Qtr	M		2,066.81
EFT20386	06/08/2026	M&B SALES PTY LTD	Plastic Mouldings x 4 - Sports Club House. Door – 7 Hirshauer Rd	M		160.28
EFT20387	06/08/2026	MCDONALDS WHOLESALERS	Lollies- Council	M		259.60
EFT20388	06/08/2026	MOODY L & K PTY LTD T/A GERALDTON LOCK & KEY	Supply restricted entrance set & keys x 3- Lodge	M		260.80
EFT20389	06/08/2026	NORTH MIDLANDS AG & TRADE	Nuts, bolts & washers- Townscape Project	M		33.84
EFT20390	06/08/2026	PETER EGAN CARPENTRY	Installation of kitchen sink & completion of kitchen install, splashback tiling, installation of wet wall bathroom panels & new mirror & towel rail. Install new bathroom door & fix all doors in house. Install supplied guttering & laundry taps & tiling - Sports Club House. Support frame for new exhaust fans – Units 1,2,3 North Rd. Remove old door, install subframe & security door - CRC	M		3,610.00
EFT20391	06/08/2026	PETES TRAILER DELIVERIES	Freight- Batavia Furniture & Mitchell & Brown	M		180.00
EFT20392	06/08/2026	PJC SERVICES & CO PLUMBING & GAS	Supply & install gas hot water system & gas regulator- Medical centre.	M		3,100.00
EFT20393	06/08/2026	REECE PTY LTD	Water filter cartridge x 2- Depot	M		307.09

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
EFT20394	06/08/2026	RJ & LJ KING	Tyres - 03PJ & PJ1530	M		796.40
EFT20395	06/08/2026	ROWDY'S ELECTRICAL	Electrical repairs- Various buildings & housing	M		9,950.62
EFT20396	06/08/2026	TEAM GLOBAL EXPRESS PTY LTD	Freight - Winc & Fulton Hogan	M		894.71
EFT20397	06/08/2026	TREE TECH AUSTRALIA	Tree pruning & stump grinding- Oval	M		5,768.00
EFT20398	06/08/2026	WALLIS COMPUTER SOLUTIONS	Annual Equipment Billing 26/27 – Tourist Centre & Medical Centre	M		2,613.60
EFT20399	06/08/2026	WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	Association, Employee Relations, Tax Services, Procurement Services, Governance & Local Laws subscriptions - 26/27. WALGA Conference – CEO, Councillors & Partners	M		35,517.06
EFT20400	06/08/2026	WINC AUSTRALIA PTY LIMITED	July stationery order & cleaning products- Admin, Depot, C/Park, Medical Centre & Hall. Meter charges for 6004 & 6010 – 22/06/26 to 22/07/26	M		1,616.89
EFT20401	06/08/2026	ZED ELECT	CVP power head replacement & relocation- C/park (remaining balance)	M		1,515.03
EFT20403	21/08/2026	A & MA HEELAN	50% cost reimbursement of concrete crossover installed by Oak Star Asset- Red Emu Motel	M		2,200.00
EFT20404	21/08/2026	AFGRI EQUIPMENT PTY LTD	6000Hr Service Kit - 1503PJ	M		1,631.21
EFT20405	21/08/2026	AMPAC DEBT RECOVERY	Commission for C/Park invoice 1613- July 26	M		55.00
EFT20406	21/08/2026	AUSTRALIA POST	Monthly Postage Fees- July 26	M		129.50
EFT20407	21/08/2026	BLOOMIN HARDWARE & GIFTS	Garden & hardware supplies- July 26	M		1,853.85
EFT20408	21/08/2026	BOB WADDELL & ASSOCIATES PTY LTD	Rates assistance W/E 02/08/26, 09/08/26, 16/08/26	M		1,584.00
EFT20409	21/08/2026	CANINE CONTROL	Ranger services & Corella culling 28/07/26, 12/08/26	M		1,956.86

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
EFT20410	21/08/2026	CARROLL & RICHARDSON - FLAGWORLD PTY LTD	Australian national flag pull up banner	M		404.28
EFT20411	21/08/2026	CITY OF GREATER GERALDTON	Library SirsiDynix subscription renewal fee & City Greater Geraldton support fee	M		2,045.62
EFT20412	21/08/2026	DAPHNE'S TIMELESS TREATS	Fruit platters for Kids Creative Art Session- 02/06/26	M		200.00
EFT20413	21/08/2026	DONGARA MID WEST WASTE	Pump septic tanks- Pavillion, Oval & Fowler St toilets	M		9,250.00
EFT20414	21/08/2026	EFTSURE	Eftsure Base Platform Fee 11/08/26 to 10/08/27	M		6,850.80
EFT20415	21/08/2026	FVS FIRE PTY LTD	Six-monthly inspection of eyewash & safety showers, fire blankets, fire extinguishers & fire hose reels- Various buildings & plant. Fire suppression/extinguisher & Warden training. Rectification of portable equipment defects	M		7,368.30
EFT20416	21/08/2026	GERALDTON MOWER & REPAIR SPECIALIST	Fuel line- P1599	M		40.00
EFT20417	21/08/2026	GH COUNTRY COURIER	Freight- Afgri, Geraldton Mower & Repairs, Geraldton Parts, TMS	M		248.82
EFT20418	21/08/2026	IKONYX MEDICAL SERVICES PTY LTD	Medical Support Retainer - August 26	M		2,500.00
EFT20419	21/08/2026	INDEPENDENT RURAL PTY LTD	Garden, Hardware & Plant Parts – July & August 26	M		1,832.80
EFT20420	21/08/2026	INTEGRATED ICT	Monthly Subscriptions - July 26	M		9,714.52
EFT20421	21/08/2026	M&B SALES PTY LTD	Washers, drill bit, nuts, rod, mixer nozzle- Townscape Project	M		445.53
EFT20422	21/08/2026	MCLEODS LAWYERS	Unpaid Rates, Sale 47 Russell St, 50 Russell St, 59 Russell St & 19 Hesford St – Legal Fees	M		8,210.40
EFT20423	21/08/2026	MICHAEL LUPARDO T/A ALLGLO PAINTING CONTRACTORS	Gap fill & paint walls & window frames in front rooms- Tourist Centre. Patch & paint wardrobe door – 11A Livingstone St	M		7,200.00
EFT20424	21/08/2026	NOVUS AUTOGLASS MIDWEST AND TINT-A-CAR GERALDTON - INGHAM WAY PTY LTD	Stone chip repair- PJ1526, PJ1565, PJ1579	M		555.00

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
EFT20425	21/08/2026	OAKSTAR ASSET PTY LTD	Hire of Cat Dozer to push 2 new pits including mob/demob- Perenjori Tip	M		5,720.00
EFT20426	21/08/2026	ONLINE MEDIA	Monthly On Hold Messages - July & August 26	M		154.00
EFT20427	21/08/2026	PEMJAY PTY LTD	Labour hire for roller operator on Warriedar-Coppermine Rd - 27/07/26-06/08/26 & 10-12/08/26	M		9,174.00
EFT20428	21/08/2026	PERENJORI MEDICAL CENTRE	Pre- placement drug screen- Naomi Griffin	M		99.00
EFT20429	21/08/2026	PERENJORI ROADHOUSE	Cleaning supplies July 26- C/Park, Pavillion, Medical Centre. Milk, sugar, coffee, sauce, spray & wipe – Depot	M		338.90
EFT20430	21/08/2026	PERENJORI WA PTY LTD T/A IGA PERENJORI	Admin consumables, council meeting expenses, community events expenses, gym cleaning- July 26	M		658.56
EFT20431	21/08/2026	PJC SERVICES & CO PLUMBING & GAS	Remove toilets, petitions & taps- Pool. Supply & install vanity Basin & mixer – CRC. Inspections & back flow testing & travel – Standpipes, Supermarket, Pavilion/Oval/Pool area	M		12,030.74
EFT20432	21/08/2026	REECE PTY LTD	Sewer machine cutter blade x 2- Depot	M		258.20
EFT20433	21/08/2026	REPCO AUTO PARTS	Wiper blades, filters, sealant & globes – various Plant	M		712.1
EFT20434	21/08/2026	RJ & LJ KING	Second hand tyre, tyre tube- PJ1564 Battery- PJ1570	M		1,483.90
EFT20435	21/08/2026	ROWDY'S ELECTRICAL	Supply & install bathroom exhaust fans x 15- C/Park Village. Investigate fault to lights – Bowling Club. Fault with sewerage system between Park Home & Chalets	M		5,481.19
EFT20436	21/08/2026	TEAM GLOBAL EXPRESS PTY LTD	Freight- Afgri, Rumbold Ford, Tutt Bryant, Winc	M		365.41
EFT20437	21/08/2026	TECHNICAL MAINTENANCE SUPPORT	Steel pressing for totem poles- Townscape Project	M		255.20
EFT20438	21/08/2026	VEOLIA ENVIRONMENTAL SERVICES (AUSTRALIA) PTY LTD	General Waste Collection & cardboard & paper waste - July 26	M		7,654.14
EFT20439	21/08/2026	WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	Northern Country Zone- Annual Subscription 26/27	M		2,200.00

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
EFT20440	21/08/2026	WESTRAC PTY LTD	FitFleet Essentials Vision Link Renewal 26/27- PJ1502. Pin, Relay, Bearing – PJ1585	M		820.78
EFT20441	21/08/2026	WINC AUSTRALIA PTY LIMITED	Stationery order & cleaning supplies- Admin, Depot & C/Park	M		1,858.70
EFT20442	31/08/2026	AUSTRALIAN TAXATION OFFICE	BAS July 26	M		36,828.00
DD15955.1	05/08/2026	RMS (Aust) P/L	RMS Cloud & Support - August 26	M		508.20
DD15955.2	03/08/2026	NODE ONE	N1 Business Fibre - August 26	M		1,100.00
DD15955.3	03/08/2026	RMS (Aust) P/L	RMS Online Fees - July 26	M		150.70
DD15956.1	03/08/2026	WESTERN AUSTRALIAN TREASURY CORPORATION	Loan No. 104 Interest payment - Supermarket	M		50,183.61
DD15963.1	11/08/2026	AWARE SUPER	Payroll deductions	M		10,285.67
DD15963.2	11/08/2026	UNISUPER	Superannuation contributions	M		333.87
DD15963.3	11/08/2026	REST INDUSTRY SUPERANNUATION	Superannuation contributions	M		156.95
DD15963.4	11/08/2026	THE RL & JMA RYAN SUPERANNUATION FUND	Superannuation contributions	M		1,264.62
DD15963.5	11/08/2026	AUSTRALIAN RETIREMENT TRUST (SUPER SAVINGS)	Superannuation contributions	M		805.72
DD15963.6	11/08/2026	EXPAND EXTRA SUPER	Superannuation contributions	M		585.32
DD15963.7	11/08/2026	AUSTRALIAN SUPER	Superannuation contributions	M		4,055.01
DD15963.8	11/08/2026	MERCER SUPER TRUST	Superannuation contributions	M		718.96
DD15963.9	11/08/2026	HOST PLUS SUPER	Superannuation contributions	M		433.11
DD15968.1	06/08/2026	SYNERGY	Electricity usage 18/06/26-15/07/26 - C/Park Village	M		6,787.86

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD15968.2	10/08/2026	TELSTRA CORPORATION LIMITED	Internet charges to 15/07/26 - Medical Centre	M		3,014.93
DD15968.3	07/08/2026	Fleetcare Pty Ltd	CESM Ford Ranger - July 26	M		3,564.19
DD15968.4	10/08/2026	SYNERGY	Electricity usage 27/06/26-17/07/26 - Final Readings for 23 Hesford, 32 Livingstone, 29 Timmings	M		385.31
DD15968.5	12/08/2026	SYNERGY	Electricity usage 23/06/26-21/07/26 - Pool	M		610.79
DD15976.1	25/08/2026	AWARE SUPER	Payroll deductions	M		10,655.53
DD15976.2	25/08/2026	UNISUPER	Superannuation contributions	M		327.59
DD15976.3	25/08/2026	REST INDUSTRY SUPERANNUATION	Superannuation contributions	M		156.95
DD15976.4	25/08/2026	THE RL & JMA RYAN SUPERANNUATION FUND	Superannuation contributions	M		1,435.68
DD15976.5	25/08/2026	AUSTRALIAN RETIREMENT TRUST (SUPER SAVINGS)	Superannuation contributions	M		798.36
DD15976.6	25/08/2026	EXPAND EXTRA SUPER	Superannuation contributions	M		585.32
DD15976.7	25/08/2026	AUSTRALIAN SUPER	Superannuation contributions	M		4,537.32
DD15976.8	25/08/2026	MERCER SUPER TRUST	Superannuation contributions	M		705.16
DD15976.9	25/08/2026	HOST PLUS SUPER	Superannuation contributions	M		433.11
DD15980.1	14/08/2026	REFUEL AUSTRALIA	Fuel card Purchases for July 26	M		30,138.50
DD15981.1	24/08/2026	NAB CREDIT CARD	Credit Card purchases - 30/06/26 to 28/07/26	M		6,495.35
DD15984.1	28/08/2026	WATER CORPORATION	Water usage 16/06/26-11/08/26 - Housing	M		3,195.75
DD15984.2	26/08/2026	BOND ADMINISTRATOR	Lot 516 Fowler St - Housing Bond 49950/26 (Nicky Eden-Street)	M		1,200.00

Shire of Perenjori
Local Government Act 1995
Accounts for Payment for Month Ended 31st August 2026

Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD15984.3	26/08/2026	SYNERGY	Electricity usage 25/06/26-24/07/26 - Street Lights	M		1,923.22
DD15963.10	11/08/2026	AMP SUPER FUND	Superannuation contributions	M		352.58
DD15976.10	25/08/2026	AMP SUPER FUND	Superannuation contributions	M		352.58

REPORT TOTALS

Bank Code	Bank Name	TOTAL
M	BWA-Municipal.	**410,732.44**
TOTAL		**410,732.44**

Statement for
NAB Low Rate Business Card
NAB Commercial Cards Centre - GPO Box 9992 Melbourne Victoria 3001
Tel 13 10 12 8am - 8pm AEST & AEDT Monday to Friday, 9am - 6pm AEST & AEDT Saturday and Sunday
Fax 1300 363 658
Lost & Stolen cards: 1800 033 103 (24 hours within Australia only)

/48327
SHIRE OF PERENJORI
PO BOX 22
PERENJORI WA 6620

Statement Period	29 July 2026 to 28 August 2026
Company Account No:	4336 8799 1062 5536
Facility Limit:	$22,000

Your Account Summary

Balance from previous statement	$6,495.35 DR
Payments and other credits	$6,495.35 CR
Purchases, cash advances and other debits	$4,155.10 DR
Interest and other charges	$0.00
Closing Balance	**$4,155.10 DR**

Monthly payment - due by **22 September 2026**	$103.88
Total minimum payment	**$103.88**

YOUR DIRECT DEBIT PAYMENT OF $4,155.10 WILL BE CHARGED TO ACCOUNT 000086643- 0000975069649 ON 22/09/2026 AS PER OUR AGREEMENT.

0080256 240433667991062553 6 / E-48327 S-85131 I-170261

see reverse for transaction details

Transaction record for: Billing account

Date	Amount A$	Details	Reference
24 Aug 2026	$6,495.35 CR	DIRECT DEBIT PAYMENT	74336876233
Total for this Period:	$6,495.35 CR		

NAB Telephone Banking: transfer funds by phone from your nominated NAB accounts to your NAB Low Rate Business Card account. Phone 13 10 12, between 7am and 9pm AEST, Monday to Friday, 8am and 6pm AEST, Saturday and Sunday

NAB Internet Banking: transfer funds from your NAB cheque or savings account to your NAB Low Rate Business Card account using NAB Internet Banking at nab.com.au

NAB ATM: Transfer funds from your linked NAB accounts to your NAB Credit Card account. You must have a Personal Identification Number (PIN)

Biller Code: 1008. Ref: Select the card number you are making the payment to. Contact your participating bank, credit union or building society to make this payment from your cheque or savings account. BPAY payments may be delayed until the next banking business day, due to processing cut-off times. Maximum BPAY payment amount is AU $100,000 per payment.

Cardholder summary

If you have recently switched to a new product or had a Lost/Stolen replacement of your card, your cardholder summary may not reconcile with the account balance. The closing balance in "Your Account Summary" section of this statement reflects your correct balance and amount payable. Please login to your Internet Banking or NAB Connect account to review your most up to date transaction listing.

Cardholder account	Cardholder name	Credit limit	Payments and other credits (A)	Purchases and cash advances (B)	Interest and other charges (C)	Net Totals (B + C - A)
4336-8757-3662-2061	MS NOLA LEANNE COMER	$5,000	$0.00	$2,759.44	$0.00	$2,759.44
4336-8757-3662-3853	RICHARD LAWRENCE RYA	$2,000	$0.00	$1,078.68	$0.00	$1,078.68
4336-8757-3670-8001	MR CLINTON PETER STR	$15,000	$0.00	$316.98	$0.00	$316.98
4336-8799-1062-5536	**BILLING ACCOUNT**	**$0**	**$6,495.35 CR**	**$0.00**	**$0.00**	**$6,495.35 CR**
			$6,495.35 CR	$4,155.10 DR	$0.00	$2,340.25 CR

Transaction type	Annual percentage rate	Daily percentage rate
Purchase	13.990%	0.03832%

4336879910625536 / E-48327 S-85131 I-170262

HOW TO QUERY A TRANSACTION
IF A CHARGE IS INCORRECT, UNAUTHORISED OR FOR SOMETHING NOT RECEIVED, YOU MAY BE ENTITLED TO A REFUND.
TO QUERY A CHARGE, CALL 13 10 12. A DELAY IN NOTIFYING NAB MAY IMPACT NAB'S ABILITY TO QUERY A TRANSACTION ON YOUR BEHALF. FOR MORE INFO, SEE NAB.COM.AU/QUERYATRANSACTION

IF YOU'RE TRAVELLING OVERSEAS AND YOUR VISA CARD IS LOST OR STOLEN AND YOU NEED TO ACCESS EMERGENCY CASH OR GET A REPLACEMENT CARD, VISA'S GLOBAL CUSTOMER ASSISTANCE SERVICES IS AVAILABLE 24 HOURS A DAY, SEVEN DAYS A WEEK.
FOR MORE INFORMATION VISIT:
NAB.COM.AU/EMERGENCYTRAVELASSISTANCE

433687991062553 6 / E-40327 S-85132 I-170263

Statement for
NAB Low Rate Business Card
NAB Commercial Cards Centre - GPO Box 9992 Melbourne Victoria 3001
Tel 13 10 12 8am - 6pm AEST & AEDT Monday to Friday, 9am - 6pm AEST & AEDT Saturday and Sunday
Fax 1300 363 658
Lost & Stolen Cards: 1800 033 103 (24 hours, 7 days a week)

Cardholder Details

Cardholder Name: MS NOLA LEANNE COMERFORD

Account No: 4336 8757 3662 2061

Statement Period: 29 July 2026 to 28 August 2026

Cardholder Limit: $5,000

Transaction record for: MS NOLA LEANNE COMERFORD

Date	Amount A$	Details	Explanation	Amount NOT subject to GST	Amount subject to GST	GST component (1/11th of the amount subject to GST)	Reference
29 Jul 2026	$1,353.00	MYO*SPIRIT GRAPHICS AN CARDUP					74229856209
30 Jul 2026	$272.10	KMART Mulgrave					74039196210
30 Jul 2026	$187.00	RLSSWA MOUNT CLAREMO					11309379683
3 Aug 2026	$90.00	Garmin Eastern Creek					74071916213
3 Aug 2026	$105.85	SP PROACTIVEEQUIPMEN EAST MAITLAND					74201336212
5 Aug 2026	$1.49	APPLE.COM/BILL SYDNEY					74564456216
17 Aug 2026	$150.00	STARLINK INTERNET Sydney					74773886227
24 Aug 2026	$600.00	STARLINK INTERNET Sydney					74773886232
Total for this period	**$2,759.44**		**Totals**				

Employee declaration

I verify that the above charges are a true and correct record in accordance with company policy Cardholder signature: _____ Date: _____

0080256 240/4336879910625536 / E-10872 S-19343 I-38685

Statement for

NAB Low Rate Business Card

NAB Commercial Cards Centre - GPO Box 9992 Melbourne Victoria 3001
Tel 13 10 12 8am - 8pm AEST & AEDT Monday to Friday, 9am - 6pm AEST & AEDT Saturday and Sunday
Fax 1300 363 658
Lost & Stolen Cards: 1800 033 103 (24 hours, 7 days a week)

Cardholder Details

Cardholder Name: RICHARD LAWRENCE RYAN

Account No: 4336 8757 3662 3853

Statement Period: 29 July 2026 to 28 August 2026

Cardholder Limit: $2,000

Transaction record for: RICHARD LAWRENCE RYAN

Date	Amount A$	Details	Explanation	Amount NOT subject to GST	Amount subject to GST	GST component (1/11th of the amount subject to GST)	Reference
29 Jul 2026	$7.00	SQ *DAPHNE'S TIMELESS TREPerenjori					74064146209
30 Jul 2026	$20.39	THE PERENJORI HOTEL PERENJORI					74564726210
30 Jul 2026	$14.00	SQ *DAPHNE'S TIMELESS TREPerenjori					74064146210
30 Jul 2026	$152.40	SQ *RED EMU MOTEL Perenjori					74064146210
6 Aug 2026	$884.89	MYO*FIRE FRONT SOLUTIO ST LEONARDS					74229856217
Total for this period	**$1,078.68**		**Totals**				

Employee declaration

I verify that the above charges are a true and correct record in accordance with company policy Cardholder signature: _____ Date: _____

0080256 240/433667991062553 6 / E-10872 S-19344 I-38697

Statement for

NAB Low Rate Business Card

NAB Commercial Cards Centre - GPO Box 9992 Melbourne Victoria 3001
Tel 13 10 12 8am - 8pm AEST & AEDT Monday to Friday, 9am - 6pm AEST & AEDT Saturday and Sunday
Fax 1300 363 658
Lost & Stolen Cards: 1800 033 103 (24 hours, 7 days a week)

Cardholder Details

Cardholder Name: MR CLINTON PETER STRUGNELL

Account No: 4336 8757 3670 8001

Statement Period: 29 July 2026 to 28 August 2026

Cardholder Limit: $15,000

Transaction record for: MR CLINTON PETER STRUGNELL

Date	Amount A$	Details	Explanation	Amount NOT subject to GST	Amount subject to GST	GST component (1/11th of the amount subject to GST)	Reference
17 Aug 2026	$117.00	STARLINK INTERNET Sydney					74773886225
18 Aug 2026	$199.98	MODERNMOTORTRIMMERS WELSHPOOL					00868682613
Total for this period	**$316.98**		**Totals**				

Employee declaration

I verify that the above charges are a true and correct record in accordance with company policy Cardholder signature: _____ Date: _____

0080256 240/4336879910625536 / E-10872 S-19345 I-38689

Shire of Perenjori
CREDIT CARD SUMMARY ONLY
NATIONAL AUSTRALIA BANK

Corporate Mastercard - 29 July 2026 to 28 August 2026 - Nola Comerford - MCCS

DATE	DESCRIPTION	ACCOUNT DESCRIPTION	PERSON CONTACTING SELLER	AMOUNT
29/07/2026	Spirit Graphics	Rates Booklets 26/27 x 300	MCCS	$ 1,353.00
30/07/2026	Kmart	Towels & sheets - C/Park	Team Leader Cleaners	$ 272.10
30/07/2026	RLSSWA	Annual Lifeguard Renewal - Lisa Campbell	MCCS	$ 187.00
3/08/2026	Garmin	Monthly GPS with SOS Capability for Graders - Lone Worker Safety	MCCS	$ 90.00
3/08/2026	Proactive Equipment	A4 Document Holders for Cleaning Records - Public Toilets	MCCS	$ 105.85
5/08/2026	Apple	iCloud Storage - MCCS Mobile	MCCS	$ 1.49
17/08/2026	Starlink	Internet connection - 7 Hirshauer Rd	MCCS	$ 150.00
24/08/2026	Starlink	Internet connection - C/Park, Village, 2 & 4 John St	MCCS	$ 600.00
MCCS Corporate Credit Card Purchases for 29 July 2026 to 28 August 2026				**$ 2,759.44**

Corporate Mastercard - 29 July 2026 to 28 August 2026 - Richard Ryan - CESM

DATE	DESCRIPTION	ACCOUNT DESCRIPTION	PERSON CONTACTING SELLER	AMOUNT
29/07/2026	Daphne's Timeless Treats	Meal	CESM	$ 7.00
30/07/2026	Perenjori Hotel	Meal	CESM	$ 20.39
30/07/2026	Daphne's Timeless Treats	Meal	CESM	$ 14.00
30/07/2026	Red Emu Motel	Accommodation for LEMC Meeting	CESM	$ 152.40
6/08/2026	Fire Front Solutions	Fire Mapping Licence	CESM	$ 884.89
CESM Corporate Credit Card Purchases for 29 July 2026 to 28 August 2026				**$ 1,078.68**

Corporate Mastercard - 29 July 2026 to 28 August 2026 - Clinton Strugnell - CEO

DATE	DESCRIPTION	ACCOUNT DESCRIPTION	PERSON CONTACTING SELLER	AMOUNT
17/08/2026	Starlink	Internet connection - Medical Centre	MCCS	$ 117.00
18/08/2026	Modern Motor Trimmers	Quick release dump valve switch - PJ1527	MIS	$ 199.98
CEO Corporate Credit Card Purchases for 29 July 2026 to 28 August 2026				**$ 316.98**

Total Payments of Corporate Credit Card	**$ 4,155.10**

Interest & Other Charges	**$ -**
Grand Total	**$ 4,155.10**

13. Community Development and Services:

Nil

14. Infrastructure Services:

Nil

15. Governance:

15.1 ADOPTION OF COMPLIANCE AUDIT RETURN 1 JANUARY 2025 – 31 DECEMBER 2025

Applicant:	Shire of Perenjori
File:	ADM 0540
Report Date:	24 September 2026
Disclosure of Interest:	
Voting Requirements:	Simple Majority
Author:	Bobbie Van Rensburg – Executive Assistant
Responsible Officer:	Clinton Strugnell – Chief Executive Officer
Attachments:	15.1.1 – Compliance Audit Return 2025

Summary

This report presents the 2025 Compliance Audit Return (CAR) for review and adoption, in preparation of submission to the Department of Local Government.

Background

In accordance with section 7.13(1) of the *Local Government Act 1995* and regulation 14 of the *Local Government (Audit) Regulations 1996,* the Shire is required to carry out a compliance audit for the period 1 January 2025 to 31 December 2025 and prepare a Compliance Audit Return (CAR) in a form approved by the Minister.

The 2025 CAR is provided to the Shire by the Department of Local Government, Industry Regulation and Safety (the Department) and the areas of compliance are restricted to those considered high risk.

The CAR is required to be reviewed by the Audit Committee then presented to Council for adoption. The CAR must be adopted, signed and provided to the Department by the 30th September 2026.

The Local Government Act 1995 and Local Government Audit Regulations 1996 require that a Local Government completes an annual Compliance Audit. The Compliance Audit is a self-compliance audit comprising a range of questions to determine if the Local Government has complied with its legislated obligations.
The 2025 Compliance Audit process is being overseen by the Local Government Inspectors Office and is required to adopted by Council and submitted no later than 30th September 2026.

The Audit Risk & Improvement Committee has received the 2025 Compliance Audit and confirms that the 2025 Compliance Audit does not Identify any instances of non-compliance and recommends that the Council adopt the 2025 Compliance Audit as per the Audit Committee Resolution below.

AUDIT COMMITTEE DECISION

Audit Committee Resolution Number: 270826.3

Moved: Cr Campbell **Seconded: Cr Sutherland**

That the Audit Risk and Improvement Committee

1. Receive the 2025 Compliance Audit.
2. Confirm that the 2025 Compliance Audit does not identify any instances of non-compliance.
3. Recommend that the Council adopt the 2025 Compliance Audit.

Motion put and carried 5/0
For: Cr Sutherland, Cr Fraser, Cr Curtin, Cr Campbell, Cr Dring
Against: Nil

Statutory Environment
Section 7.13(1) of the *Local Government Act 1995*
Local Government (Audit) Regulations 1996 r. 14

Financial Implications
Nil

Strategic Community Plan
Goal 4: A strong and diverse Council working closely with the proactive and involved community
4.6. The organisation, assets and finances of the Shire are managed responsibly.

Consultation
Clinton Strugnell – Chief Executive Officer
Ally Bryant – Finance Manager

Officer Comment
Following the internal review of the 2025 Compliance Audit Return, there were no non-compliance areas identified.

COUNCIL DECISION

Council Resolution Number: 240926.6

Moved: Cr Fraser **Seconded: Cr Curtin**

That Council:

1. **Adopts the Compliance Audit Return for the period 1 January 2025 to 31 December 2025, as attached.**
2. **Authorise the President and Chief Executive Officer to sign and submit the Compliance Audit Return to the Department of Local Government, Industry Regulation and Safety by 30 September 2026**

Motion put and carried by Absolute Majority: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

GOVERNMENT OF WESTERN AUSTRALIA

Local Government Inspector

2025 Compliance Audit Return

Local Government Authority: The Shire of Perenjori

Local Government Act 1995

s. 2.29

Has every person elected or appointed to a mayor, president, deputy, or councillor role made the required declaration in the prescribed form before a prescribed person, prior to acting in the office?

Response: Yes

s. 3.16

Has the local government reviewed local laws, which have not been reviewed in the previous 8 years, to ensure compliance with Schedule 9.3, Clause 65?

Response: Yes

Comments: August 2023

s.3.57

Subject to Local Government (Functions and General) Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?

Response: Yes

s. 3.58(3)

Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)?

Response: Yes

Comments: 3 Houses Disposed via advertised valuation process

s. 3.58(4)

Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4) of the Act, in the required local public notice for each disposal of property?

Response: Yes

s. 3.59(2)(a)

Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2025?

Response: N/A

s. 3.59(2)(b)

Has the local government prepared a business plan for each major land transaction that was not exempt in 2025?

Response: N/A

s. 3.59(2)(c)

Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2025?

Response: N/A

s. 3.59(4)

Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2024?

Response: N/A

s. 3.59(5)

During 2025, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?

Response: N/A

s. 5.16 (1)

Were all delegations to committees resolved by absolute majority?

Response: N/A

Comments: No delegations to Committees during the period under review

s. 5.16 (2)

Were all delegations to committees in writing?

Response: N/A

Comments: No delegations to Committees during period under review

s. 5.17

Were all delegations to committees within the limits specified in section 5.17 of the Local Government Act 1995?

Response: N/A

Comments: No delegations to Committees.

s. 5.18

Were all delegations to committees recorded in a register of delegations?

Response: N/A

Comments: No delegations to Committees.

s. 5.36(4) and s. 5.37(3)

Were all CEO and/or senior employee vacancies advertised in accordance with Local Government (Administration) Regulations 1996, regulation 18A?

Response: Yes

s. 5.37(2)

Did the CEO inform council of each proposal to employ or dismiss senior employee?

Response: N/A

Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?

Response: N/A

s. 5.39B

Has the local government adopted and maintained model standards that incorporate the prescribed model standards within required timeframes (including amendments), ensured adoption by absolute

majority, published an up-to-date version on its official website, and avoided including any inconsistent additional provisions?

Response: Yes

s. 5.42

Were all delegations to the CEO resolved by an absolute majority?

Response: Yes

Were all delegations to the CEO in writing?

Response: Yes

s. 5.43

Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995?

Response: Yes

s. 5.44(2)

Were all employees delegated authority by the CEO under Section 5.44(1), issued with a written instrument of delegation?

Response: Yes

s. 5.45(1)(b)

Were all decisions by the Council to amend or revoke a delegation made by absolute majority?

Response: N/A

Comments: No Amendments or revocations in 2025

s. 5.46

Has the CEO kept a register of all delegations made under Division 4 of the Act to the CEO and to employees?

Response: Yes

Were all delegations made under Division 4 of the Act reviewed by the delegator at least once during the 2024/2025 financial year?

Response: Yes

Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with Local Government (Administration) Regulations 1996, regulation 19?

Response: Yes

s. 5.50

If the local government paid a finishing employee an amount in addition to their entitlement, did the local government follow a policy it had adopted and published on its website outlining the circumstances in relation to payments made to terminated employees?

Response: N/A

If the local government made a payment to a finishing employee that is more than the amount set out in the policy, was local public notice given?

Response: N/A

s. 5.51A

Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government?

Response: Yes

Has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?

Response: Yes

s. 5.67

Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?

Response: Yes

s. 5.68(2)

Were all decisions regarding participation approval in relation to Section 5.68(2), including the extent of participation allowed and, where relevant, the information required by the Local Government

(Administration) Regulations 1996 regulation 21A, recorded in the minutes of the relevant council or committee meeting?

Response: Yes

s. 5.69(5)

Were all decisions regarding participation approval in relation to Section 5.69(5), including the extent of participation allowed recorded in the minutes of the relevant council or committee meeting?

Response: Yes

s. 5.70

Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?

Response: Yes

s. 5.71B(5) and (7)

Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under section 5.71A(1) of the Local Government Act 1995 relates, did the application include details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application?

Response: N/A

Was any decision made by the Minister under section 5.71B(6) of the Local Government Act 1995, recorded in the minutes of the council meeting at which the decision was considered?

Response: N/A

s. 5.73

Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made?

Response: Yes

s. 5.75

Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?

Response: Yes

s. 5.76

Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2025?

Response: Yes

s. 5.77

On receipt of a primary or annual return, did the CEO, or the Mayor/President, as the case may be, give written acknowledgment of having received the return?

Response: Yes

s. 5.88

Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995?

Response: Yes

Comments: https://www.perenjori.wa.gov.au/annual-and-primary-returns.aspx

Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28?

Response: Yes

Comments: https://www.perenjori.wa.gov.au/registers/declarations

After a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person?

Response: Yes

Have all returns removed from the register in accordance with section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?

Response: Yes

s. 5.89A

Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A?

Response: Yes

Comments: https://www.perenjori.wa.gov.au/registers/gifts

Did the CEO publish an up-to-date version of the gift register on the local government's website?

Response: Yes

s. 5.90A

Did the local government prepare, adopt by absolute majority and publish an up-to-date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events?

Response: Yes

s. 5.94

Does the local government have information available for members of the public to inspect, free of charge as prescribed under section 5.94 and Admin Reg 29, except where restricted under this section?

Response: Yes

s. 5.96

Where a person is entitled to inspect information under this Division, can the local government confirm that copies are available and that the price at which it sells copies does not exceed the cost of providing them, (unless prescribed otherwise)?

Response: Yes

s. 5.96A

Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?

Response: Yes

s. 5.104

Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates that incorporates the model code of conduct?

Response: Yes

Comments: Adopted at the Ordinary Council Meeting held 22 September 2022 Resolution 210922.19

Did the local government adopt additional requirements in addition to the model code of conduct?

Response: No

Comments: No additional requirements were adopted

Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?

Response: Yes

Comments: https://www.perenjori.wa.gov.au/documents/95/code-of-conduct-for-council-members-committee-members-and-candidates

s. 5.128

Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?

Response: Yes

s. 7.12A(3), (4) and (5)

Where the local government determined that matters raised in the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters?

Response: Yes

Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters?

Response: N/A

Within 14 days after the local government gave a report to the Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website?

Response: N/A

Local Government (Administration) Regulations 1996

r. 18F

Were the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of the Local Government Act 1995?

Response: Yes

r. 19AB

Does the code of conduct contain the requirement that a local government employee (not including the CEO) must not accept a prohibited gift from an associated person?

Response: Yes

r. 19AC

Does the local government's code of conduct include requirements for the recording, storing, disclosure, and use of information relating to gifts accepted by local government employees (excluding the CEO) from associated persons, in accordance with regulatory requirements?

Response: Yes

r. 19AE

Does the local government's code of conduct include requirements addressing employee behaviour in the performance of duties, interactions with others, use and disclosure of information, use of local government resources and finances, the keeping of records, and the reporting and management of suspected breaches and misconduct, in accordance with regulatory requirements?

Response: Yes

r. 19B

Did the local government include in its annual report all information required under section 5.53(2)(g) and (i) and regulation 3A(2), including number of employee's in salary bands over $130,000, remuneration and allowances paid, ordered payments, CEO remuneration, council member meeting attendance, available demographic information about council members, and details of any modifications to the strategic community plan or significant modifications to the corporate business plan?

Response: Yes

r. 19C

Has the local government adopted by absolute majority a strategic community plan?

Response: Yes

Comments: July 2022 - Council Resolution Number: 210722.9

Adoption date or the date of the most recent review: 21/07/2022

r. 19DA

Has the local government reviewed its corporate business plan in accordance with Admin Regulation 19DA(4)?

Response: Yes

Date of review: 15/12/2025

Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?

Response: Yes

r. 22

No response required. This is covered by s5.75.

r. 23

No response required. This is covered by s5.76.

r. 28

No response required. This is covered by s5.88(1).

r. 28A

No response required. This is covered by s5.89A(1).

r. 29

No response required. This is covered by s5.94.

r. 29C

Does the local government publish all prescribed information on its official website— including up-to-date policies, required details of council member and employee returns, council member fees and allowances, and relevant public notices—within the specified timeframes and in accordance with legislative requirements?

Response: Yes

r. 35

Has every local government council member completed and passed the Council Member Essentials course, consisting of the five required modules and delivered by an approved provider, within 12 months of being elected?

Response: Yes

r. 36

Does the local government appropriately identify and document council members who are exempt from the training requirements under section 5.126(1), including verifying that the member:

- has completed an approved course within the specified 5-year period prior to election, or
- completed the LGASS00002 Elected Member Skill Set before 1 July 2019 within the relevant timeframe, or
- qualifies for the transitional exemption applicable to council members in office at the commencement of the 2019 regulatory amendments?

Response: Yes

Local Government (Audit) Regulations 1996

r. 10

Was the auditor's report for the financial year ending 30 June 2025 received by the local government within 30 days of completion of the audit?

Response: Yes

r. 17

Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2025?

Response: Yes

Comments: Reviewed January 2023

Date of council's resolution to accept the report: 15/01/2025

Local Government (Constitution) Regulations 1998

r. 11FA

Did the CEO provide the Minister a report as to the result of the election within 14 days of the declaration and in the form of Form 20 of the Local Government (Elections) Regulations 1997, modified as necessary?

Response: Yes

r. 13

Were all required oaths, affirmations and declarations under section 2.42 (in relation to Commissioners) made in the correct form (Form 8), before the appropriate authorised person?

Response: Yes

Local Government (Elections) Regulations 1997

r. 30G

Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the Local Government (Elections) Regulations 1997?

Response: N/A

Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997?

Response: N/A

Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997?

Response: Yes

Local Government (Financial Management) Regulations 1996

r. 5

Has the CEO ensured efficient systems and procedures are established under provisions set out in Financial Management Regulations 5(1)(a) to (g)?

Response: Yes

r. 6

Has the local government ensured that any employee delegated responsibility for day-to-day accounting or financial management operations is not also delegated the responsibility for conducting internal audits, reviewing their own duties, or for managing, directing or supervising someone who carries out these functions?

Response: Yes

r. 7

Did the local government ensure it has regard to the needs of the inhabitants of the district as a whole and not keep separate ward accounts or determine expenditure on the basis of revenue from a ward?

Response: Yes

r. 8

Does the local government maintain separate accounts with a bank or other financial institution for money to be held in the municipal fund, trust fund and for reserve account purposes?

Response: Yes

r. 9

Did the local government keep separate financial records for each trading undertaking and each major land transaction?

Response: N/A

r. 11

Has the local government developed procedures for the authorisation of, and the payment of, accounts in accordance with Local Government (Financial Management) Regulations 11(1), (2) and (3)?

Response: Yes

r. 12

Were payments made from the municipal fund or trust fund made by the CEO under a delegated authority or authorised, in accordance with regulation 13(2), in advance by a council resolution?

Response: Yes

r. 13

Can the local government confirm that, where the CEO has been delegated authority to make payments from the municipal or trust fund, the CEO prepared accurate monthly lists that are presented at the next ordinary council meeting and recorded in the minutes?

- includes the payee's name, payment amount, payment date, and sufficient information to identify each transaction where payments have already been made; or
- includes the payee's name, payment amount, sufficient information to identify each transaction, and the date of the council meeting (to which the list will be presented) for accounts requiring council approval.

Response: Yes

r. 13A

Did the local government prepare a list each month of all payments made using employee-authorised credit, debit or other purchasing cards, and include the payee's name, the amount of the payment, the date of the payment, sufficient information to identify the payment, and present the list at the next ordinary council meeting (and record in the minutes)?

Response: Yes

r. 19

Has the local government established and documented internal control procedures to enable identification of the nature and location of all investments and any related transactions?

Response: Yes

r. 19C

Has the local government ensured that all investments made under section 6.14(1) comply with statutory restrictions set out in Financial Management Reg. 19C?

Response: Yes

Local Government (Functions and General) Regulations 1996

r. 7

No response required. This is covered by s3.59(2).

r. 9

No response required. This is covered by s3.59(2).

r. 10

No response required. This is covered by s3.59(2).

r. 11A

Did the local government comply with its current purchasing policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, $250,000 or less or worth $250,000 or less?

Response: Yes

r. 11

No response required. This is covered by s3.57.

r. 12

Did the local government consider the implications of Local Government (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?

Response: Yes

r. 14(1), (3) and (5)

If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents, or each acceptable tenderer notice of the variation?

Response: N/A

r. 15

Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?

Response: Yes

r. 16

No response required. This is covered by r. 15.

r. 17

Did the information recorded in the local government's tender register comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulation 17 and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?

Response: Yes

Comments: https://www.perenjori.wa.gov.au/business/tenders/past-tenders.aspx

r. 18(1) and (4)

Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender?

Response: N/A

Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?

Response: Yes

r. 19

Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?

Response: Yes

r. 21

Does the local government's advertising and expression of interest processes for limiting who can tender comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?

Response: Yes

r. 22

No response required. This is covered by r. 21.

r. 23

Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice?

Response: N/A

Were all expressions of interest that were not rejected under the Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2) assessed by the local government? Did the CEO list each person as an acceptable tenderer?

Response: N/A

r. 24

Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with Local Government (Functions and General) Regulations 1996, Regulation 24?

Response: N/A

r. 24AD(2), (4) and (6)

Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with Local Government (Functions & General) Regulations 1996 regulations 24AD(4) and 24AE?

Response: Yes

If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?

Response: N/A

r. 24AE

No response required. This is covered by r. 24AD(2), (4) and (6).

r. 24AF

No response required. This is covered by r. 24AD(2), (4) and (6).

r. 24AG

Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG?

Response: Yes

r. 24AH(1) and (3)

Did the local government reject any applications to join a panel of prequalified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications?

Response: N/A

Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?

Response: Yes

r. 24AI

Did the CEO send each applicant written notice advising them of the outcome of their application?

Response: Yes

r. 24E

Where the local government gave regional price preference, did the local government comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24E and 24F?

Response: Yes

r. 24F

No response required. This is covered by r. 24E.

I certify this is a true and accurate copy of the 2025 Compliance Audit Return, as adopted by Council at the meeting of 24 September 2026. Res: 240926.6.

C. [signature]

CEO

24/9/26

Date

Sutherland

Mayor or President

24/9/26

Date

15.2 POLICY 4018 – INVESTMENT OF SURPLUS FUNDS

Applicant:	Shire of Perenjori
File:	ADM0540, ADM0311
Date:	24 September 2026
Disclosure of Interest:	
Voting Requirements:	Simple majority
Author:	Clinton Strugnell – Chief Executive Officer
Responsible Officer:	Clinton Strugnell – Chief Executive Officer
Attachments:	15.2.1 Draft Policy – 4018- Investment of Surplus Funds

Summary
The purpose of this item is for Council to adopt a policy for the investment of surplus funds

Background
During the recent Regulation 17 and Financial Management Review it was identified that the Shire does not have an investment of surplus funds policy to guide decisions on how surplus funds should be invested.
In the normal course of a local governments operations there will be periods where the local government holds more cash than is required to meet its operational and capital requirements. This occurs at the start of a financial year when the majority of rates and financial assistance grants are received but the local government has not incurred significant operational or capital expense.
A local government may also hold reserve account funds for future projects or liabilities, and this provides an opportunity to invest these funds outside of the standard trading account with a view to generating a higher return.
The Local Government Financial Management Regulations 1996 provides some framework as to how a local government can invest funds, however those regulations are broad and it is prudent for a local government to provide greater guidance via policy.

Statutory Environment

Financial Management Regulations 1996
19C. Investment of money, restrictions on (Act s. 6.14(2)(a))
(1) In this regulation —
authorised institution means —
(a) an authorised deposit-taking institution as defined in the Banking Act 1959 (Commonwealth) section 5; or
(b) the Western Australian Treasury Corporation established by the Western Australian Treasury Corporation Act 1986;
foreign currency means a currency except the currency of Australia.
(2) When investing money under section 6.14(1), a local government may not do any of the following —
(a) deposit with an institution except an authorised institution;
(b) deposit for a fixed term of more than 3 years;
(c) invest in bonds that are not guaranteed by the Commonwealth Government, or a State or Territory government;
(d) invest in bonds with a term to maturity of more than 3 years;
(e) invest in a foreign currency.

Policy Implications
Nil

Consultation

Financial Implications
The recommended policy is designed to place the security of Shires investments as the highest priority and the return on investment as the secondary objective.

Strategic Community Plan
4.6. The organisation, assets and finances of the Shire are managed responsibly

Officer Comment
The proposed policy is based on a conservative approach to investing where security of the investment is the highest priority and return on investment is secondary.

PROCEDURAL MOTION

Council Resolution Number: 240926.7

Moved: Cr Campbell **Seconded: Cr Fraser**

That Council suspend Standing Orders, *Clause 9.5 Limitation on number of speeches,* at 3.07pm to allow for open discussion of Item 15.2.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

PROCEDURAL MOTION

Council Resolution Number: 240926.8

Moved: Cr Campbell **Seconded: Cr Bradford**

That Council resume Standing Orders, *Clause 9.5 Limitation on number of speeches,* at 3.10 pm.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

COUNCIL DECISION

Council Resolution Number: 240926. 9

Moved: Cr Bradford **Seconded: Cr Hepworth**

That Council adopt Policy 4018 – Investment of Surplus Funds.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

Perenjori
Embrace Opportunity

4018 – Investment of Surplus Funds

Adopted:
Reviewed:
Next Review:
Prev Policy Number/s: Nil

Policy Objective

The objectives of this policy are:

. To ensure the investment of Shire funds is undertaken in a manner that minimises risk and provides a fair return on investment
. To achieve a high level of investment security
. To ensure the Shire has suitable cashflow to fund its operations

Policy Scope

To provide the Chief Executive Officer with guidance in regard to the investment of surplus funds.

To ensure investments comply with Regulation 19C of the Local Government (Financial Management) Regulations 1996.

Policy Statement

The Shire acknowledges that there will be occasions where it holds fund more than required to fund its standard operations. This is likely to occur with the Shires Municipal Account early in the financial year when rate revenue and financial assistance grants have been received but significant operational and capital expenses have not been incurred. Similarly Reserve Accounts are likely to hold funds for future projects or liabilities, which will allow for the investment of funds not required in the short term.

The Chief Executive Officer is permitted to invest surplus funds on the following conditions:

. surplus funds shall only be invested with the Shires current banking services provider

. surplus funds shall only be invested in Short Term AAA credit rated products

. surplus funds shall only be invested for terms that do not compromise the Shires ability to meet its operational and capital requirements

Any variation to the abovementioned conditions requires the resolution of Council. In considering any variation to these conditions Council will have high regard for the security of investments.

15.3 STATUS REPORT OF COUNCIL DECISIONS – AUGUST 2026

Applicant:	Shire of Perenjori
File:	Nil
Date:	24 September 2026
Disclosure of Interest:	Nil
Voting Requirements:	Simple Majority
Author:	Bobbie Van Rensburg – Executive Assistant
Responsible Officer:	Clinton Strugnell – Chief Executive Officer
Attachments:	15.2.1 Status Report 2025 15.2.2 Status Report 2026

Summary
For Council to note the Status Report of Council Decisions for the month of August 2026.

Background
The Status Report functions as an internal administrative tool used by Executive Staff to monitor the implementation and progress of Council's resolutions following each meeting.
To strengthen transparency and communication between Council, staff, and the community, the Status Report will be reinstated as a standing agenda item. Presenting the report formally to Council aligns with good governance principles and allows elected members to monitor the status of all outstanding actions.

Statutory Environment
Nil

Policy Implications
Nil

Consultation
Clinton Strugnell – Chief Executive Officer
Nola Comerford – Manager Corporate Community Services
Ally Bryant – Finance Officer
Maarten Noordhof – Manager Infrastructure Services

Financial Implications
Nil

Strategic Community Plan
Goal 4: A strong and diverse Council working closely with the proactive and involved community

Strategic Objectives
4.1. The community is well-informed and engaged
4.2. The Shire listens to and works closely with the community, and its decision-making is transparent and accountable

Officer Comment
The attached Status Report includes all outstanding Council resolutions for 2025/26 to date. Moving forward, completed items will remain on the report for one additional month before being removed.

COUNCIL DECISION

Council Resolution Number: 240926. 10

Moved: Cr Campbell **Seconded: Cr Curtin**

That Council note the Status Report of Council Decisions for the month of August 2026.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

2025 Status Report

MEETING DATE	MEETING TYPE	REFERENCE	ISSUE	ACTION PLAN	OFFICER	STATUS	COMMENT
20/02/2025	OCM	200225.26	Lease Renewal (Lease L6808) - License to Occupy Rail Corridor, Britt Street, Latham	Submit a renewal request to the Public Transport Authority to renew Lease (L6808) with Arc Infrastructure for a term of 10 years.	Governance	In Progress	Lease renewal request sent to the PTA 26/02/2025 Second attempt to contact PTA 11/06/2025 Third attempt to contact PTA 15/10/2025 Fourth attempt to contact PTA 17/12/2025 Response received from PTA on 13/01/2026 - request is still being finalised due to a substantial number of renewals.
19/06/2025	OCM	190625.14	Proposed Amendment to No 1 to the Shire of Perenjori Local Planning Scheme No 3	Update Liz Bushby, Planning Consultant of Councils decision and arrange the Shire President and CEO to sign the amendment No 1 document and affix the Common Seal.	Governance	In Progress	Emailed Liz Bushby 20/06/2025
27/11/2025	OCM	271125.12	Pharmacy Services - Perenjori	1. A review of rent and charges to be undertaken at the completion of 24 months 2. Remove the Wellness Centre , Fowler Street Perenjori from its Schedule of Fees & Charges 3. Unbudgeted expenditure of $3507.88 ex gst for the installation of a monitored alarm system to the Wellness Centre.	CEO	In Progress	Lease has been prepared and sent to Ms Ncube. 10/9/2026: Ms Ncube is waitng on approval from Health Department to operate new pharmacy. Full plans and application hgave been lodged.
27/11/2025	OCM	271125.21	Application to Regional Housing Support Fund	A joint application to be executed with the Shires of Carnamah, Mingenew and Three Springs to the Regional Housing Support Fund.	CEO	In Progress	Application submitted, waiting on decision. 10/9/2026: Applocation successful. Waiting on funding agreement from Department of Housing.
-	ACM	-	Minutes from 18 December 2025 Audit, Risk & Improvement Committee	Shire President to sign minutes and confirmed copy to be uploaded to the Shire website and placed in the safe for binding.	EA	Completed	
18/12/2025	OCM	181225.20	TERRA MINING ROAD USER & CONTRIBUTION AGREEMENT	Terra Mining is required to commission an engineer's report to the Councils satisfaction on the roads suitability, capability and improvements to be undertaken, with any improvements and modifications being undertaken at Terra Mining's cost. New Agreement to be executed.	CEO / GO	Completed	New Agreement has been drawn up and willl be presented to Council July 2026. 10/9/2026: New agreement endorsed by Council at July 2026 OCM, Agreement expires on June 30th 2027

2026 Status Report

MEETING DATE	MEETING TYPE	REFERENCE	ISSUE	ACTION PLAN	RESPONSIBLE OFFICER	SUB ASSIGNEE	STATUS	COMMENT
26/02/2026	OCM	260226.30	Confidential Item - Strategic Community Plan / Corporate Business Plan Proposals	Advise 150Square of the acceptance of their proposal for the major review and development of the combined Strategic Community Plan and Strategic Business Plan.	CEO	MCCS	In Progress	150Square Consultants will present the Draft SCP at the October Forum.
26/03/2026	OCM	260326.14	DISPOSAL OF LATHAM HALL	That Council accepts the Officer's recommendation as contained in the confidential report	CEO	CEO	In Progress	Letter sent to successful bidder - awaiting DPLH process completion
23/04/2026	OCM	230426.10	DISPOSAL OF PROPERTY – LOT 47 RUSSELL STREET, PERENJORI	That Council invites public tender for the disposal of Lot 47 Russell Street, Perenjori.	CEO	CEO/EA	In Progress	Signed Contract with Common Seal has been sent to McClouds for completion.
23/04/2026	OCM	230426.14	Confidential Item: REQUEST TO WAIVE ELECTRICITY EXPENSES – PERENJORI	That Council accepts the Officer's recommendation as contained in the confidential report.	CEO	CEO	In Progress	Recommendation from Supermarket Working Group due to council August 2026
28/05/2026	OCM	280526.90	MEMORANDUM OF UNDERSTANDING – PERENJORI BOWLS CLUB, PERENJORI GOLF CLUB, LATHAM GOLF & BOWLING CLUB	That Council requests the CEO to liaise with the Latham Golf & Bowling Club, Perenjori Bowls Club and Perenjori Golf Club for implementation of the Memorandums of Understanding as attached including requirements of disclosure prior to funding being approved.	CEO	MCCS	In Progress	
28/05/2026	OCM	280526.12	KARARA IRON ORE – MINE LIFE EXTENSION AND SITE EXPANSION	That Council 1. supports the Karara Iron Ore Project – Mine life Extension as per Environmental Protection Authority assessment 2369 2. makes submission to Karara Mining requesting they consider the re-establishment of the Karara Dental Van service. or 3. request Karara Mining to consider an annual contribution towards community health initiatives in the event re-establishing the dental van is not viable.	CEO	CEO	In Progress	
25/06/2026	OCM	250626.7	2027 – 2028 PROPOSED RRG SUBMISSIONS	That Council: 1. Endorses the proposed Regional Road Group works program for the 2027–28 financial year: - Boundary Road (SLK 3.80–9.30) – $540,000 - Bunjil Carnamah Road (SLK 3.96–9.46) – $540,000 - Perenjori Rothsay Road (SLK 2.05–2.59) – $540,000 - Perenjori–Three Springs Road (SLK 3.00–6.15) – $305,000 - Wanarra Road (SLK 0.00–2.68) – $260,000 - Warriedar Coppermine Road (SLK 5.00–6.50) – $200,000 2. Authorises the staff to make administrative amendments as required.	CEO	CEO/MIS	In Progress	
25/06/2026	OCM	250626.21	CONFIDENTIAL ITEM RFT06-2025.26 PERENJORI BOWLING GREEN	That Council accepts the Officer's recommendation as contained in the confidential report.	CEO	CEO	In Progress	
27/08/2026	OCM	270826.90	DECOMMISSIONING OF HISTORIC BUNJIL LANDFILL SITE	Close Bunjil landfill site and rehabilitate.	CEO	MIS	Pending	
27/08/2026	OCM	270826.90	DECOMMISSIONING OF HISTORIC BUNJIL LANDFILL SITE	Transfer $39,666 from Refuse Reserve for purpose of closure and rehabilitation of Bunjil landfill site.	CEO	FM	Pending	
27/08/2026	OCM	270826.12	ENTRY SIGNAGE	Install two tourism promotional signs at locations 10-15 kms from Perenjori townsite on Wubin-Mullewa Rd, subject to obtaining approval from Main Roads WA.	CEO	MIS	In Progress	
27/08/2026	OCM	270826.12	ENTRY SIGNAGE	Laise with owner of Perenjori Hotel to confirm approval to install 3 x significant event signs on fence between Hotel and Hardware store. Once approved, install signs.	CEO	MIS/MCCS	In Progress	Permission granted from the Perenjori Hotel for 3 signs to be installed on fence between Hotel and Hardware Store.
27/08/2026	OCM	270826.12	ENTRY SIGNAGE	Obtain detailed design concepts of District border signs	CEO	MCCS	In Progress	
27/08/2026	OCM	270826.15	DISPOSAL OF PLANT AND EQUIPMENT BY PUBLIC TENDER	Dispose of identified assets by public tender	CEO	MIS	Pending	
27/08/2026	OCM	270826.16	DISABILITY ACCESS AND INCLUSION PLAN (DAIP)	Submit DAIP to Department of Communities	CEO	MCCS	Completed	
27/08/2026	OCM	270826.20	TERRA MINING - BULK HAULAGE KARARA ROAD	Decline approval for Terra Mining to bulk haul from the Extension Hill minesite to Karara Minesite. Advise Terra Mining that reconsideration of approval of bulk haulage from Extension Hill minesite to Karara Minesite will be subject to the appointment of an appropriately experienced and proven transport operator.	CEO	CEO	Pending	
27/08/2026	OCM	270826.21	Confidential Item - PERENJORI SUPERMARKET	That Council accepts the Officer's recommendation as contained in the confidential report.	CEO	CEO	Pending	

MEETING DATE	MEETING TYPE	REFERENCE	ISSUE	ACTION PLAN	RESPONSIBLE OFFICER	SUB ASSIGNEE	STATUS	COMMENT
27/08/2026	OCM	270826.22	Confidential Item - DISPOSAL OF PROPERTY - 12 JOHN STREET, PERENJORI	That Council accepts the Officer's recommendation as contained in the confide	CEO	CEO/EA	Pending	

15.4 CHRISTMAS ADMINISTRATION CLOSURE & COUNCIL AND STAFF FUNCTION 2026/27

Applicant:	Shire of Perenjori
File:	ADM0729
Date:	24 September 2026
Disclosure of Interest:	Nil
Voting Requirements:	Simple Majority
Author:	Bobbie Van Rensburg – Executive Assistant
Responsible Officer:	Clinton Strugnell – Chief Executive Officer
Attachments:	Nil

Summary
This report seeks Council's endorsement for the closure of the Shire Administration Office during the 2026/27 Christmas and New Year period, and for the annual end-of-year function for Councillors, staff, and their immediate families.

Background
The Shire has traditionally closed the Administration Office between Christmas and New Year, as this period experiences minimal public demand and provides an opportunity for staff to take leave. It is proposed that Council continue this practice for the 2026/27 holiday period.
The proposed closure will be from 12.00 pm Wednesday, 23 December 2026, re-opening at 8.00 am Monday, 4 January 2027.
Public notice of the closure will be provided, with emergency contact details made available should any urgent matter arise. Staff are required to take annual leave or RDOs during this period, unless alternative arrangements are approved by their supervisor.
Council has also traditionally hosted an end-of-year Christmas function to recognise and celebrate the contribution of Councillors and staff. It is proposed that the 2026 function be held at the Pavilion or the Perenjori Town Hall / rear of the Administration Office on Friday, 4 December 2026, commencing at 6.00 pm.

Statutory Environment
Nil

Policy Implications
Nil

Consultation
Clinton Strugnell – Chief Executive Officer
Nola Comerford – Manager Corporate Community Services
Adim Hajat – Community Development Officer

Financial Implications
Funds for the Christmas function are included in the 2026/27 Annual Budget allocations for Council functions.

Strategic Community Plan
Area 5: Investing in Council's Capacity – Our Leadership
Goal: Strengthen the Shire's position as an innovative and proactive local government providing an excellence in all areas of governance, management and leadership.

Officer Comment
The annual administration Christmas/New Year stand-down is appropriate given there is not a high volume of counter or telephone enquiries, and where there is no particular need to have the administration building open at what is considered a quiet time of the year.

The annual Christmas function continues to play an important role in promoting staff morale, acknowledging the year's achievements, and fostering positive relationships between Councillors, staff and their families. When selecting the function date, other community events and functions scheduled in Perenjori during December were considered to avoid overlap and ensure the best possible attendance.

COUNCIL DECISION

Council Resolution Number: 240926.11

Moved: Cr Fraser **Seconded: Cr Hepworth**

That Council:

1. **Endorse the closure of the Shire Administration Office for the 2026/27 Christmas and New Year period from 12.00 pm Wednesday, 23 December 2026, re-opening 8.00 am Monday, 4 January 2027.**
2. **Approve an end of year Christmas function for Councillors, staff and their immediate families, to be held at the Pavillion on Friday, 4 December 2026, commencing at 6.00 pm.**

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

15.5 NORTHERN COUNTRY ZONE MINUTES – 17 AUGUST 2026

Applicant:	Shire of Perenjori
File:	Nil
Date:	24 September 2026
Disclosure of Interest:	
Voting Requirements:	Simple Majority
Author:	Bobbie Van Rensburg – Executive Assistant
Responsible Officer:	Clinton Strugnell – Chief Executive Officer
Attachments:	15.5.1 Northern Country Zone Minutes – 17 August 2026

Summary
This item presents the minutes of the Northern Country Zone meeting held on 17 August 2026 at the Geraldton Civic Centre for Council to receive.

Background
Nil

Statutory Environment
Nil

Policy Implications
Nil

Consultation
Nil

Financial Implications
Nil

Strategic Community Plan
4.3. The Shire advocates and partners effectively on behalf of the community

Officer Comment
The Zone meeting from August 2026 did not include any items requiring Councils consideration. Council should however note that the Zone passed the following resolution:

That the Zone:

- ***Establish a working group titled the LG Reform Working Group.***
- ***Appoint a minimum of six Zone delegates/representatives to the Working Group.***
- ***Direct the Working Group to draft initial Terms of Reference for consideration at the next Zone meeting, focusing on regional service delivery models, shared resources, and strategic alignment.***

Moved: President Cr Hellene McTaggart
Seconded: President Cr Elizabeth Sudlow
CARRIED

COUNCIL DECISION

Council Resolution Number: 240926.12

Moved: Cr Bradford **Seconded: Cr Hepworth**

That Council receives the minutes of the Northern Country Zone Committee meeting held on 17 August 2026.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

Northern Country Zone Minutes

17 August 2026

Hosted at City of Greater Geraldton Civic Centre
63 Cathedral Avenue
Commencing at 1:00pm
(lunch served from 12:15pm)

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PRIORITISATION FRAMEWORK

How to use the Framework:

- If the majority of the factors are towards the left column, the issue is a high priority.
- If the majority of the factors are towards the middle, the issue requires action, but is not a high priority.
- If the majority of the factors are towards the right column, the issue is a low priority.

Impact on Local Government Sector Impact on Local Government sector without intervention	High	Medium	Low
Reach Number of member Local Governments affected	Sector-wide	Significant (multiple regions, Zones, or bands)	Few
Influence Capacity to influence decision makers	High	Medium	Low
Principles Alignment to core principles such as autonomy, funding, general competence	Strong	Partial	Peripheral
Clarity Policy change needed is clear and well-defined	Clear	Partial	Unclear
Decision-maker support Level of support among decision-makers (political and administrative)	High	Medium	Low
Public support Level of support among the public or other stakeholders	High	Medium	Low
Positive consequences for WALGA Prospect of positive consequences for WALGA. E.g. enhanced standing among members or leverage for other issues.	High	Medium	Low
Negative consequences for WALGA Prospect of negative consequences for WALGA for not undertaking the advocacy effort. E.g. diminished standing among members or other stakeholders.	High	Medium	Low
Partnerships Potential for partnerships with other stakeholders	Yes (3+)	Possibly (1-2)	No (0)

ANNOUNCEMENTS

Zone Delegates are requested to provide sufficient written notice, wherever possible, on amendments to recommendations within the State Council or Zone agenda to the Zone Chair and Secretariat prior to the Zone meeting.

Agenda Papers are emailed 7 days prior to the meeting date.

Confirmation of Attendance An attendance sheet will be circulated prior to the commencement of the meeting, please register your attendance by printing your name against your Council on the attendance sheet.

ATTACHMENTS

1. Draft Minutes of the previous meeting
2. State Councillor Zone Report
3. President's Report
4. Zone Status Report
5. LGIRS Report August 2026
6. 19.06.2026 – NCZ Chair Letter to Minister McBain – Northern Country Zone Conference
7. 19.06.2026 – NCZ Chair Letter to Chris Berry – Northern Country Zone Conference
8. 10.08.2026 – NCZ Chair Letter to GSCZ – Cost Shifting to Local Government
9. Shire of Morawa Council report and endorsed statement

1 OPENING, ATTENDANCE AND APOLOGIES

1.1 OPENING

Chair, President Cr Karen Chappel opened the meeting at 12.49pm and welcomed members and guests.

1.2 ATTENDANCE

MEMBERS	1 Voting Delegates from each Member Council
Shire of Chapman Valley	President Cr Nicole Batten (voting delegate) Mr Jamie Criddle, Chief Executive Officer, non-voting delegate
City of Greater Geraldton	Mayor Jerry Clune (voting delegate) Mr Ross McKim, Chief Executive Officer, non-voting delegate
Shire of Irwin	Cr Isabelle Scott (voting delegate) Mr Shane Ivers, Chief Executive Officer, non-voting delegate
Shire of Mingenew	President Cr Hellene McTaggart (voting delegate) Mr Matt Fanning, Chief Executive Officer, non-voting delegate
Shire of Morawa	President Cr Karen Chappel **(Chair)** Cr Ken Stokes, deputy delegate Mr Marty Symmons, Chief Executive Officer, non-voting delegate

Shire of Northampton	President Cr Elizabeth (Liz) Sudlow (voting delegate) Cr Richard Burges, deputy delegate Mr Kenn Donohoe, Acting Chief Executive Officer, non-voting delegate
Shire of Three Springs	Mr Mark Dacombe, Temporary Chief Executive Officer, non-voting delegate
WA Local Government Association Secretariat	Ms Kirsty Martin, Executive Manager Member Services Ms Sammy Bevan, Member Services Executive Administrator Ms Mackenzie Young *(online from 1:00pm – 1:18pm)*
Invited Guests	
Minister for Agriculture and Food; Fisheries; Forestry; Small Business; Mid West	Hon Jackie Jarvis MLC *(online from 1:00pm – 1:18pm)* Ms Anita Mann *(online from 1:00pm – 1:18pm)* Dr Mia Carbon, Incident Controller – Avian Flu *(online from 1:00pm – 1:18pm)*
Main Roads	Mr Anthony Williams, Network Manager
Department of Fire and Emergency Services	Mr Mark Bowen, Superintendent Midwest Gascoyne Region
Mid West Development Commission	Mr Mickey Rootes, Principal Regional Development Officer Mr Kyle Williams, Senior Regional Development Officer

1.3 APOLOGIES

Shire of Chapman Valley	Cr Trevor Royce, deputy delegate
Shire of Coorow	President Cr Guy Sims (voting delegate) Cr Giulia Censi, deputy delegate Ms Mia Maxfield, Chief Executive Officer, non-voting delegate
City of Greater Geraldton	Cr Jenna Denton, deputy delegate
Shire of Carnamah	President Cr Merle Isbister (voting delegate) Cr Dwayne Wooltorton, deputy delegate Mr Stuart Taylor, Chief Executive Officer, non-voting delegate
Shire of Irwin	Cr Andrew Gillam, deputy delegate
Shire of Mingenew	Cr Naomi Obst (voting delegate) Cr Jonathan Holmes, deputy delegate
Shire of Perenjori	President Cr Jude Sutherland (voting delegate)

	Cr Daniel Bradford, deputy delegate Mr Clinton Strugnell, Chief Executive Officer, non-voting delegate)
Shire of Three Springs	President Cr Nadine Eva (voting delegate)
Federal Member for Durack	Melissa Price MP
Member for Geraldton	Ms Kirrilee Warr MLA, Shadow Minister for Local Government, Fisheries
Member for Mid-West	Shane Love MLA
Member of the Legislative Council	Hon Sandra Carr MLC
CBH	Kellie Todman, Manager Govt & Industry Relations
Main Roads	Ms Janet Hartley-West - Regional Director Mid West-Gascoyne
Mid West Development Commission	Mr Nils Hay - Chief Executive Officer
Regional Development Mid West Gascoyne	Mark Holdsworth, Executive Officer

2 ACKNOWLEDGEMENT OF COUNTRY

We, the Northern Country Zone of WALGA, acknowledge the Yamatji people, the Traditional Custodians of this land that meet on today, and pay our respects to their Elders past, present and future.

3 DECLARATIONS OF INTEREST

Nil.

4 DEPUTATIONS

Hon Jackie Jarvis will join the meeting electronically at 1pm to provide an update on the H5 Bird Flu outbreak.

5 CONFIRMATION OF MINUTES

Minutes of the Northern Country Zone meeting held on **15 June 2026** have previously been circulated to Member Councils and were provided as at attachment to the Agenda.

RESOLUTION

That the Minutes of the meeting of the Northern Country Zone held on 15 June 2026 be confirmed as a true and accurate record of the proceedings.

MOVED: **President Cr Elizabeth Sudlow**
SECONDED: **President Cr Hellene McTaggart**

CARRIED

5.1 BUSINESS ARISING FROM PREVIOUS MINUTES

Nil.

6 WALGA STATE COUNCIL AGENDA

Zone Delegates are invited to read and consider the WALGA State Council Agenda, which can be found via the link here.

The Zone can provide comment or submit an alternative recommendation on any of the items, including the items for noting. The Zone comment will then be presented to the State Council for consideration at their meeting.

The State Council Agenda items requiring a decision of State Council are extracted for Zone consideration below.

6.1 RETIREMENT OF ADVOCACY POSITIONS ACHIEVED BY REFORM – STATE COUNCIL AGENDA ITEM 8.1

By Felicity Morris, Manager Governance and Procurement

EXECUTIVE SUMMARY

- WALGA has been undertaking a process of reviewing and updating Advocacy Positions.
- Five Advocacy Positions within Section 2 (Governance and Organisational Services) of the Advocacy Position Manual have been reviewed, with a recommendation to retire these Positions as their intended outcomes have been achieved through legislative changes.
- The Governance Advisory Group considered these positions at their meeting held on 22 July 2026 and recommends the retirement of these positions to State Council.

POLICY IMPLICATIONS

This report recommends that the below items be retired from the existing WALGA Advocacy Positions Manual.

2.5.17 – Clear Lease Requirements for Candidate and Vote Eligibility

The Local Government sector supports reforms to prevent the use of 'sham leases' in Council elections, including:

1. *Requiring a minimum lease period of 12 months for anyone to register a person to vote or run for Council;*
2. *Making home-based businesses ineligible to register a person to vote or run for Council because any residents are already eligible voter(s) for that address;*
3. *Clarifying the minimum criteria for leases eligible to register a person to vote or run for Council; and*
4. *Publishing the basis of eligibility for each candidate (e.g. type of property and suburb of property), including in the candidate pack for electors.*

2.5.19 Re-Counts

The Local Government sector supports the introduction of standard processes for vote re-counts if there is a very small margin (e.g. 10 or fewer votes) between candidates, inclusive of Regulations that specify the circumstances in which the Returning Officer must arrange for some or all of the votes to be re-counted.

2.5.27 – Annual Review of Certain Employee's Performance

Section 5.38 of the Local Government Act 1995 should be deleted, or amended so there is only a specific requirement for Council to conduct the Chief Executive Officer's annual performance review.

2.5.33 – Vexatious and Frivolous Complainants

A statutory provision should be developed, permitting a Local Government to:

1. *Enable discretion to refuse to further respond to a complainant where the CEO of the Local Government is of the opinion that the complaint is trivial, frivolous or vexatious or is not made in good faith, or has been determined to have been previously properly investigated and concluded, similar to the terms of section 18 of the Parliamentary Commissioner Act 1971.*
2. *Provide for a complainant, who receives a Local Government discretion to refuse to deal with that complainant, to refer the Local Government's decision for third party review.*
3. *Enable Local Government discretion to declare a member of the public a vexatious or frivolous complainant for reasons, including abuse of process; harassing or intimidating an individual, Elected Member or employee of the Local Government; or unreasonably interfering with the operations of the Local Government.*

2.6 Group Ticket Voting

The Local Government sector supports the removal of group ticket voting from the Legislative Council electoral system, and supports reforms modelled on the Senate reforms of 2016.

BACKGROUND

The Governance Advisory Group currently oversees approximately 100 Advocacy Positions on a wide range of issues. As part of a comprehensive review program, the WALGA Governance team is assessing these positions to identify opportunities to streamline and strengthen existing Advocacy Positions, while also updating or retiring those that have become outdated or superseded. At the meeting held on 22 July 2026, the Governance Advisory Group agreed to recommend to State Council the retirement of the positions outlined in this report.

COMMENT

Following recent legislative changes, particularly the ongoing reforms to the *Local Government Act 1995* (the Act), several positions have been identified for retirement as their objectives have been achieved.

2.5.17 – Clear Lease Requirements for Candidate and Vote Eligibility

This Position was adopted at the February 2022 Special State Council meeting.

Amendments to the Act and *Local Government (Elections) Regulations* 1997 have achieved the following:

- Requirement of a right of occupation for a period of 12 months prior to an enrolment eligibility claim (Section 4.32(3)).
- Occupation of a residence does not constitute occupation for the basis of enrolment, with the effect that home based businesses are ineligible, while residents are enrolled on the residents' roll (Elections r.10A(2)(a)).
- Detailed minimum requirements for leases to constitute a basis for enrolment (Section 4.23, Elections r.10A, 12B, 12C).
- The basis of enrolment eligibility (resident, owner or occupier) must be identified by the Returning Officer and included in the information that must be published about each candidate for election (Elections r.29A).

Given that all elements of Position Statement 2.5.17 have been addressed through legislative reform, it is recommended that this Advocacy Position be retired.

2.5.19 Re-Counts
This Position was adopted at the December 2023 State Council meeting.

Amendments to the *Local Government (Elections) Regulations 1997* in 2025 introduced a new Part 12D, establishing requirements for mandatory recounts if the margin is less than a defined re-count threshold.

Given that the objective of the Position has now been achieved, it is recommended that this policy position be retired.

2.5.27 – Annual Review of Certain Employee's Performance
Section 5.38 of the Act has been amended to specify that the Local Government (Council) is responsible for the Chief Executive Officer's performance review, while the CEO is responsible for ensuring that the performance of each other employee for more than 1 year is reviewed.

When the *Local Government Amendment Act 2023* takes full effect, Section 5.38 will be further amended to expand on the process required for a CEO performance review and remove all references to employees other than the CEO.

As the required change has been achieved it is recommended that Position 2.5.27 be retired.

2.5.33 – Vexatious and Frivolous Complainants
This Position was adopted at the March 2019 State Council meeting.

On 1 January 2026, amendments to the Act took effect inserting a new Part 5, Division 11 – Restricting communication about complaints.

The new provisions:

- Provide CEOs with the authority to restrict communication with complainants in certain circumstances, including where the complaint has been responded to, would divert substantial resources, is vexatious, misconceived, frivolous or without substance.
- Provide a mechanism for review and oversight by the Local Government Inspector.

Considering these legislative changes, it is proposed that that Position 2.5.33 be retired, as the intent of the Advocacy Position has been substantially addressed through the Act.

2.6 Group Ticket Voting
This Position was adopted at the June 2021 State Council meeting.

Amendments to the *Electoral Act 1907* have implemented reforms that abolish group ticket voting and introduce optional preferential voting for the Legislative Council. These changes were affected through legislative amendments, including the removal of Part IV (ss. 104–133) by the *Electoral Amendment (Finance and Other Matters) Act 2023*.

Given that the objective of Position 2.6 has now been achieved, it is recommended that this Advocacy Position be retired.

WALGA RECOMMENDATION

That State Council retire the following Advocacy Positions:
1. 2.5.17 – Clear Lease Requirements for Candidate and Vote Eligibility
2. 2.5.19 – Re-Counts
3. 2.5.27 – Annual Review of Certain Employee's Performance
4. 2.5.33 – Vexatious and Frivolous Complainants
5. 2.6 – Group Ticket Voting

RESOLUTION
That the Northern Country Zone supports the WALGA recommendation for State Council Agenda item 8.1 as contained in the State Council Agenda and as provided above.

MOVED: President Cr Hellene McTaggart
SECONDED: President Cr Elizabeth Sudlow

CARRIED

6.2 CIRCULARE ECONOMY ADVOCACY POSITION – STATE COUNCIL AGENDA ITEM 8.2

By Rebecca Brown, Policy Manager, Environment and Waste

EXECUTIVE SUMMARY
- A new Advocacy Position on circular economy is proposed.
- To focus future advocacy, a draft Advocacy Position was developed for sector feedback, supported by a Background Paper.
- The paper identified the potential that transitioning to a circular economy has to reduce cost of living pressures, maximise use of resources and reduce a range of environmental impacts associated with the manufacture, distribution and post consumption management of products.
- The Advocacy Position was endorsed by the Municipal Waste Advisory Council at its final meeting on 18 June 2026 and noted by the Environment, Planning and Waste Advisory Group at its 13 July 2026 meeting.

STRATEGIC PLAN IMPLICATIONS
This item aligns with WALGA's Strategic Pillars:
- **Influence:** Lead advocacy on issues important to Local Government and lead policy development for the Local Government sector.
- **Support**: Anticipate, understand and respond to Member needs.

POLICY IMPLICATIONS
A new policy position on circular economy is proposed:

1. *Local Government supports the principle of a circular economy and recognises its potential to:*
   a. *maximise the value and use of resources through a products life cycle*
   b. *minimise environmental and financial impacts associated with the manufacture, distribution and post consumption management of products.*
2. *Local Government calls on the:*
   a. *State Government to undertake a detailed study to determine how Western Australia can move toward a circular economy.*
   b. *Australian Government to:*

i. *establish and maintain a regulated product stewardship framework for products entering the Australian market*
ii. *set standards to ensure products are designed to be durable, reused, repaired and recycled at their highest value*
iii. *implement Right to Repair Legislation, including incentives, training and cost-effective insurance options.*

c. *Australian and State Governments to take a collaborative approach to:*
i. *identify and remove legislative barriers to enable more circular approaches*
ii. *streamline Government approvals processes and facilitate innovation*
iii. *embed circular procurement practices across Government*
iv. *support and provide incentives for recovered materials infrastructure and market development for priority materials across Western Australia.*

BACKGROUND

Circular economy is defined as 'an economic strategy that maintains the value of materials for as long as possible and ensures materials are used efficiently across all phases of their life cycle'. WALGA submissions on the review of the State Waste Strategy identified that an overall State Government position on a circular economy for Western Australia is needed, recommending that State Government, in consultation with Local Governments, develop a position and plan for a circular economy in Western Australia which includes consideration of costs, benefits and options.

WALGA's submission to the Productivity Commission Inquiry into Opportunities in the Circular Economy further highlighted priority action areas to promote circularity. This included the important role of procurement, the need for quality assurance and market development for recovered materials, specific programs and incentives to shift consumer behaviours, the Right to Repair and a mandated product stewardship framework.

A defined circular economy position and plan is required to back up the vision and identify the role of each sector in achieving a circular economy, both nationally and in Western Australia. There has been only limited discussion outside of the waste management context on what a circular economy is and its potential.

COMMENT

In April 2026, WALGA released the Circular Economy Advocacy Position Background Paper. The Paper outlines that transitioning to a circular economy has the potential to reduce cost of living pressures, maximise use of resources and reduce a range of environmental impacts associated with the manufacture, distribution and post consumption management of products.

In drafting the draft Circular Economy Advocacy Position, WALGA drew on international, national and local circular economy policies and activities to identify the barriers and opportunities to move toward a circular economy in WA. The Advocacy Position outlines the actions needed from all levels of Government to change legislation and policies where required, put in place relevant incentives and lead by example.

Consultation on the Paper and draft Advocacy Position was carried out from 20 April to 15 May 2026. Responses were received from 10 Local Governments, five Metropolitan and five Regional. Of the submissions received, eight supported the Advocacy Position without amendments and two supported the Advocacy Position with minor suggested changes, which have been incorporated.

WALGA updated the Advocacy Position following feedback from the Municipal Waste Advisory Council at its 18 June 2026 meeting. The Advocacy Position was noted by the Environment, Planning and Waste Advisory Group at its 13 July 2026 meeting.

WALGA RECOMMENDATION

That State Council endorse the following new Circular Economy Advocacy Position:

1. *Local Government supports the principle of a circular economy and recognises its potential to:*
   a. *maximise the value and use of resources through a products life cycle; and*
   b. *minimise environmental and financial impacts associated with the manufacture, distribution and post consumption management of products.*
2. *Local Government calls on the:*
   a. *State Government to undertake a detailed study to determine how Western Australia can move toward a circular economy.*
   b. *Australian Government to:*
      i. *establish and maintain a regulated product stewardship framework for products entering the Australian market;*
      ii. *set standards to ensure products are designed to be durable, reused, repaired and recycled at their highest value; and*
      iii. *implement Right to Repair Legislation, including incentives, training and cost-effective insurance options.*
   c. *Australian and State Governments to take a collaborative approach to:*
      i. *identify and remove legislative barriers to enable more circular approaches;*
      ii. *streamline Government approvals processes and facilitate innovation;*
      iii. *embed circular procurement practices across Government; and*
      iv. *support and provide incentives for recovered materials infrastructure and market development for priority materials across Western Australia.*

RESOLUTION

That the Northern Country Zone supports the WALGA recommendation for State Council Agenda item 8.2 as contained in the State Council Agenda and as provided above.

MOVED: President Cr Hellene McTaggart
SECONDED: President Cr Nicole Batten

CARRIED

7 EXECUTIVE REPORTS

7.1 ZONE PRESIDENT'S REPORT

Zone President, President Cr Karen Chappel provided a verbal update to the Zone.

7.2 WALGA STATE COUNCILLOR REPORT

Noted

WALGA State Councillor report from President Cr Liz Sudlow was enclosed as an attachment with the agenda.

7.3 WALGA PRESIDENT'S REPORT

Noted

The WALGA President's report was provided as at attachment to the Agenda.

7.4 STATUS REPORT

By Chantelle O'Brien, Zone Governance Officer

Noted

The Northern Country Zone status was provided as at attachment to the agenda and noted as received.

7.5 REGIONAL DEVELOPMENT AUSTRALIA – MID WEST

Noted

Mark Holdsworth, Director, Regional Development is an apology.

7.6 DEPARTMENT OF LOCAL GOVERNMENT INDUSTRY REGULATION AND SAFETY

Noted

The August 2026 LGIRS update was included as an attachment to the agenda and noted as received.

MOTION

That items 7.1 – 7.6 be noted.

Moved: **President Cr Isabelle Scott**
Seconded; **President Cr Elizabeth Sudlow**

CARRIED

8 ZONE BUSINESS FOR DECISION

8.1 DETAILED INCOME AND EXPENDITURE STATEMENT FOR THE PERIOD 1 JULY 2025 TO 30 JUNE 2026

Summary
The following is based on the transactions that occurred between 01 July 2025 and 30 June 2026.

NORTHERN COUNTRY ZONE OF WALGA INCOME AND EXPENDITURE STATEMENT For the period 1 July 2025 to 30 June 26			
	Date	**Amount**	**Description**
Statement Balance B/F	1/07/2025	**$9,980.95**	
Deposit	09/12/25	$2,000.00	Shire of Three Springs Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Perenjori Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Northampton Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Mingenew Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Morawa Annual Subscription 2025/26
	09/12/25	$2,000.00	City of Greater Geraldton Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Irwin Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Coorow Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Chapman Valley Annual Subscription 2025/26
	09/12/25	$2,000.00	Shire of Carnamah Annual Subscription 2025/26
Total Receipts		**$20,000.00**	
Payments Made	02/10/25	-$72.00	Microsoft Exchange online subscription annual 010825-310726
	02/10/25	-$75.00	Northern Country Zone EO Mailbox Fees
	03/10/25	-$31.55	Officeworks -Zone meeting Snacks
	03/10/25	-$78.07	Officeworks- Name Plates for Zone Meeting
	27/10/25	-$818.18	Timeless Zone Meeting morning tea
	16/12/25	-$545.45	November NCZ Meeting - Morning Tea & Lunch catering
	29/05/26	-$569.15	April NCZ Meeting - Catering
Total Payments Made		**-$2,189.40**	
Closing Cash Balance	31/05/26	**$27,791.55**	
Amount held in trust by WALGA		**$27,791.55**	

Annual subscriptions totalling $20,000 were invoiced in accordance with the November Zone Meeting Minutes, and payments have been received from all members local governments.

Operating expenses incurred and paid during the period 1 July 2025 to 30 June 2026 totalled $2,189.40, resulting in a closing account balance of $27,791.55.

Please note that the catering expense for the June Zone Meeting had not been paid as at 30 June 2026 and will be processed in August.

RESOLUTION

That the Northern Country Zone financial report for June 2026 be received.

MOVED: **President Cr Elizabeth Sudlow**
SECONDED: **Mayor Jerry Clune**

CARRIED 6/0

4. DEPUTATIONS

Minister Jarvis, Dr Mia Carbon and officers attended the meeting virtually to provide an update on the H5 Bird Flu and to answer questions from 1:00pm – 1:18pm.

8.2 ZONE CONFERENCE PLANNING & DRAFT PROGRAM

BACKGROUND
The Northern Country Zone Conference is scheduled for 19 March 2027, to be held in the City of Greater Geraldton.

The Zone Chair and several Zone members met with WALGA on 28 July to discuss the development of a conference theme, format and draft program. The conference aims to bring together Elected Members, Chief Executive Officers, Senior Local Government Officers, industry representatives, government stakeholders and Members of Parliament to discuss issues of importance to the region.

It is proposed that the conference could attract approximately 120 attendees from the Northern Country and Murchison Zones.

A draft program and details are below:

Northern Country Zone Conference

Event Details
Date: Friday 19 March 2027
Venue: TBC *Potential – Geraldton SLSC*
Time: Registrations 8:00am | Conference 8:30am to 4:30pm | Sundowner to 5:30pm
Attendees: Northern Country & Murchison Zone Elected Members, CEOs, Senior Management teams and invited stakeholders, all Local Members of Parliament
Total - Approx 120.
Cost: TBC – all attendees (other than speakers and MPs) to be charged.
MC: TBC *Potential – Julian Canny (Euphorium), Back-up – Craig Spencer*

Draft Program

Session	Topic	Potential Speakers
Opening 9:00am	Minister's Address	Hon Kristy McBain MP or delegate *Back up TBD*
Session 1	Setting the Scene	Julian Canny, Euphorium

9:15 – 9:45am		
Session 2 9:45 – 10:30am	Navigating the Political Landscape *Advocacy Toolbox for Elected Members*	Amanda Reid, Mentor Marketing
Morning Tea 10:30am – 11:00am		
Session 3 11:00am – 12:00pm	Working with the SDUA *Focus on Mining Resources, Energy and Renewable Projects in Rural Areas*	Representative from SDUA / WAPC Commissioner – Ryan Hall?
Session 4 12:00 – 1:30pm	Resourcing & Revenue in Local Government – Panel	1. Chris Berry – Grant allocation methodology 2. Prof Roberta Ryan – Diversification of Revenue 3. ?
Lunch 1:30pm – 2:30pm		
Session 5 2:30 – 4:00pm	Panel Session - Agricultural Supply Chain (Roads & Rail)	1. Peter Woronzow, DG Department of Transport 2. Ben Macnamara, CEO CBH 3. James Yewers, Merkanooka Haulage
Closing 4:00 – 4:30pm	Wrap Up & Looking ahead *Actions and opportunities for local governments*	Julian Canny
4:30-5:30pm	Sundowner TBC – Geraldton SLSC	

RESOLUTION

That the Northern Country Zone endorse the proposed 2027 Northern Country Zone Conference plan, including the draft program and speakers, subject to any further amendments identified during planning and speaker confirmation processes.

MOVED: President Cr Elizabeth Sudlow
SECONDED: President Cr Hellene McTaggart

CARRIED

8.3 REQUEST TO PRESENT – KEYSTART

BACKGROUND

WALGA has been approached by Keystart requesting support for a deputation to be provided by the Chief Customer Officer, Liam Loan-Lack at the November meeting of the Northern Country Zone.

Keystart provide affordable pathways to home ownership for eligible Western Australians who may not meet the requirements of traditional lenders.

Mr Loan-Lack will provide a brief presentation on the State Government initiatives to address housing supply, Keystart commercial finance products and details on how to partner with Keystart.

RESOLUTION

That the Northern Country Zone supports a deputation from the Keystart at the November 2026 meeting.

MOVED: President Cr Isabelle Scott
SECONDED: President Cr Elizabeth Sudlow

CARRIED

8.4 REQUEST TO PRESENT – WESTERN POWER

BACKGROUND

WALGA has been approached by Western Power requesting support for a deputation to be provided at the November 2026 meeting of the Northern Country Zone.

Western Power has advised that the deputation would be delivered by Shane Duryea, Head of Network Operations, Cherry Tin Shwe, Engineering Team Leader, and Lidia Rea, Senior Stakeholder and Major Customer Relationship Specialist.

The proposed presentation will provide an overview of pole top fires and mitigation strategies, including actions being undertaken by Western Power to reduce risks to the electricity network and local communities.

RESOLUTION

That the Northern Country Zone supports a deputation from Western Power at the November 2026 meeting.

MOVED: President Cr Nicole Batten
SECONDED: President Cr Elizabeth Sudlow

CARRIED

8.5 REQUEST TO PRESENT – DEPARTMENT OF CREATIVE INDUSTRIES, TOURISM AND SPORT

BACKGROUND

The Department of Creative Industries, Tourism and Sport (CITS) is responsible for supporting and growing Western Australia's creative industries, tourism, sport and active recreation sectors. The Department works in partnership with government, industry and community stakeholders to deliver social, cultural and economic benefits across the State. CITS is interested in engaging further with Local Governments through the Zones.

For those Zones that are interested, the presentation will provide an overview of CITS, including its responsibilities, strategic priorities and key areas of focus. The session will explore the Department's role in supporting communities across Western Australia and highlight opportunities for engagement and collaboration between CITS and Local Governments. The presentation will conclude with a question-and-answer session, providing Zone members with the opportunity to discuss matters of interest relevant to their communities and regions.

RESOLUTION

That the Northern Country Zone supports a presentation from the Department of Creative Industries, Tourism and Sport (CITS) at a future Zone meeting in 2027.

MOVED: President Cr Hellene McTaggart
SECONDED: Mayor Jerry Clune

CARRIED

8.6 REQUEST TO PRESENT – RURAL FLYING DOCTOR SERVICE

WALGA has been approached by the Rural Flying Doctor Service requesting support for a deputation to be provided at a future Northern Country Zone meeting.

The Royal Flying Doctor Service in Western Australia (RFDS) operates across one of the largest and most remote health jurisdictions in the world, with over 700 airstrips registered in our operational directory.

In November 2025, the RFDS secured funding through the Australian Government's Disaster Ready Fund to deliver Safe Landings, a 12-month statewide initiative focused on strengthening the safety, reliability and accessibility of WA's airstrip network.

The program aims to:

- Improve safety for crews and communities through clear, practical guidance on the requirements for a safe and serviceable airstrip, including fencing, lighting, surface condition and hazard management.
- Strengthen the accuracy of airstrip information, including up-to-date contact details for owners, maintainers and inspectors.
- Build stronger relationships with airstrip stakeholders across WA, enabling more consistent communication and information sharing.

Local governments are custodians of a significant portion of WA's airstrip network. These airstrips are vital community assets that support aeromedical retrievals and access to essential health services. Through Safe Landings, the RFDS is working collaboratively with

local governments to help ensure regional and remote communities can continue to access timely and reliable care when it is needed most.

RESOLUTION

That the Northern Country Zone supports deputation from RFDS at a future Northern Country Zone meeting, not the November meeting.

MOVED: President Cr Elizabeth Sudlow
SECONDED: President Cr Karen Chappel

CARRIED

8.7 LATE ITEM – DEPARTMENT OF WATER, ENVIRONMENT AND REGULATION H5 BIRD FLU UPDATE

A late item for noting, providing an update on H5 Bird Flu in Western Australia was circulated via email prior to the meeting.

9 ZONE BUSINESS FOR NOTING/DISCUSSION

9.1 CORRESPONDENCE

9.1.1 Correspondence Out

Attachment 6 - 19.06.2026 – NCZ Chair Letter to Minister McBain – Northern Country Zone Conference
Attachment 7 - 19.06.2026 – NCZ Chair Letter to Chris Berry – Northern Country Zone Conference
Attachment 8 - 07.08.2026 – NCZ Chair Letter to GSCZ – Cost Shifting to Local Government

Noted

9.1.2 Correspondence In

No correspondence in since the last meeting.

9.2 LICENSED POST OFFICE ADVOCACY

By the Shire of Morawa

BACKGROUND

At its Ordinary Council Meeting held on 28 July 2026, the Shire of Morawa Council resolved to endorse advocacy opposing any reduction in services provided through the Morawa Licensed Post Office (LPO) and to refer the matter to the WALGA Northern Country Zone for consideration and broader sector advocacy.

The Morawa Licensed Post Office is a locally owned, independent business that provides essential financial, civic, and government services to the Shire of Morawa. Following the withdrawal of traditional regional bank branches, the Morawa LPO now operates as the sole remaining physical banking and financial transactional facility within the district.

A Senate Inquiry is currently examining Australia Post's retail network, with proposed

corporate changes posing a significant risk to the continuity of critical services delivered through rural LPOs. Any reduction in these services would have substantial negative impacts on the liveability, accessibility, and economic resilience of Morawa.

In addition to core postal functions, the Morawa LPO provides an extensive suite of government, financial, identity, and community services. Many of these services are delivered with minimal remuneration to the operator, despite requiring considerable administrative effort, printing, certification, and processing. The breadth of services offered is vital to residents.

The LPOGroup, representing more than 2,500 Licensed Post Offices nationally, has highlighted longstanding structural issues within Australia Post's operating model, including significant underpayment for mandated government and banking services. Rural LPOs frequently absorb responsibilities previously carried by banks, government agencies, and corporate offices, often with minimal remuneration despite substantial administrative effort.

Key services currently provided include:

- Banking services and Billpay
- Working with Children Checks
- National Police Clearances
- Passport applications and ID photographs
- Verification of identity for banks and government agencies
- Property transfers and tax file number applications
- Approved Manager and Bar Manager licensing
- Regional Pensioner Travel Card processing
- Dangerous Goods Security Card applications
- Travel insurance, foreign currency, travel cards, and money orders
- Witnessing statutory declarations and certifying identity documents
- Western Union

The operator has also highlighted that many essential community-support functions occur informally through the LPO, reflecting its role as a trusted, safe and accessible point of contact for residents.

These include assisting people who have difficulty reading or writing to complete government forms; providing a supportive environment for seniors and vulnerable residents; helping tourists and new residents navigate local services; supporting individuals experiencing grief, loss or domestic violence; assisting seniors with technology, phone credit and scam prevention; facilitating wellness checks; helping Indigenous community members with complex applications; providing change and floats for community groups; securely storing keys for clubs; reviewing community group financials; acting as an informal information centre; supporting children seeking help; filling community service gaps when other businesses close; sponsoring local groups; remaining open daily during COVID-19; and serving as a drop-off point for a wide range of community needs.

These functions, while not part of Australia Post's formal service list, demonstrate the irreplaceable social role the Morawa LPO plays in community wellbeing.
Council resolved to:

1. Endorse the statement regarding the Morawa Licensed Post Office.

2. Authorise the Shire President and Chief Executive Officer to distribute the endorsed statement to local media, relevant state and federal Members of Parliament, and directly to the Senate Inquiry into Australia Post's retail network.
3. Refer the matter to the WALGA Zone for consideration and sector-wide advocacy, noting the broader implications for regional local governments and the need for a coordinated policy position.

The Shire of Morawa Council report and endorsed statement and were provided as at attachment to the Agenda.

Noted

9.3 RURAL HEALTH ADVOCACY UPDATE

By Hannah Godsave, Manager Community Policy

WALGA continues to advocate for measures to address the cost impost borne by Local Governments supporting GP services. The WALGA 2025 General Practice Support Survey Report (the Report) identified that in 2024-25, West Australian Local Governments incurred over $9.5 million in costs associated with supporting GP services.

WALGA is progressing advocacy efforts to advance the priorities and strategic objectives of the revised Rural and Remote Healthcare Services Advocacy Position endorsed by State Council in September 2025 across three related streams:

- raising awareness of the scale of support Local Governments are providing and that this is not a Local Government responsibility, including in:
    - meetings with State and Federal Ministers, Members of Parliament and the National Rural Health Commissioner;
    - discussions with key health stakeholders including key State Government agencies;
    - a submission and evidence provided to the Commonwealth Inquiry into rural, regional and remote Medicare access and funding;
    - presenting at the Local Government Rural Health Funding Alliance Canberra Session in June 2026; and
    - sharing insights and progress with ALGA and Local Government Associations, including sharing the WALGA survey methodolgy to support the collection of nationally comparable data.
- calling for sector reimbursement, including the $9.5 million per annum reimbursement fund ask within the WALGA 2026-27 Federal and State Budget Submissions.
- facilitating cross-sector collaboration with health organisations to develop and advocate for sustainable service and funding model reforms that would reduce or remove the need for Local Government support and identifying opportunities to engage with the Commonwealth and State Governments' strategic reform direction.

Building on the existing partnership with Rural Health West, WALGA has brought together key health organisations to investigate practical, WA focussed alternative service and funding models. This approach also provides joint advocacy opportunities to increase the reach and impact of WALGA advocacy. The group provides a strong foundation for the development of sustainable, system-wide policy solutions responsive to the needs of communities, service providers and government stakeholders. The group includes:

- the Royal Australian College of General Practitioners WA;
- Australian Medical Association WA Rural Doctors Group;
- Health Consumers' Council WA; and
- Curtin University Medical School.

The work has also been informed by input from WA Country Health Service, the WA Primary Health Alliance and the Office of the Chief Medical Officer, and discussions with the National Rural Health Commissioner in late July.

The group's findings and recommendations will be shared and tested with Members ahead of finalisation. WALGA is also considering mechanisms to support ongoing Member engagement and collaboration on this issue, including opportunities for participation in advocacy activities.

WALGA welcomes ongoing Member engagement and collaboration on this important issue. Local Governments are uniquely placed to demonstrate the real community and human impacts of this issue, which is critical to ensuring advocacy is credible, meaningful and effective.

MOTION

That Items 9.1.1, 9.2, 9.3 be taken as Noted.

Moved: **President Cr Elizabeth Sudlow**
Seconded: **Mayor Jerry Clune**

CARRIED

10 GENERAL BUSINESS

As per Item 35 of the Zone Standing Orders, a Delegate may under General Business introduce a motion relating to any item of interest to Local Government, but not otherwise.

President Cr Nicole Batten raised the issue of wild dogs throughout the region and the potential impacts to Local Governments. The Chair suggested we contact the decision maker to invite them to a future meeting of the Northern Country Zone to present on the matter.

10.1 CALL TO GUESTS TO ADDRESS THE MEETING

Department of Fire and Emergency Services
Mr Mark Bowen from DFES provided a verbal report addressing the State Mitigation Branch which has recently opened. Three LGs have withdrawn from the program so an application has been submitted for that funding to be moved through to the Northern Country Zone. An update was also given on the Fire Weather District (FWD) boundaries that are being changed across seven regions starting in late August 2026. Mr Bowen has offered to attend a future meeting of the Zone to provide a presentation on this.

Main Roads WA
Mr Anthony Williams, Network Manager from MainRoads provided a brief verbal report. Mr Williams confirmed that MainRoads WA do use Snap Send Solve and encouraged any Local Governments to use Snap Send Solve to report any issues throughout the area.

10.2 REGIONAL ISSUES

As per the resolution at Item 9.1 of the February 2018 meeting, Regional Issues are open for discussion.

10.3 OTHER GENERAL BUSINESS

The President calls for Other General Business

MOTION

The Zone permits the late item, *Establishment of the Strategic Regional Cooperation Working Group* to be considered in the meeting at item 10.4

MOVED: President Cr Elizabeth Sudlow
SECONDED: President Cr Isabelle Scott

CARRIED

10.4 LATE ITEM – ESTABLISHMENT OF THE STRATEGIC REGIONAL COOPERATION WORKING GROUP

BACKGROUND
Local governments across the region face increasing cost pressures, rising community expectations, and workforce challenges. To proactively address these pressures, there is a strategic need for member councils within the Zone to explore structured mechanisms for regional cooperation.
Rather than reacting to external pressures regarding structural reform or amalgamation, establishing a dedicated Zone Working Group allows member local governments to drive a tailored, regional solution.

PROPOSED WORKING GROUP TITLES (FOR ZONE SELECTION)
Option 1: Regional Service & Shared Delivery Working Group
(Focuses heavily on practical outcomes, service efficiency, and collaboration).

Option 2: Regional Sustainability & Alignment Working Group
(Focuses on strategic sustainability and long-term viability).

Option 3: LG Reform Working Group
(Broad, high-level governance focus).

INTENT & OBJECTIVES
The core intent of the Working Group is to explore, evaluate, and recommend frameworks for enhanced regional cooperation that deliver tangible benefits to member councils and their communities.

Improve Service Delivery: Assess opportunities to enhance local service outcomes through regional coordination.

Shared Services & Resources: Identify operational areas suitable for resource sharing (e.g., specialised staff, plant/equipment procurement, joint waste or IT initiatives).
Service Level Standardisation: Explore consistent levels of service across boundaries to improve efficiency and regional equity.

Structural Models: Research governance models that deliver the scale and efficiency benefits of structural reform, serving either as an effective alternative to forced amalgamation or as a planned precursor to future structural alignment.

NEXT STEPS & IMMEDIATE TASK

Upon establishment, the initial priority of the Working Group will be to draft formal Terms of Reference (ToR) for Zone adoption. The draft ToR will define:

- Governance structure and membership representation.
- Meeting frequency and reporting mechanisms back to the Zone.
- Priority focus areas and key performance indicators.
- Resource requirements or secretarial support mechanisms.

RESOLUTION

That the Zone:

- **Establish a working group titled the LG Reform Working Group.**
- **Appoint a minimum of six Zone delegates/representatives to the Working Group.**
- **Direct the Working Group to draft initial Terms of Reference for consideration at the next Zone meeting, focusing on regional service delivery models, shared resources, and strategic alignment.**

Moved: **President Cr Hellene McTaggart**
Seconded: **President Cr Elizabeth Sudlow**

CARRIED

Shire of Mingenew Chief Executive Officer, Mr Matt Fanning, provided a brief update on the Secondary Grain Business Freight

11 NEXT MEETING

The next meeting of the Northern Country Zone will be held Monday, 23 November at the City of Geraldton Multipurpose Centre, commencing at 1pm.

12 CLOSURE

There being no further business the Chair declared the meeting closed at 1:46pm.

15.6 RISK MANAGEMENT FRAMEWORK 2026

Applicant:	Shire of Perenjori
File:	ADM 0833
Date:	24 September 2026
Disclosure of Interest:	
Voting Requirements:	Simple Majority
Author:	Nola Comerford – Manager Corporate and Community Services
Responsible Officer:	Clinton Strugnell – Chief Executive Officer
Attachments:	15.6.1 Risk Management Framework

Summary
Council is requested to consider and adopt the 2026 Risk Management Framework.

Background
The Shire's existing risk management arrangements require updating to reflect the current ISO 31000:2018 risk management standard. The proposed Framework has been developed as an organisation-wide document that integrates risk management into strategic, operational and project decision-making.
The Framework applies to Council members, employees, contractors and volunteers acting on behalf of the Shire. It replaces the previous governance framework based on AS/NZS ISO 31000:2009 and provides updated roles, responsibilities, risk assessment tools, reporting arrangements and escalation requirements.
Key elements of the proposed Framework include:

- Alignment with ISO 31000:2018 principles, framework and process;
- A three lines governance model for operational ownership, management oversight and independent assurance;
- Clear roles and responsibilities for Council, the Audit, Risk and Improvement Committee, the CEO, Management and work areas;
- Consequence and likelihood ratings, a risk matrix and risk acceptance criteria;
- A step-by-step risk management process, including communication, assessment, treatment, monitoring and reporting; and
- Standard risk themes and a Risk Profile template to support consistent application across work areas.

Statutory Environment
Local Government Act 1995
(International Organisational Standardisation) ISO 31000:2018
Local Government (Audit) Regulations 1996, Regulation 17. The CEO is required to review the appropriateness and effectiveness of the local government's systems and procedures in relation to financial management, legislative compliance and risk management at least once in every four financial years and report the results of each review to the Audit, Risk and Improvement Committee.

Policy Implications
Policy No. 1027 – Risk Management

Consultation
Clinton Strugnell – Chief Executive Officer
AMD Chartered Accountants & Advisors

Financial Implications
Nil

Strategic Community Plan
Goal 4: A strong and diverse Council working closely with the proactive and involved community.
4.6. The organisation, assets and finances of the Shire are managed responsibly.

Officer Comment
The proposed Risk Management Framework provides a clear and consistent process that is intended to make risk management part of everyday planning, budgeting and service delivery. Adoption will provide a common language and assessment methodology across the organisation, clarify accountability and strengthen the quality of risk information available to Management, the Audit, Risk and Improvement Committee and Council.

Following adoption, implementation will include incorporating Risk Assessments into Council Meeting Agenda Items.

COUNCIL DECISION

Council Resolution Number: 240926.13

Moved: Cr Campbell **Seconded: Cr Fraser**

That Council adopts the Perenjori Risk Management Framework 2026.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Ni

Next Item

Shire of Perenjori

2026
RISK MANAGEMENT FRAMEWORK



Perenjori

Embrace Opportunity

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1. INTRODUCTION

This Framework sets out how the Shire of Perenjori ("the Shire") identifies, assesses, manages, monitors and reports risk. It is built on the principles, framework and process described in ISO 31000:2018, adapted to the Shire's size, resources and operating environment.

Risk management is not a separate compliance task — it's built into how Council, the CEO, managers and staff make decisions, plan services, and deliver projects. Every employee has a role in it, from spotting a risk to helping fix it.

Purpose of this Framework:

- Protect the Shire's people, assets, finances, reputation and services from foreseeable harm.
- Support good decision-making by giving Council and Management a clear, consistent way to weigh up risk.
- Meet legislative and governance obligations under the *Local Government Act* and related regulations.
- Build a workplace culture where raising a risk is normal, welcomed and acted on.

2. SCOPE

This Framework applies to all Shire operations, services, projects and decision-making — strategic, operational and project-level — across every directorate and work area. It covers all elected members, employees, contractors and volunteers acting on behalf of the Shire.

3. KEY DEFINITIONS

Term	Definition
Risk	The effect of uncertainty on objectives. Can be positive (opportunity) or negative (threat).
Risk management	Coordinated activities to direct and control an organisation with regard to risk.
Risk source	Anything that alone, or combined with other things, could give rise to a risk.
Consequence	The outcome of an event, affecting objectives.
Likelihood	The chance of something happening.
Control	A measure that maintains and/or modifies risk.
Stakeholder	A person or organisation that can affect, be affected by, or believes it is affected by, a decision or activity.

4. RISK MANAGEMENT POLICY STATEMENT

It is Shire of Perenjori policy to manage risk to best-practice standard, consistent with ISO 31000:2018, across all activities that affect the Shire, its community, staff, assets, finances and reputation.
Objectives:

- Support achievement of the Shire's Strategic Community Plan and Corporate Business Plan.
- Give Council and Management clear, timely information to make informed decisions.
- Balance risk against opportunity — not just avoid loss, but enable good outcomes.
- Embed effective, proportionate controls without over-burdening small teams.
- Meet statutory and regulatory obligations.

- Build organisational resilience — the ability to keep functioning through disruption.

Risk appetite: The amount and type of risk the Shire is willing to accept is set out in the Risk Assessment and Acceptance Criteria (Section 9). Any risk assessed above this appetite for an extended period requires formal risk acceptance at the appropriate level of authority (see Section 10).

This Policy is owned by the CEO and reviewed at least every two years, or sooner if there is a significant change in the Shire's operating environment.

5. PRINCIPALS

Principle	What it means for the Shire
Integrated	Risk management isn't a separate function — it's part of everyday planning, budgeting and decision-making.
Structured	Use a consistent approach (this Framework) so results are comparable across the organisation.
Customised	Scale the effort to the size of the risk — a $500 issue doesn't need the same process as a $500,000 one.
Inclusive	Involve the people who understand the risk and who will be affected by decisions about it.
Dynamic	Risks change. Revisit assessments as circumstances shift — don't "set and forget."
Best available information	Base decisions on the best current data, acknowledging its limits, not just gut feel.
Human and cultural factors	People's behaviour, incentives and workplace culture shape how well risk is actually managed, not just what's written in a policy.
Continual improvement	Learn from incidents, audits and experience, and improve the Framework over time.

6. FRAMEWORK – How Risk Management is Organised

6.1 Leadership and Commitment

Council and the CEO set the tone. They are responsible for:

- Approving this Framework and the risk appetite.
- Making sure adequate resources (time, people, systems) are allocated to risk management.
- Assigning clear roles and accountabilities (Section 7).
- Communicating the value of risk management across the organisation.

6.2 Integration

Risk management is woven into governance. It should show up in:

- Council and Management Team meeting agendas.
- Business planning, budgeting and project approval processes.
- Policy development and procurement decisions.

6.3 Design

Understanding context:

- *External:* legislation, community expectations, natural hazards, economic conditions, contractor/supplier relationships.
- *Internal:* organisational structure, culture, systems, staffing capacity, financial position.

Roles and resources: see Section 7 (Governance Structure) and Section 8 (Roles & Responsibilities).

Communication: risk information flows both ways — up to Council/CEO for decisions, and down to staff for awareness and action (see Section 11, Reporting).

6.4 Implementation

Roll out the Framework through:

- Training and induction so all new staff understand their role in managing risk.
- Practical tools — the Risk Matrix and Acceptance Criteria (Section 9) — used consistently.

6.5 Evaluation

At least every two years, the CEO and Management Team assess whether the Framework is still fit for purpose — is it actually being used, is it proportionate, is it catching the risks that matter?

6.6 Improvement

Update the Framework based on:

- Lessons from incidents or near-misses.
- Internal/external audit findings.
- Changes in the Shire's operating environment or legislative obligations.

7. GOVERNANCE STRUCTURE – Three Lines of Defence

The Shire uses a simple "three lines" model so everyone knows who owns what:

Line	Who	Responsibility
1st Line	All operational work areas	Day-to-day ownership of risks and controls in their area; identify, manage, and escalate risks.
2nd Line	Executive Management	Owns the Framework; provides tools and oversight; coordinates reporting to CEO and Audit, Risk and Improvement Committee.
3rd Line	Internal and External Audit	Independent assurance to Council, the Audit, Risk and Improvement Committee and Management on how well risk is actually being managed.

8. ROLES AND RESPONSIBILITIES

Role	Key Responsibilities
Council	Approves the Risk Management Policy and risk appetite; appoints external auditors; maintains the Audit, Risk and Improvement Committee.
Audit, Risk and Improvement Committee	Independent oversight of audit matters; supports Council's governance role.
CEO/Management Team	Owns overall risk profiles; approves the Framework; drives risk culture; makes risk acceptance decisions within delegated authority.
Work Area Managers/Staff	Identify and manage risks in their area; keep Risk Profiles current; raise emerging risks; build risk discussion into team meetings.

9. RISK ASSESSMENT TOOLS

9.1 Consequence Ratings

Rating	Health & Safety	Financial	Service Interruption	Reputation
1 – Insignificant	Negligible injury	< $1,000	None material	No/low impact
2 – Minor	First aid injury	$1,001-$10,000	< 1 day, cleared internally	Minor, low-profile
3 – Moderate	Medical treatment	$10,001-$50,000	< 1 week, needs extra resources	Moderate, some public attention
4 – Major	Lost time injury	$50,001-$500,000	< 1 month, services affected	High, sustained media/public attention
5. Catastrophic	Fatality/permanent disability	>$500,000	> 1 month, non-performance	Severe, widespread, third-party action

9.2 Likelihood Ratings

Rating	Description	Frequency
5 – Almost certain	Expected in most circumstances	More than once a year
4 – Likely	Will probably occur	At least once a year
3 – Possible	Should occur at some point	Once in 3 years
2 – Unlikely	Could occur at some point	Once in 10 years
1 – Rare	Only in exceptional circumstances	Less than once in 15 years

9.3 Risk Matrix

Risk Matrix						
Consequence / Likelihood		Insignificant	Minor	Moderate	Major	Catastrophic
		1	2	3	4	5
Almost certain	5	Moderate (5)	High (10)	High (10)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (2)	Low (2)	Low (3)	Low (4)	Moderate (5)

9.4 Risk Acceptance Criteria

Rating	Meaning	Who's Responsible	Monitoring
Low	Acceptable, routine controls	Team Leader	Annual
Moderate	Acceptable, needs specific controls	Team Leader	Six-monthly
High	Needs urgent attention, strong controls	Exec Management / CEO	Monthly
Extreme	Unacceptable without excellent controls and active treatment	CEO / Council	Continuous

10. THE RISK MANAGEMENT PROCESS (Step by Step)

A practical, repeatable sequence any work area can follow.

- Communicate and consult — throughout, not just at the start. Involve the people who know the risk and those affected by it.
- Establish scope, context and criteria — What are we assessing? What's the objective? Use the ratings in Section 9.
- Identify the risk — What could go wrong? What could go right (opportunity)? What might cause it?
- Analyse the risk — Rate consequence and likelihood using Section 9's tables, factoring in existing controls.
- Evaluate the risk — Compare against the Acceptance Criteria. Decide: accept, treat, investigate further, or escalate.
- Treat the risk — Choose an option: avoid, reduce likelihood/consequence, share (e.g. insurance, contract), or accept with informed sign-off. Document the plan, who's responsible, and by when.
- Monitor and review — Check treatments are working. Review Risk Profiles at least every six months, or sooner after an incident, restructure, or major change.
- Record and report — feed into the reporting cycle below.

11. REPORTING CYCLE

Frequency	Who	Action
Ongoing	Work areas	Update Management on new/emerging risks, control effectiveness, action process.
Six-monthly	Management Team	Produce Risk Summary report for CEO and Council
Quarterly	CEO & Management Team	Review High/Extreme risks, inadequate controls, and treatment progress
Biennial	CEO	Reports to Council on Risk Management, Internal Control and Legislative Compliance
Annual	CEO	Lodgement of Compliance Audit Return

Escalation trigger points – flag immediately to the CEO and Management Team if a risk is:

- Rated High or Extreme;
- Has an inadequate control rating;
- Carries a Catastrophic consequence rating; or
- Has an Almost Certain likelihood rating.

12. RISK ACCEPTANCE (Where a Risk Sits Outside Appetite)

If a risk is expected to remain outside the Shire's appetite for 3 months or more, it needs a formal, written Risk Acceptance, signed by the relevant Manager, covering:

- Description of the risk.
- Assessment (consequence, likelihood, assumptions).
- Mitigating actions or treatment options already in place.
- Expected date the risk will be brought back within appetite.

Note: lack of budget alone is not sufficient justification to formally accept a risk — it must be actively reviewed until resolved.

13. COMMON RISK THEMES AT THE SHIRE

To keep risk categorisation consistent, work areas should map risks to these standard themes where relevant:

Theme	Covers
Misconduct	Breach of authority, misuse of systems, theft by employee
External theft & fraud (incl. cybercrime)	Scams, hacking, external theft
Business & community disruption	Natural disasters, emergency response failures
Errors, omissions, delays	Unintentional processing errors, data inaccuracies
IT & communications failure	System outages, network/vendor failures
Statutory/regulatory compliance	Legislative breaches (excl. OH&S and employment law)
Inaccurate advice/information	Poor-quality professional advice to public/staff
Project/change management	Poorly managed projects or system changes
Document management	Failures in record-keeping, storage, retrieval
Safety and security	OH&S breaches, public/employee liability
Community engagement	Poor stakeholder consultation
Asset sustainability	Infrastructure, fleet, building lifecycle failures
Supplier/contract management	Vendor performance and contract oversight
Employment practices	HR, workplace conduct, succession planning
Facilities/venues/events management	Bookings, signage, service quality issues
Environmental management	Contamination, waste, erosion, illegal clearing

APPENDIX A – Risk Profile Template

Field	Detail
Consequence Rating	
Likelihood Rating	
Risk Matrix Rating	
Risk Acceptance Rating	
Principle Risk Theme	

16. Confidential Reports:

16.1 COUNCIL DECISION TO GO BEHIND CLOSED DOORS

PROCEDURAL MOTION

Council Resolution Number: 240926.14

Moved: Cr Campbell **Seconded: Cr Hepworth**

That Council, in accordance with section 5.23(2) of the *Local Government Act 1995*, accept that the meeting be closed to members of the public at 3.13pm to consider confidential items:

16.2 RFT02-2026-2027 DISPOSAL OF (LOT 344) 12 JOHN STREET - PERENJORI
16.3 PERENJORI SUPERMARKET – BUSINESS PLAN
16.4 RFT01-2026.27 – SUPPLY AND DELIVERY OF 16-18 TONNE LOADER WITH ATTACHMENTS

As the matters contain confidential information relating to sections 5.23(2)(a), (c) and (e) of the *Local Government Act 1995.*

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

16.2 CONFIDENTIAL ITEM RFT02-2026-2027 DISPOSAL OF (LOT 344) 12 JOHN STREET - PERENJORI

COUNCIL DECISION

Council Resolution Number: 240926.15

Moved: Cr Campbell **Seconded: Cr Hepworth**

That Council accepts the Officer's recommendation as contained in the confidential report:
16.2 RFT02-2026-2027 DISPOSAL OF (LOT 344) 12 JOHN STREET - PERENJORI

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

16.3 CONFIDENTIAL ITEM PERENJORI SUPERMARKET – BUSINESS PLAN

COUNCIL DECISION

Council Resolution Number: 240926.16

Moved: Cr Fraser **Seconded: Cr Curtin**

That Council accepts the Officer's recommendation as contained in the confidential report:
16.3 CONFIDENTIAL ITEM PERENJORI SUPERMARKET – BUSINESS PLAN

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

16.4 CONFIDENTIAL ITEM – RFT01-2026.27 SUPPLY AND DELIVERY OF 16-18 TONNE LOADER WITH ATTACHMENTS

PROCEDURAL MOTION

Council Resolution Number: 240926.17

Moved: Cr Bradford **Seconded: Cr Fraser**

That Council suspend Standing Orders, *Clause 9.5 Limitation on number of speeches,* at 3.15pm to allow for open discussion of Confidential Item 16.4.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

PROCEDURAL MOTION

Council Resolution Number: 240926.18

Moved: Cr Curtin **Seconded: Cr Bradford**

That Council resume Standing Orders, *Clause 9.5 Limitation on number of speeches,* at 3.21pm.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

COUNCIL DECISION

Council Resolution Number: 240926. 19

Moved: Cr Hepworth **Seconded: Cr Curtin**

That Council accepts the Officer's recommendation as contained in the confidential report:

16.4 RFT01-2026.27 – SUPPLY AND DELIVERY OF 16-18 TONNE LOADER WITH ATTACHMENTS

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

16.5 COUNCIL DECISION TO RETURN FROM BEHIND CLOSED DOORS

PROCEDURAL MOTION

Council Resolution Number: 240926. 20

Moved: Cr Curtin **Seconded: Cr Campbell**

That Council return to standing orders and re-open the meeting to the public at 3.21pm.

Motion put and carried: 6/0
For: Cr Sutherland, Cr Bradford, Cr Fraser, Cr Curtin, Cr Hepworth, Cr Campbell
Against: Nil

Next Item

17. Ordering the Common Seal:

Nil

18. Reports of Committees and Members:

Nil

19. Motions of Which Previous Notice Has Been Given:

Nil

20. Notice of Motions:

Nil

21. New Business of an Urgent Nature Admitted by Council:

22. Closure of Meeting:

The Shire President thanked those in attendance and declared the meeting closed at 3.22pm
the Shire President to declare the meeting closed.

23. Next Meeting:

The Shire President advised that the next Ordinary Meeting of Council will be held on Thursday, 22 October 2026 in the Shire of Perenjori Council Chambers, 56 Fowler St, Perenjori WA 6620, commencing at 3.00 pm.

I certify that this copy of the Minutes is a true and correct record of the meeting held on 24 September 2026.

Signed: _____

Shire President

Date: 22/10/2026